

Bu proje Avrupa Birliği ve Türkiye Cumhuriyeti tarafından finanse edilmektedir This project is co-funded by the European Union and the Republic of Türkiye



## YOUR FIRST STEP TO BECOME A UNICORN SUBMITTING A SHORT APPLICATION FOR EIC ACCELERATOR

# Evaluator perspective on EIC Accelerator opportunities and best practices Serkan BOLAT

Ankara May 8, 2023 - SME Project Writing Camp 9







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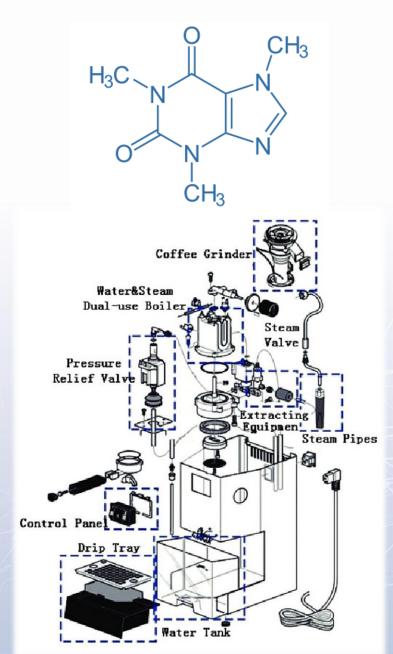




SME & EIC Expert

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# Tell me you are a unicorn without telling me you are a unicorn

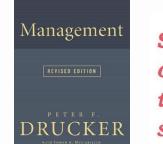




Ehe New York Times
A Friedman doctrine-- The Social Responsibility
Of Business Is to Increase Its Profits

By Milton Friedman

Sept. 13, 1970



DRUCKER INSTITUTE Strengthening organizations to strengthen society.

# *"Free enterprises cannot be justified as being good for business." They can be justified only as being good for society. Mismanaging social impacts and social problems eventually will destroy the enterprise."*

# Why Do Investors Consider ESG in Their Investments?



	🖬 ( 🍄 ) ( 🌐 )	
Audio Live TV Log In	Workers	
ESG investing is dying. That's not a bad thing		
ESG investing as a separate entity could be on its way out, but the	Certified	
approach was wrong to begin with, said Jenkins. Instead, it should be		
integrated into the fundamental analysis of every investor.		
Breaking the trend: "I think ESG was overly trendy and it got caught up		
in itself," said Jenkins.		•
Companies jumped on to the bandwagon and greenwashing, a	Governance Corporation Customer	·e
marketing tactic to appear environmentally conscious in investments,		
became prevalent. That, in turn, hurt the movement's reputation.		
For Pr	ogress Community	
	COMPANY 5	

gartner.com

# Rise of Venture Capital as a force for good and technological sovereignty



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#### COMMENTARY · VENTURE CAPITAL

Venture capital gives America a strategic edge in the age of technology wars

BY DANIEL EGEL AND MICHAEL MCNERNEY



Since the Cold War, America's technological leadership has provided the U.S. military a qualitative advantage over its adversaries. That edge is now threatened by China's rapid development of technologies with both civilian and military applications.

U.S. early-stage hardware startups are seriously disadvantaged by a persistent lack of financing. Meanwhile, China has been pouring money into Chinese–as well as U.S. and European–tech startups.

# OTAN NORTH ATLANTIC TREATY ORGANIZATION

♠ > Newsroom > News

# Allies take further steps to establish NATO Innovation Fund

20 Mar. 2023 - | Last updated: 30 Mar. 2023 15:31

At the 2022 Madrid Summit, 22 Allies launched the NATO Innovation Fund, the world's first multi-sovereign venture capital fund. Since then, significant steps have been made to fully establish the Fund by NATO's Vilnius Summit in July 2023.



The NATO Innovation Fund itself is a financial partnership between participating NATO Allies as Limited Partners and an investment management arm purpose-built specifically for this Fund. Participating Allies have previously agreed to domicile the partnership in Luxembourg. The Fund will invest EUR €1 billion in early-stage start-ups developing emerging and disruptive technologies and other venture capital funds developing dual-use emerging and disruptive technologies (deep tech).

### **September 29, 2022** Alter Domus hired as EIC

 $\equiv$ 

#### deeptech fund manager

The EU hopes that an external manager will streamline the process of investing in Europe's most promising deeptechs

Zosia Wanat 2 min read



Alter Domus will now make the final decision on investments in high-risk startups, while the selection process will still be done by the EIC and due diligence will be carried out by the European Investment Bank.

The EIC will remain responsible for providing grant support and business acceleration services to the selected companies.

6

# **Technology Curse:** the apparent paradox that a strong technology industry is associated with social dysfunction and declining standards of living rather than prosperity, happiness, and freedom.

# **lex**

## The oil curse — how black gold makes countries more authoritarian, corrupt, and violent

CROSSWORD

By Zack Beauchamp | @zackbeauchamp | zack@vox.com | Apr 10, 2014, 1:30pm EDT

EXPLAINERS V



Venezuela is in the throes of a massive popular uprising caused by an economic crisis. Russia's deeply corrupt autocracy is threatening to invade another part of Ukraine. Iran's authoritarian government is keeping the murderous Syrian regime alive, and oil-rich Saudi Arabia is safely funding extremists around the world.

What do all of these countries have in common? They've got a lot of oil. And oil, it turns out, can really screw your country up. Oil is far from the only reason these countries have the problems they do, and some oil-rich countries do okay. But oil-rich countries, far from being happier, are much more likely to be authoritarian, corrupt, and violent.

# Brisbane 🚵 17 °/ 27 ° 🕻 Conrier Mail Subscribe

News Local QLD National World Opinion Business Entertainment Lifestyle

News > Queensland > Sunshine Coast

# The curse of technology

THE world has gone mad. And technology is to blame. We are more connected than ever, but not to each other.

#### By Rebeccamarshall

2 min read April 10, 2013 - 6:00AM
 Sunshine Coast Daily



 $\frac{\text{The}}{\text{Economist}} \equiv \text{Menu} \quad \textbf{Q}$ 

Sign In



Finance & economics | The Golden State's golden egg

Peter Thiel says California suffers from a "tech curse". Is he right?

The state is fabulously rich and fabulously dysfunctional



S PEAKING RECENTLY at the National Conservatism Conference in Miami, Peter Thiel, an investor and intellectual, made a provocative argument. He suggested that California suffers from a "tech curse": a play on the "resource curse", the notion that countries with abundant natural resources often have weak economies and corrupt political systems. If data is the new oil, then California is the new Saudi Arabia—even, he said, if things aren't quite "as bad as Equatorial Guinea".

# Which picture was taken earlier?



■ © Q Che New York Cimes Engineering a Deception: What Led to Volkswagen's Diesel Scandal BY JACK EWING MARCH 16, 2017



THE INTERNATIONAL BESTSELLER

A FIELD GUIDE TO

Critical Thinking with Statistics

and the Scientific Method

"Lays out the modes of critical thinking we will need." -The Wall Street Journal

DANIEL J. LEVITIN

New York Times bestselling outhor of The Organized Mind

Inconsistency in Science

Edited by Joke Meheus

HOW TO LIE WITH STATISTICS Darrell Huff Illustrated by Irving Gels



Over Half a Million Copies Sold— An Honest-to-Goodness Bestseller

## **M**CNBC

#### TECH

Facebook-Cambridge Analytica: A timeline of the data hijacking scandal



Project Syndicate SUBSCRIBE O Q = LATEST ECONOMICS POLITICS EXCLUSIVE PS QUARTERLY COLUMNISTS

## English V Culture (F) (in (8) (19) (2) Rebuilding Trust in Science

Feb 9, 2023 | NICHOLAS B. DIRKS

Scientists and their advocates must do more than simply improve how they explain scientific issues to the public. A broader set of stakeholders must be given a voice in debates about the social, cultural, political, and ethical implications of new discoveries.



DIET NEWS, FOOD NEWS

Study finds this, then new study finds that: Here's why nutrition research is inconsistent so often DECEMBER 3, 2022



"Earth has its boundaries, but human stupidity is limitless," -Gustave Flaubert



# **Debates and trade-offs**

"There should not be a kind of religious way to see the issue ... let the data talk."



**EN** English

NZ



Moderna vs. Pfizer: Is There a "Best" mRNA Vaccine?

#### COUNCIL OF EUROPE PORTAL Directorate General

Human Rights and Rule of Law The impact of COVID-19 on human rights and the rule of law - Our action



"While the virus is resulting in the tragic loss of life, we must nonetheless prevent it from destroying our way of life - our understanding of who we are, what we value, and the rights to which every European is entitled. There is an urgent need to co-ordinate states' responses, to exchange good practices, and to help each other in the quest for a quicker recovery."





–Dr. Franz-Werner Haas

# PROTECTING EVERYONE DURING THE CORONAVIRUS CRISIS

The Government's pandemic response has left some people behind. It's time for a fresh approach that prioritises support and human rights, so everyone is protected during this public health emergency.

Safe COVID-19 vaccines for Europeans

European

Home > Strategy and policy > Coronavirus response >

HANDS O

DEED

# **JE NEWS**

WATCH NOW

# Two years after Covid vaccines rolled out, researchers are calling for newer, better options

Despite the success of mRNA vaccines, researchers think a new generation of Covid vaccines could provide broader, longer-term protection in the future.

Search

## nature

#### NEWS FEATURE 01 February 2023

# The next generation of coronavirus vaccines

New technologies might provide more potent or broader immunity – but will have to fight for

broader initiality – but will have to

## market share.

# Health first, freedom second? How Covid is changing democracies

Issued on: 06/01/2022 - 04:02

Paris (AFP) – From a litany of lockdowns to mandatory mask-wearing and Covid passes to access entertainment and sporting venues, the pandemic has led to sweeping restrictions on civil liberties in some of the world's oldest democracies.

How protesters demanding 'freedom' from COVID restrictions ignore the way liberty really works h31/3rd3 Elon Musk and top Al researchers call for pause on 'giant Al experiments' / An open letter says the current race dynamic in AI is dangerous, and calls for the creation of independent regulators to ensure future systems are safe to deploy. By James Vincent

Mar 29, 2023, 12:08 PM GMT+3

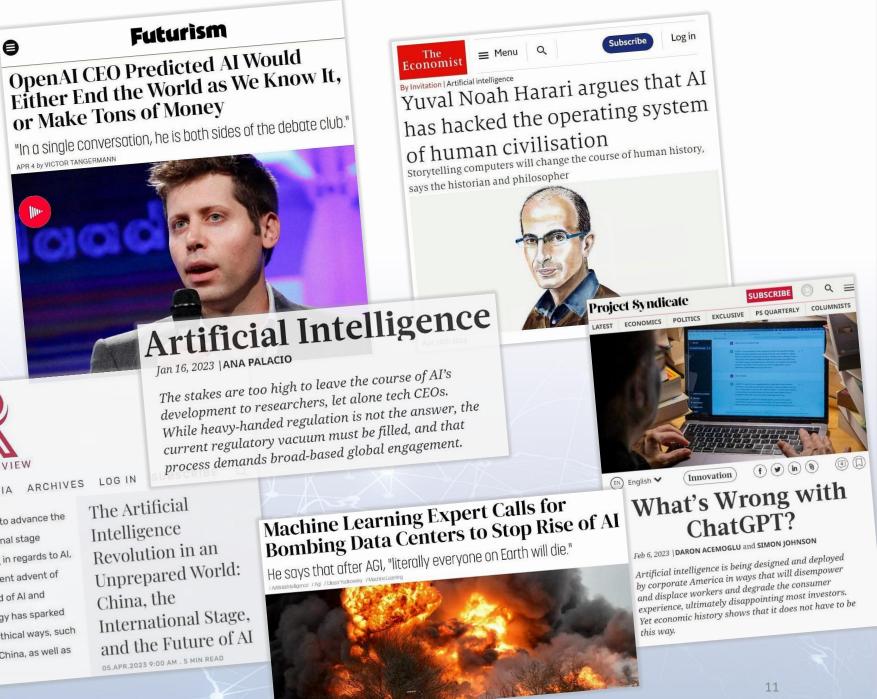
HARVARD INTERNATIONAL REVIEW EUROPE ASIA MIDDLE EAST & AFRICA AMERICAS OCEANIA ARCHIVES

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he field of artificial intelligence (AI) presents one of today's greatest opportunities to advance the US potential of human achievement and progress, inspiring interest on the international stage regarding the capabilities of this powerful technology. Even Vladimir Putin has <u>declared</u> in regards to Al, "Whoever becomes the leader in this sphere will become the ruler of the world." The recent advent of ChatGPT, a sophisticated chatbot and trained language model, revolutionized the world of AI and brought its vast potential to the collective forefront. This rapid progress in AI technology has sparked concerns about the world's readiness to handle its development and use in safe and ethical ways, such as the possibility of dangerous applications in authoritarian settings, most relevantly China, as well as

the uncertain risks posed by future AI technologies.



#### SCIENCE BUSINESS

### Science won't save the world, European Research Council head tells UN General Assembly

20 Sep 2022 | News

It can provide answers, but science alone will not deliver on sustainable development goals, says Maria Leptin in a reality check on 'scientific populism'

#### By Goda Naujokaitytė



Leptin finished her speech with a note of caution, quoting Nobel prize winning theoretical physicist Richard Feynman, who said, 'knowledge enables us to do all kinds of things, either good or bad, but it does not carry instructions on how to use it'. Few could deny there have been huge scientific advances in the past few hundred years, but Leptin said, "What we can deny is the naïve idea that technical and material progress will lead automatically to moral progress."

#### Innovation can be done 'the European way'

#### FEATURES 16 DECEMBER 2022



BY MAURO MEREU

#### Efficiency and reputation as ways to attract private investors

The 2022 impact report shows how, for every single euro spent by the Commission, private investors disbursed €2.60. The global average is three to one, but the board's ambition is higher, as it aiming for a ratio of 5-to-1. Among some of the aspects that need to be worked on, streamlining bureaucracy is on top of the list. This was one of the main criticisms made about the EIC since its establishment.

#### From a Nobel Prize factory to one full of unicorns

Academia and research centers of the EU rank high on global rankings. As a matter of fact, Europe has been labeled as a Nobel Prize Factory. More than half of the prize's laureates come from the old continent. Despite such a wealth of knowledge, the conversion rate into successful companies is still relatively low. Transferring technology out of labs is another task the EIC needs to address when it comes to nurturing the European innovation ecosystem.

"The value of an idea lies in the using of it." Thomas Edison

#### 

## Quantum computing with atom arrays—bringing Europe to the forefront of the quantum race

#### Fact Sheet

CORDIS



Coordinated by PASQAL

#### France

Pasqal is a spin-out from Institut d'Optique in Palaiseau, one of the leading quantum research centres in the world. We have developed the first large-scale neutral atom quantum processing units (QPUs). Our current prototype contains 100-qubits making it one of the most powerful QPUs ever developed. Our next objective is to develop and industrialise the 300-qubits QPU series—Fresnel300. These QPUs will provide enterprise users with unprecedented simulation and optimisation capabilities.

This ambitious project relies on Pasqal's unique technical capabilities. Our scientific founders have pioneered techniques for the precise manipulation of neutral atoms with lasers. Neutral atoms are the most promising approaches for building commercial-grade quantum computers. Unlike other quantum computing technologies, neutral atom platforms are intrinsically scalable. Atoms do not suffer from manufacturing irregularities and do not require expensive and bulky dilution refrigerators.

From 2023, we will be able to provide 100-qubit QPUs to highperformance computing (HPC) centres as computational accelerators. Two leading European HPC centres—Très Grand Centre de Calcul du CEA (France) and Jülich Supercomputing Centre (Germany)—have already expressed their interest in purchasing Pasqal's QPUs. The Fresnel300 QPUs will be ready by 2024 and available for use via Pasqal's cloud platform. Enterprises will be able to leverage quantum capabilities to solve complex computational problems using our service. Leading enterprises like Électricité de France and Jotal SE have already shown interest in using our technology to solve challenging optimisation problems.

# Which one is an *upgrade*?









# Making the world a better place

Company **mission** and **vision** 

Innovation within **overall business strategy** 

**Future R&D** ideas or **additional solutions** Any other **potential market applications** 

Impact on the **market dynamics** 

Main EU priorities and UN Sustainable Goals concerned

Future standards and European legislation that might be affected by or affect the project

**Market-creating** or **disruptive** innovations with potential to **scaleup**; building on breakthrough or incremental technologies; **not necessarily** generating scientific knowledge or inventing a technology.



REPUBLIC OF TURKEY MINISTRY OF INDUSTRY AND TECHNOLOGY









- In the early days, you can hardly predict to become a unicorn.
- Investment rounds and valuations have **no standard**; the basis is rarely your balance sheet or revenue.
- Each round, you raise enough money to reduce your risks and to reach your next milestone usually in 18-24 months.
- Valuations or round totals **do not** necessarily increase at each round.

"Anyone who believes exponential growth can go on forever in a finite world is either a madman or an economist."

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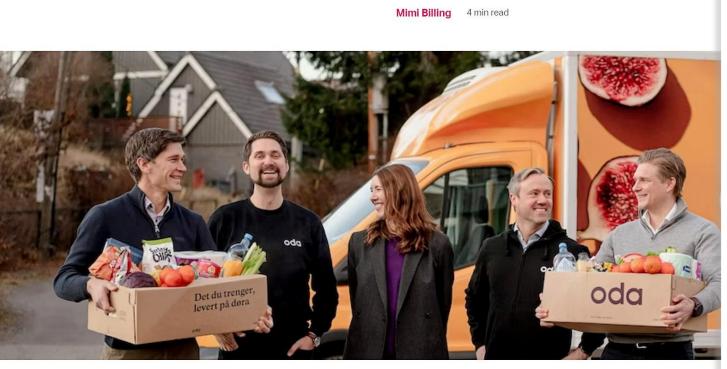


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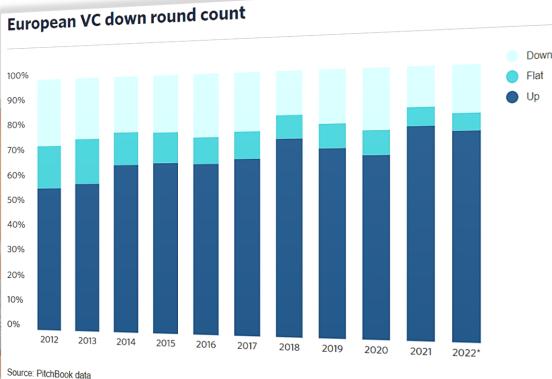
News December 6, 2022

# Online grocer Oda raises €150m but loses its unicorn valuation

"That's just something you have to accept," says Oda's founder



Oda's CEO Karl Munthe-Kaas and investors

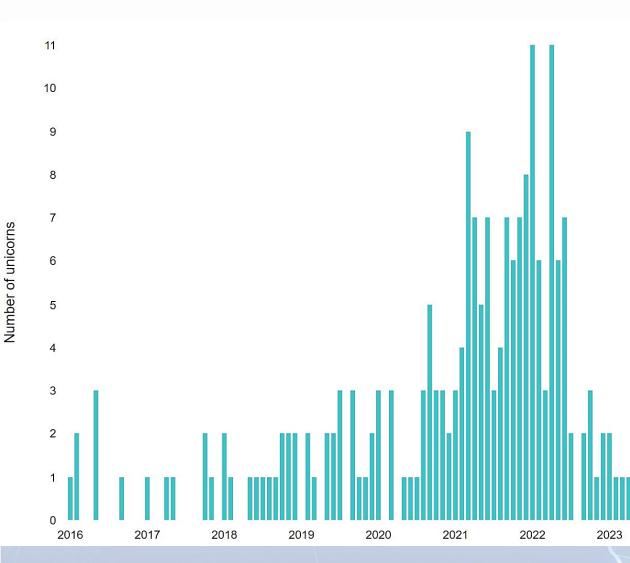


Geography: Europe \*As of Sept. 30, 2022 Further reading: Discharge to a second

Further reading: PitchBook's Q3 2022 European VC Valuations Report

N ervices or we gian online grocery store Oda (previously Kolonial) is today announcing a €150m funding round at a post-money valuation of €350m — less than half of what it was valued at in 2021.

## Number of New European Unicorns by Month



## List of New European Unicorns

	Company 🖨	Verticals 🖨	Country ♦	VC raised to date €	Most recent valuation €	Unicorn as of <del>↓</del>	Status 🖨
	Quantexa	Artificial Intelligence & Machine Learning, Big Data, FinTech, SaaS, TMT	Europe	\$372.5M	\$1.8B	April 2023	Active
	Amarenco	CleanTech, Climate Tech	Europe	\$621.4M	\$1.1B	March 2023	Active
	Zopa	FinTech, TMT	Europe	\$904.1M	\$1.0B	February 2023	Active
	DeepL	Artificial Intelligence & Machine Learning, Mobile	Europe	\$100.0M	\$1.0B	January 2023	Active
	Enpal	CleanTech, Climate Tech, LOHAS & Wellness, Manufacturing	Europe	\$543.8M	\$2.5B	January 2023	Active
	Beamery	Artificial Intelligence & Machine Learning, HR Tech, Industrials, TMT	Europe	\$228.0M	\$1.0B	December 2022	Active
	Younited	FinTech, TMT	Europe	\$454.9M	\$1.1B	December 2022	Active
	Augustinus Bader	N/A	Europe	\$70.4M	\$1.0B	November 2022	Active
	Vesttoo	Artificial Intelligence & Machine Learning, FinTech, InsurTech	Europe	\$105.0M	\$1.0B	October 2022	Active
	Celestia (Software Development Applications)	Cryptocurrency/Blockchain, SaaS	Europe	\$57.7M	\$1.0B	October 2022	Active

#### **The Crunchbase Unicorn Board** COC7 1:11: ----CT E ANULLA

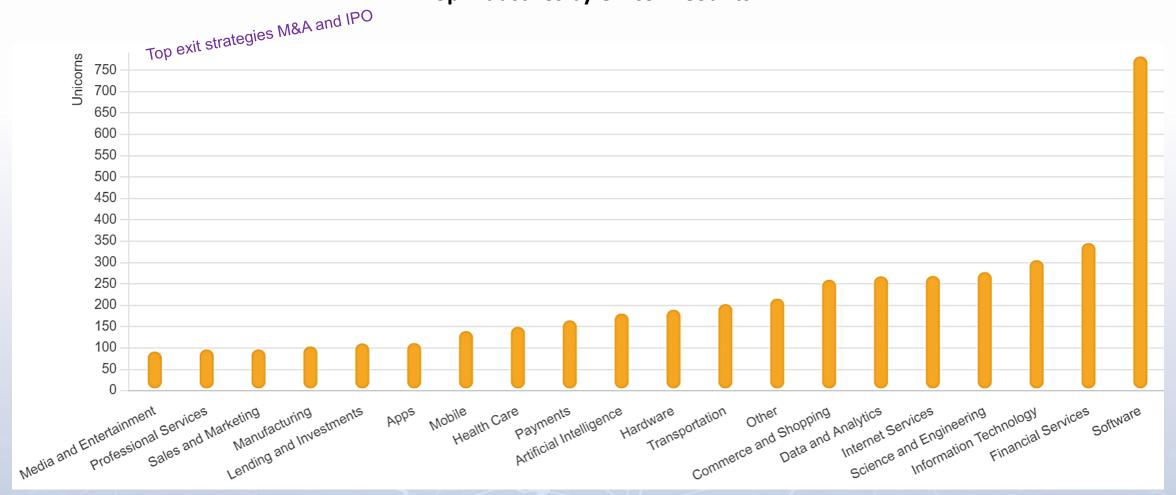
			1,454 \$867 billion COMPANIES TOTAL RAISED	<b>\$7.5 trillion</b> TOTAL VALUE		
	Company	Post Money Va	lue 🕈 Total Equity Funding	Lead Investors Include	\$ Country 🕈	Continent 🕈
	Ju ByteDance	\$220B	\$8B	Kohlberg Kravis Roberts Japan, Sequoia Capital	China	Asia
It took	Ant Group	\$150B	\$19B	GIC, KG Investments	China	Asia
6 rounds and €310M total funding	× SpaceX	\$125B	\$9B	Mirae Asset Venture Investment	United States	North America
to become a unicorn on average in <b>2022</b>	shein Shein	\$100B	\$2B	Sequoia Capital China, Tiger Global Management	China	Asia
7 rounds and	S Stripe	\$50B	\$9B	Andreessen Horowitz, Baillie Gifford	United States	North America
€513M total funding between 2015-2021	K. Klarna	\$7B	\$4B	SoftBank Vision Fund	Sweden	Europe
Dermoon	Contra Canva	\$40B	\$572M	T. Rowe Price	Australia	Oceania
	Checkout.com	\$40B	\$2B	Tiger Global Management	United Kingdom	Europe
X	Y Instacart	\$39B	\$3B	Andreessen Horowitz, D1 Capital Partners	United States	North America
1 Alan me	juur JUUL	\$38B	<b>\$14B</b> Source: <u>The Crunchbase Unit</u>	Altria corn Board, May 4, 2023	United States	North America

18



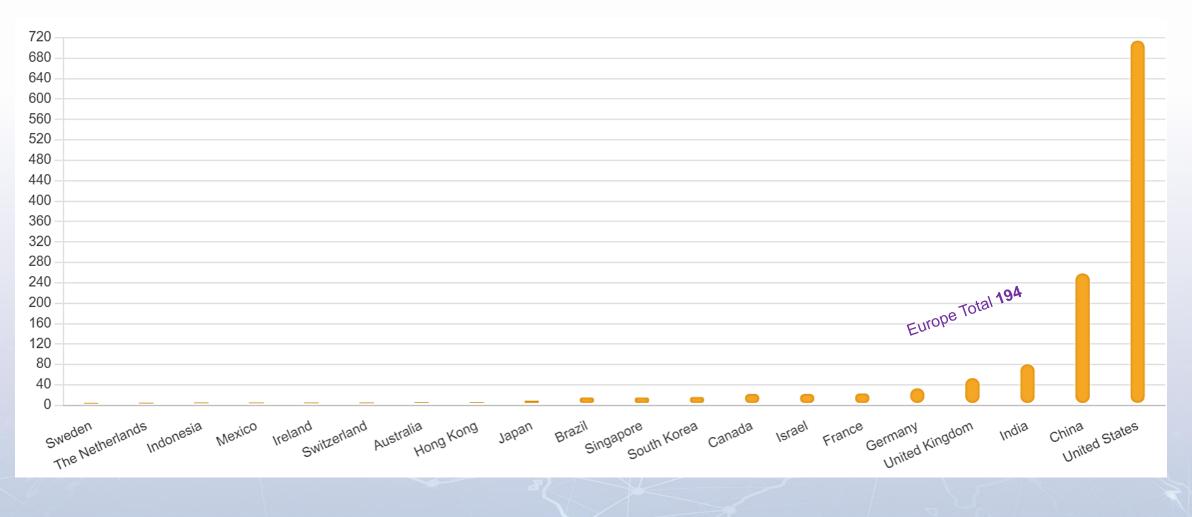
COMPANIES TOTAL RAISED

#### **Top Industries by Unicorn Counts**





#### **Countries with Most Current Unicorns**



# The Crunchbase Unicorn Board

\$7.5 trillion

\$867 billion

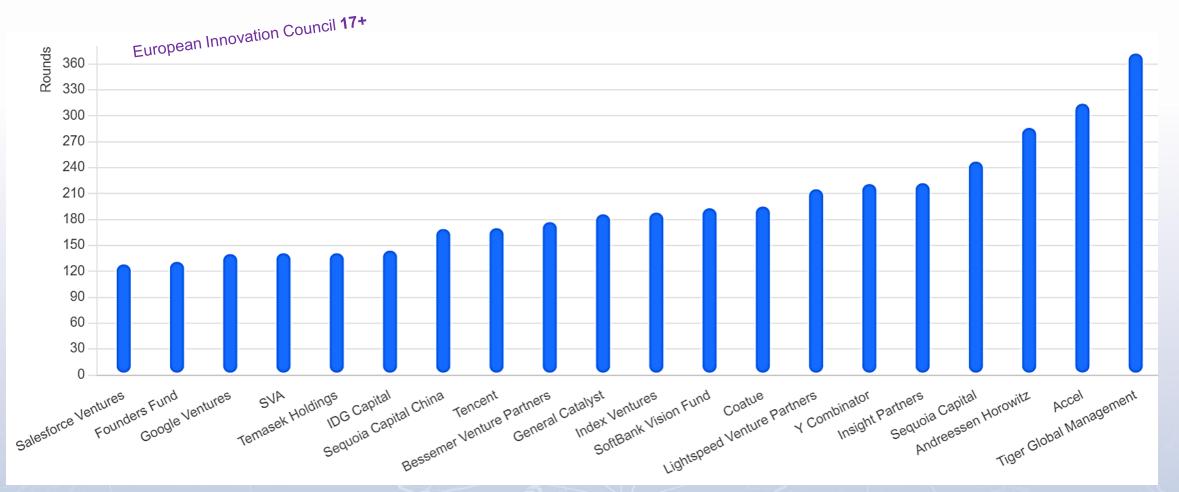
1,454

		COMPANIES	TOTAL RAISED	TOTAL VALUE		
Company	Post Mor	ney Value 🗢 🛛 Total Ec	quity Funding 🗢 Lead	Investors Include	C× Country ¢	Continent 🕈
Trendyol Group	\$17B	\$2B	Gen Fund	neral Atlantic, SoftBank Vision d	Turkey	Europe
Getir	\$12B	\$2B		badala, Tiger Global nagement	Turkey	Europe
dream Games	\$3B	\$468M	Inde	ex Ventures	Turkey	Europe
Carbon Health	\$3B	\$623M	CVS	S Health Ventures	United States	North America
Gisider Insider	\$1B	\$167M	Qata	ar Investment Authority	Singapore	Asia

In 2022, 322 Turkish startups received VC investment, 25% headquartered outside Turkey (46 US, 19 UK, 6 EE) StartupCentrum - 2022 Turkish Startup Ecosystem Investment Report



### **Investment Counts in Current Unicorns**



2/3 of early-stage top investors in European unicorns are European; 2/3 of late-stage investors are non-European.

Source: The Crunchbase Unicorn Board, May 4, 2023



Mission TOP50 Growth Club Portfolio People More

# **Powering Series B/C investment** in deep tech EIC companies

Connecting selected EIC deeptech entrepreneurs with strategic investors & partners

# ©TechTour Deepwave BCG



bpifrance



Remy de Tonnac



Partner at ETF Partners



Jean-Michel Deligny



Senior Advisor at Silverpeak



**Osman Kent** 

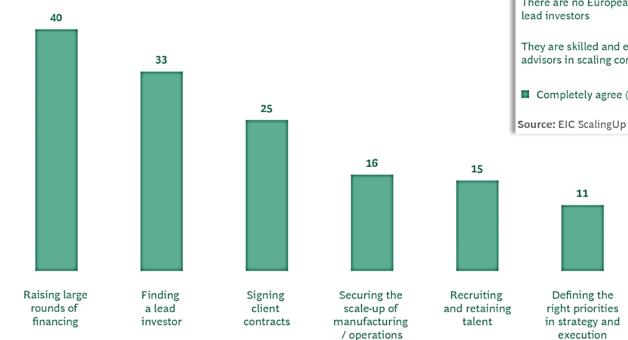


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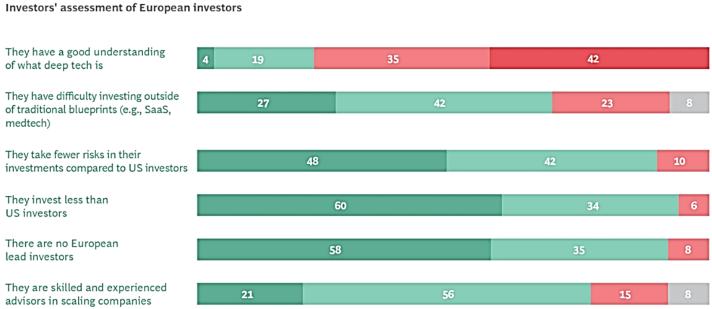
Venture Partner at Atlantic Bridge

# Can Europe Create Its Own Deep-Tech Giants?

Number of companies that ranked this issue among their top three scaling challenges



Source: EuroQuity/Les Deeptech survey of European deep-tech companies (part of the EIC ScalingUp project), March 2022; BCG and Deepwave Ventures analysis.



#### Completely agree (%) Tend to agree (%) Tend to disagree (%) Completely disagree (%) No response (%)

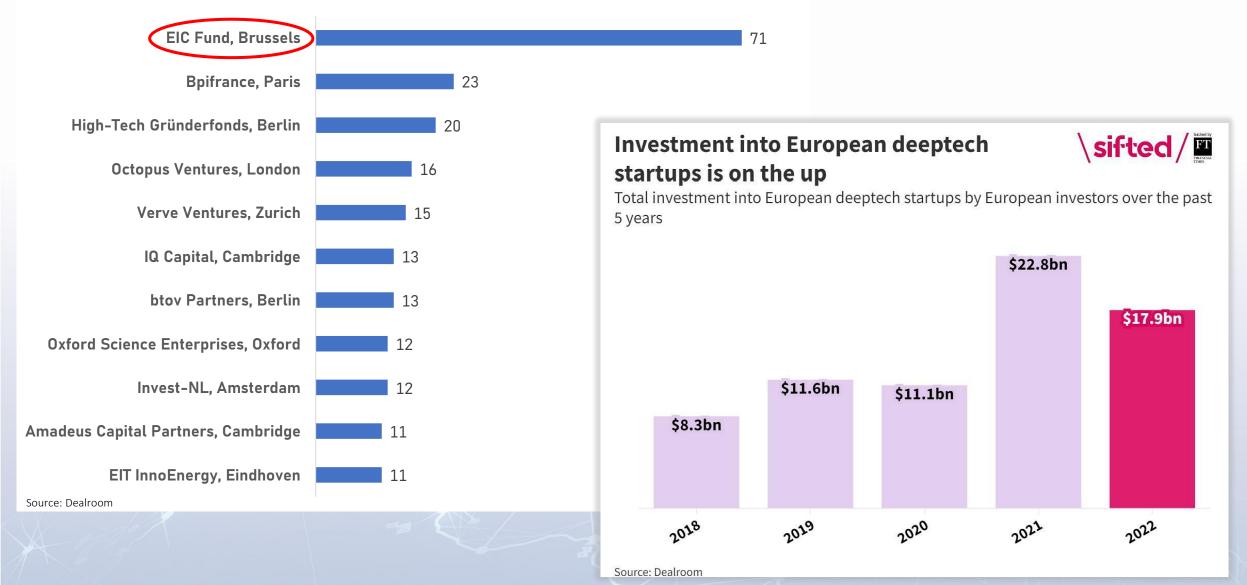
Source: EIC ScalingUp survey of European deep-tech companies, March 2022; BCG and Deepwave Ventures analysis.

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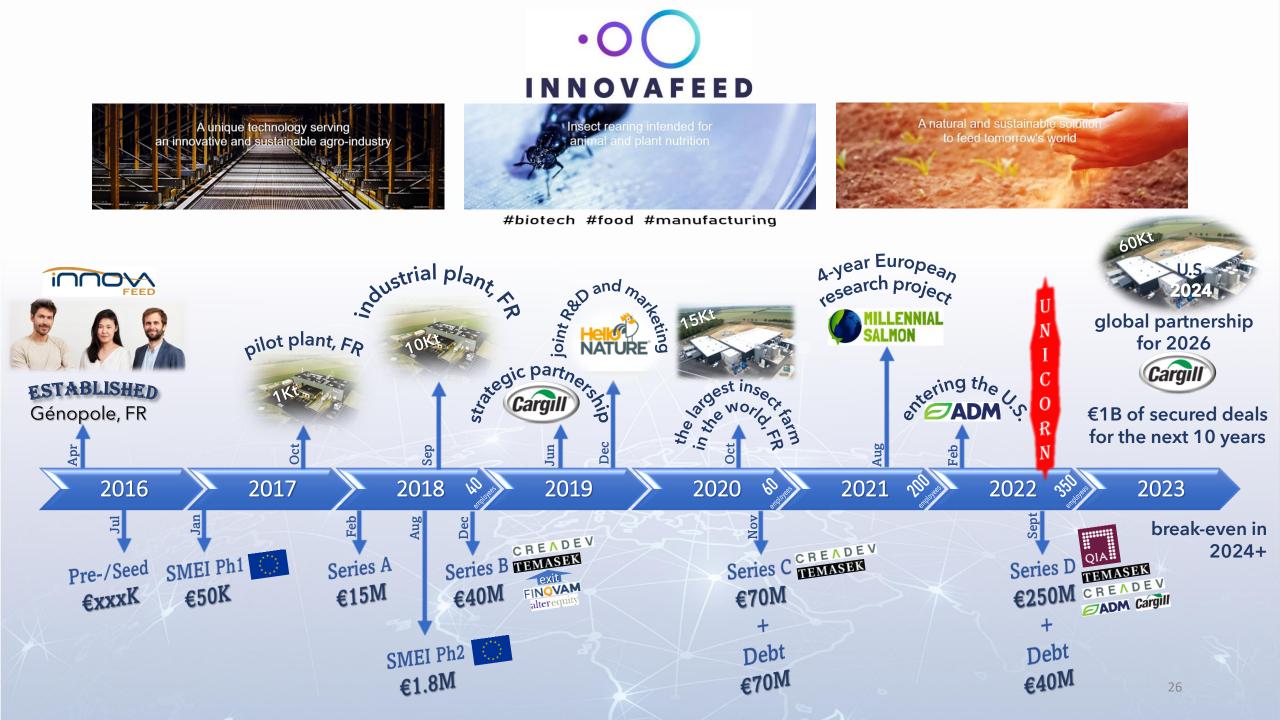
Building

a scale-up

organization



#### Deal count of top European investors in European deeptech startups in 2022



# Is there a pathway to becoming a unicorn, or Turcorn?

"The next Bill Gates will not start an operating system. The next Mark Zuckerberg won't start a social network company. If you are copying these people, you are not learning from them." -Peter Thiel



## **Multiple co-founders**

with a support system - passionate team - one project - committed to changing the world

## Always pitching, selling, and branding

EIC is just one option - fundraising for the next 18 months - planning for the next 4 years - mostly funded by certain VCs

## 'Cool' factor

quotable/sharable stories - future more exciting than today

## **Multidimensional approach**

breakthroughs in multiple areas - impact in multiple dimensions

### Targeting

an important future problem with a big market - cross-industry/multidisciplinary value networks





# **Evaluation Criteria**

# Excellence

- Innovation has a breakthrough and market creating nature. It is novel compared to existing offerings.
- Timing is right in terms of market, societal, and technological trends.

## Impact

- The company has a high scale up potential and convincing growth vision consistent with its current tech and business maturity.
- Positive broader impact is ensured in societal, economic, environmental, or climate dimensions.

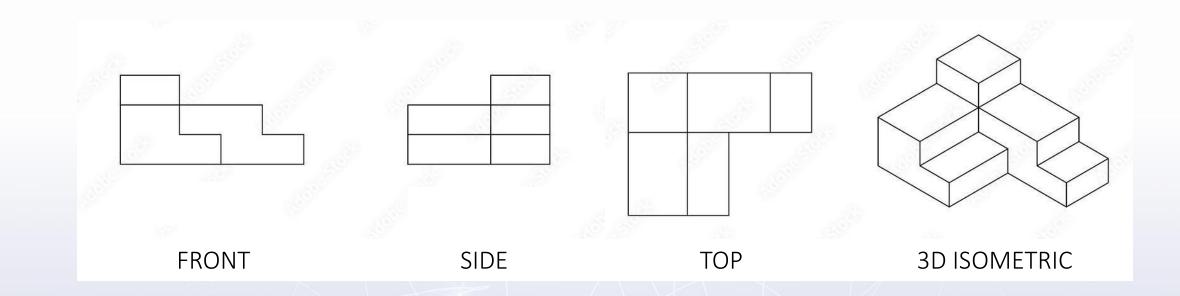
Level of risk, implementation, and need for Union support

• The **team** has the capability and motivation to bring the innovation to the market. There is a plan to acquire currently missing critical competencies.

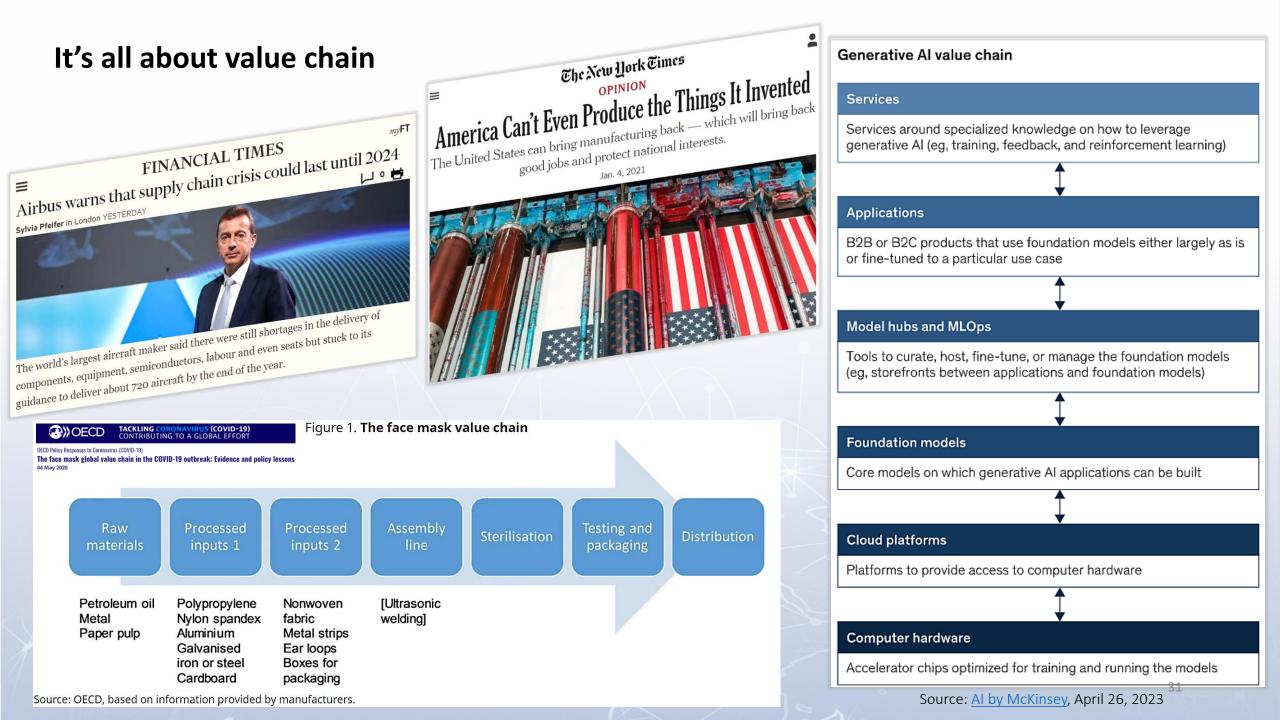
"Science is the belief in the ignorance of experts." Richard P. Feynman



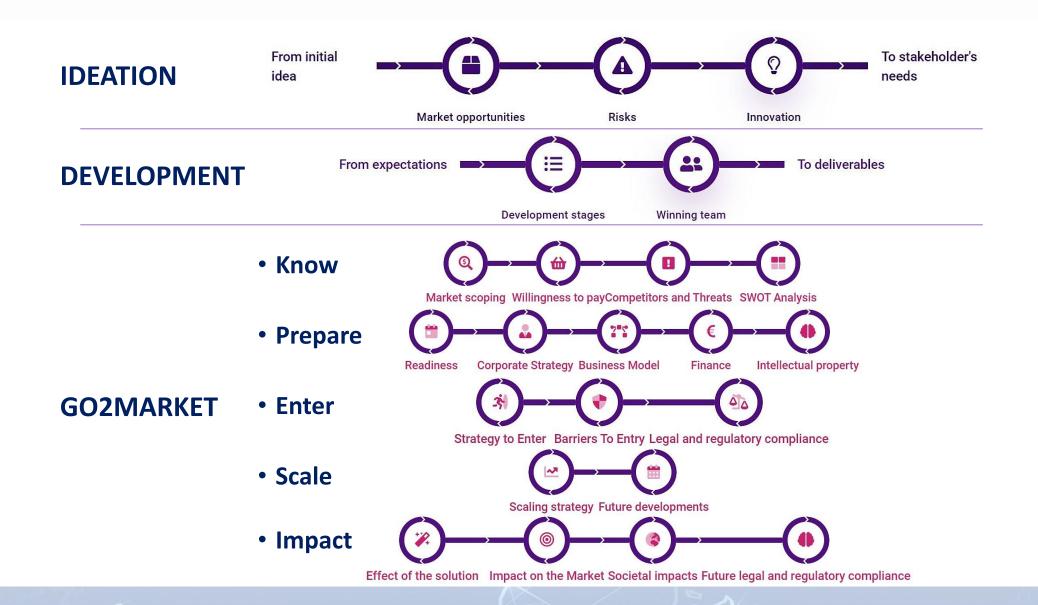
# Let us see 360° 3D view of your project



Your innovation project ≠ Your EIC Accelerator proposal Innovation ≠ Technology development Evaluators are diverse The simpler and shorter, the better



# **Full Application Online Form**





Dr. Michiel Scheffer New EIC President



**New EIC Fund Manager** 

# New EIC Board recommendations to improve Full Proposal submissions

to follow VC industry standard, and to make it feasible for startups to complete themselves without consultants.

# 1. Content

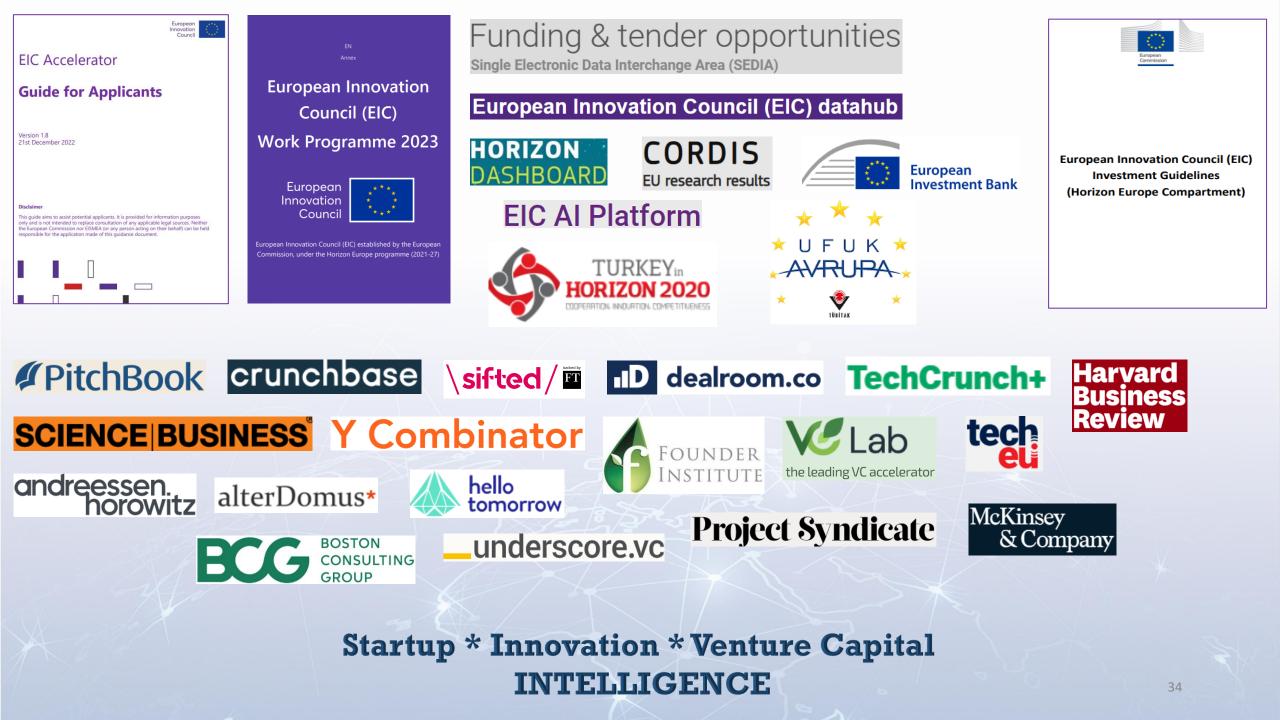
- Slide Deck (addressing key questions)
- Business Case (no longer than 50 pages) and Data Pack
  - **Industry Standard** (Company description, the problem/market opportunity, the innovation-solution/product or services, competition analysis, marketing and sales plan, risks, team, financial plan, cap table, etc.)
  - EIC Specific Information (Impact of EIC support on the company, the funding request, implementation plan for the grant

# 2. User interface of the (EIC AI) platform

Far fewer questions, less fragmented layout, avoiding overlaps and repetitions, include graphics, tables, reuse information from other platforms, diagnostics and AI tools should be offered as options, not mandatory, etc.

# 3. Usability for the evaluators, investment decisions, investment and grant management

More importance to slide deck (at all steps), clear alignment with EIC Evaluation Criteria, better differentiate the assessment for grant vs. equity, remove information which is not used or relevant, etc.



### TÜRKİYE **DEVELOPMENT** FUND

**OUR FUNDS** 

- → Regional Development Fund
- Development and Investment Bank of Türkiye Capital Fund

ABOUT US

- → Technology and Innovation Fund
- Innovative and Advanced Technologies Venture Capital Investment Fund
- Development Participation Venture Capital Investment Fund
- → Development ODTÜ TEKNOKENT VCIF



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TR

# BEYOND THE FUTURE

# WHAT IS TURCORN 100 PROGRAM?

We define startups operating in Türkiye with a valuation of 1 Billion Dollars as Turcorn.

We aim to count new Turcorns to the Turkish startup ecosystem with the Turcorn 100 Program, in which we support technology startups that have successfully passed the early stage and have high growth potential, in order to scale faster and open to global markets.

# WHAT AWAITS YOU IN TURCORN 100 PROGRAM?

MENTORS

STAKEHOLDERS

ACCELERATORS

TURCORN 100 ECOSYSTEM ACCESS TO FINANCE



This project is co-financed by the European Union and the Republic of Türkiye Home Ege D-Tech ∽

Services Y Activity

IT'S A

Glossary FAQ Contact



Events ~

# **Ege Deep Tech Project**



Ege D-Tech Incubation

Ege D-Tech Factory

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BRING YOUR TECH



**Ege D-Tech Trainings** 

# **Ege D-Tech Project**

The Deep Technology Incubation Center (Ege D-Tech) Project, run by Ege Teknopark, is carried out within the framework of the Competitive Sectors Programme (RSP), co-financed by the Republic of Türkiye and the European Union.

The project, implemented with the participation of *Ege University* and the *Aegean Young Businessmen Association (EGIAD)*, is planned to be completed in 3 years with a budget of 3 million Euros. Dozens of projects implemented within the scope of the Competitive Sectors Program carried out by **the Ministry of Industry and Technology of the Republic of Türkiye** contribute to the creation of a more competitive and innovative ecosystem for entrepreneurs and SMEs in Türkiye.

bu dunyada sert bir kahvenin çozemeyeceği problem yoktur

IMPACT

# Thank you! Any comments or questions?

All recordings and presentations of our previous events are accessible on our website: <u>Turkey in Horizon 2020 Phase II (Horizon Europe) Project</u>

Follow us on social media where we share on our events, updates, and funding opportunities: <u>TÜBİTAK Ufuk Avrupa Programı</u> <u>TÜBİTAK Ufuk Avrupa Programı</u>

Please feel free to contact us if you have a question or would like to share your comments: info@TurkeyinH2020.eu