



IPR: IP protection vs. no protection (Example)

"To date, our company has deposited five patents that have been developed in just a few months of research (see list below). Three of these patents cover our core production technologies. The others cover complementary applications of the system. We have identified additional areas where patent applications are currently being formulated."



"Our technology is software-based and cannot be easily patented, at least in Europe. The product lifecycle is moreover quite short in our business areas. Product leadership will therefore be maintained mainly via an ongoing investment in new product development strategy. Key founders are engaged by contract to remain in the business for the next 5 years at least. Access to their know-how and their commitment to the business development are therefore fully secured."







Intangibles: Show your awareness

Freedom-to-operate

 Competition: IP search/protection (i.e., patent, trade mark, trade secret, design, copyright), unfair competition



 Regulations: Certificates, permits, licenses, standards, trade laws, EU Directives



- selling, renting, subscription, partnerships
- permenant transfer of IP ownership
- licensing, franchising, distributorship, Joint Ventures, Spin-offs







All Evaluation Criteria are Interconnected

Impact (x1,5)

Excellence

Implementation

- 1. growth
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- 2. value for money

1. feasibility objectives

1. resources

3. Work Plan

- 2. overall strategy3. European value
- 3. innovation roadmap
- 2. team

- 4. market demand
- 4 violes and annantunities
- 4. risks and opportunities
- 5. target users6. social benefits
- 5. new market opportunities6. state-of-the-art
- o. social belletits
- 7. market & competition
- 8. commercialization plan
- 9. IPR

Reference EU Publication







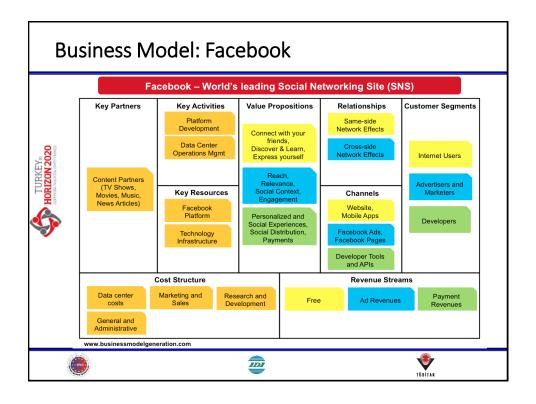
Impact: Evaluation Sub-Criteria

- 1. potential to boost the growth of the applying company
- 2. overall strategy and experience of the SME(s)
- 3. European value a) market, b) competition, c) challenges
- 4. demand/market (willingness to pay) for the innovation
- 5. target user needs & comparison with current solutions
- 6. benefits for society, climate change, or the environment
- 7. market conditions, size and growth rate, competiton
- 8. initial commercialization plan
- 9. freedom to operate analysis and current IPR situation









Early Thoughts on Commercialization

Value proposition: Product concept, novel offering



Phase 2: duration, funding requirement, ROI

Market segmentation: base criteria & customization

Product launch: time, place, target users

Market penetration: customer development, growth

Marketing & sales: pricing, communication, sales channels, distribution, added services







Customers: Sales, satisfaction, loyalty Justification: How and Why? Proof: Data, measurement, analysis, evidence Persuasion: consistency, credibility, robustness

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