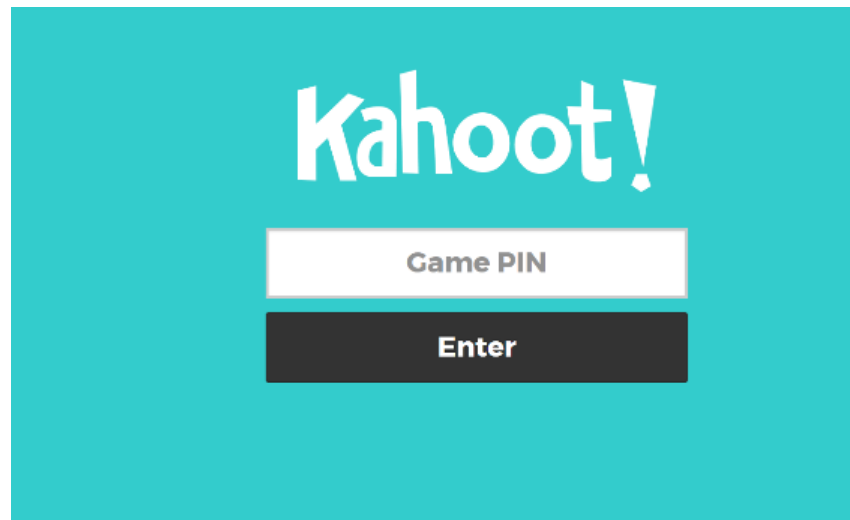


# MSCA RISE Training

Istanbul October 2017

# Introduction and repetition with Kahoot

Use your smartphone/tablet – go to Kahoot.it – enter the PIN and a name (nothing will be registered)



# RISE Features

- Aim to stimulate **transfer of knowledge**
- **Consortium of organisations** from different countries and sectors –can include countries from outside Europe
- Propose a **joint research & innovation programme**
- **Implemented by secondment of staff** around the consortium (1 month to 12 months duration)
- **Staff:** research students, postdocs, PIs, technical, research admin & managerial staff
- Secondments complemented by **networking/training events**
- Maximal programme duration **48 months**



Horizon 2020

## Eligible countries

- **EU Member States**
- **Overseas Countries and Territories linked to the MS**  
(as defined on page 3 of General Annex A to the Horizon 2020 Work Programme 2016-2017)
- **Horizon 2020 Associated Countries**
- **The Third Countries listed** (on page 3 of General Annex A to the Horizon 2020 Work Programme 2016-2017)

**Non eligible countries:** Australia, Brazil, Canada, China, India, Japan, Mexico, New Zealand, Republic of Korea, Russia, United States

## Eligible Institutions

- **From Academic Sector:**

- Higher education establishments (public or private)
- Non-profit research organisations (public or private)
- International European interest organisations (CERN, EMBL, ...)

- **From Non-Academic Sector:**

Any socio-economic actor not included in the academic sector and fulfilling the requirements of the *Horizon 2020 Rules for Participation* (SMEs, multinationals, NGOs, etc.)

# Beneficiaries and Partner Organisations

## ■ Beneficiaries

- Sign the Grant Agreement and claim costs
- Are responsible for the execution of the programme
- Are established in a MS/AC
- Are per definitionem the **COORDINATORS**

## ■ Partner Organisations

- Do not sign the Grant Agreement / do not claim costs
- Must include a letter of commitment in the proposal
- Are established in a Third Country (TC)

## Eligible Staff

**“Actively engaged in or linked to research/innovation activities for at least 6 months prior to first secondment”**

### **Types of staff members:**

- ESR (no PhD and < 4 years experience)
- ER (PhD or > 4 years experience)
- Managerial staff
- Administrative or Technical staff

6 month at the sending institution prior to the first secondment

# Eligible Consortia

## At least 3 participants in 3 different countries

- At least 2 participants from 2 different MS/AC



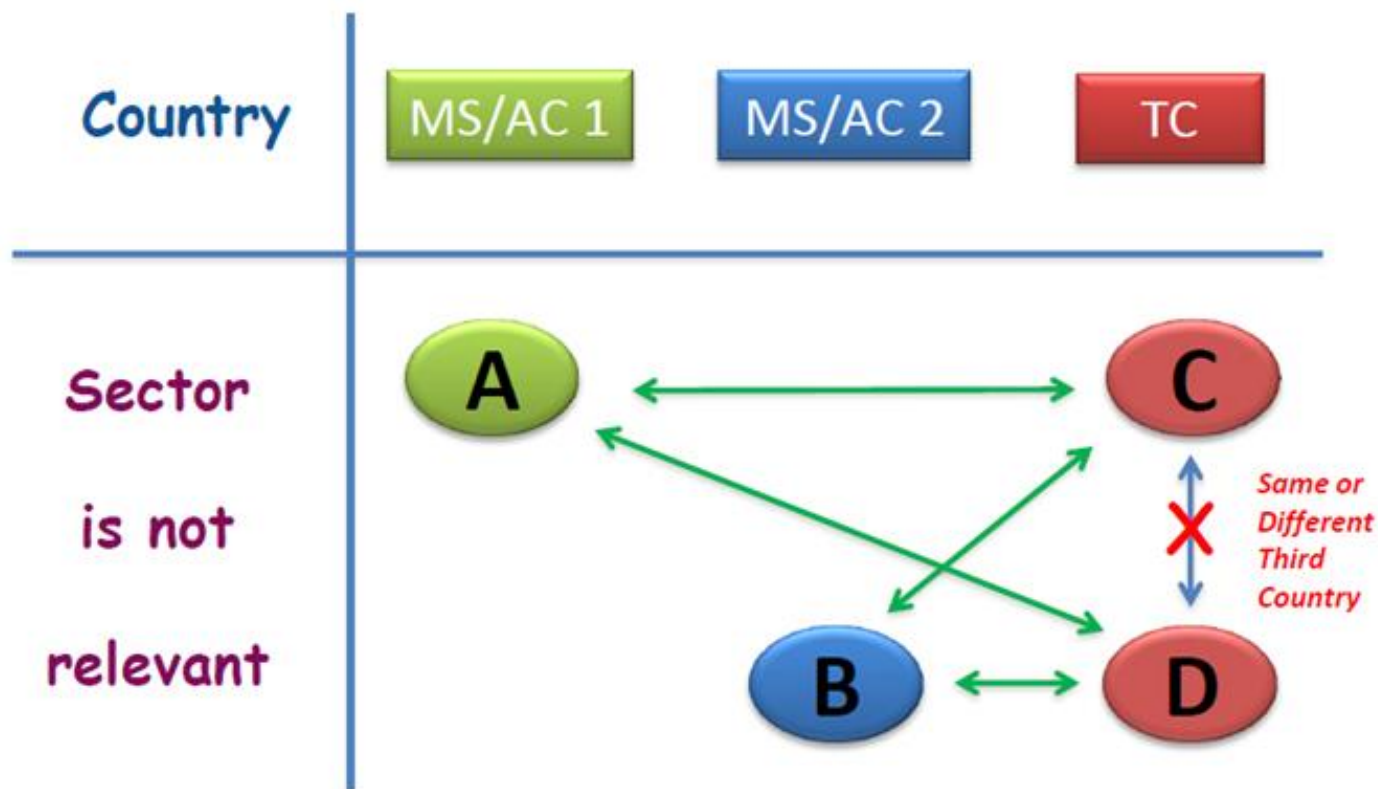
- If all in MS/AC:  
at least 1 academic  
and 1 non-academic





## Eligible Secondments

### Intra-European Exchanges (Intersectoral Projects)



# Ineligible secondments

## Examples (not exhaustive)

- **Secondments between institutions located within the same country**  
(A staff member from an organisation located in Paris seconded to an organisation in Marseille)
- **Secondments between organisations belonging to the same sector located in different MS/AC**  
(A staff member of an SME located in Latvia seconded to an enterprise in Bulgaria)
- **Secondments between organisations located in different TC**  
(A researcher located in an organisation in Brazil seconded to a university located in the United States)
- **Secondments between organisations which are not independent from each other**  
(A staff member of an SME located in Italy seconded to an affiliated SME in China)

## Eligible Duration

- Maximum project duration is **4 years**
- Each staff member is seconded for a period of **1-12 months**
- The maximum size for a project is **540 person months** which corresponds to € 2 430 00 (2 603 617 CHF)

# Eligible costs

## Unit costs per researcher per month of secondment for secondments eligible for funding

Marie Skłodowska-Curie Action	Staff member unit cost Top-up allowance person/month	Institutional unit cost person/month	
		Research, training and networking costs	Management and indirect costs
Research and Innovation Staff Exchange	2 100	1 800	700

**"Top-up allowance"** of 2,000 € per person/month

-To support travel, accommodation and subsistence costs for the staff member during the secondment

-**No** distinction between ESRs and ERs

- **No** country coefficient factor

Shared between the beneficiaries

- costs of research and innovation
- purchasing of consumables
- laboratory costs
- participation to conferences, workshops and networking activities
- Etc.

Shared between the beneficiaries

- Management of the programme
- Administrative organisation and implementation of the secondments
- Financial management
- Human resources, legal advice
- Etc.

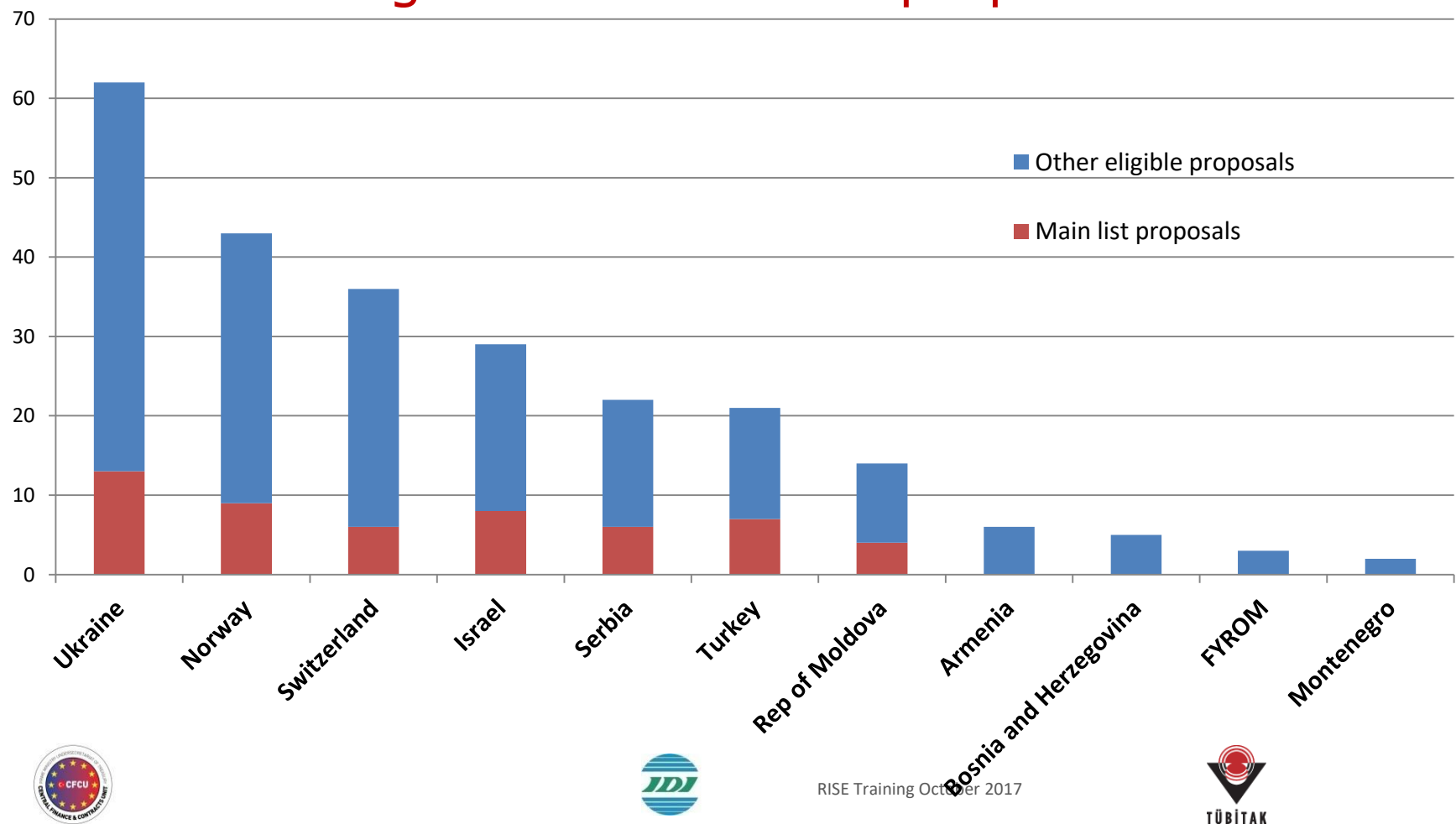
## Statistics (per Panel) Call 2017

- **326** proposals received (1 withdrawal, 4 ineligible)
- **10%** less compared to 2016
- **80** Main list proposals => overall success rate **25%**

	Eligible	%	Budget	Main list	Success rate
CHE	25	7,8%	€ 6.230.530	7	28,0%
ECO	15	4,7%	€ 3.738.318	3	20,0%
ENG	99	30,8%	€24.672.897	27	27,3%
ENV	38	11,8%	€ 9.470.405	10	26,3%
LIF	57	17,8%	€14.205.607	12	21,1%
MAT	14	4,4%	€ 3.489.096	3	21,4%
PHY	26	8,1%	€ 6.479.751	7	26,9%
SOC	47	14,6%	€11.713.396	11	23,4%
<b>Total</b>	<b>321</b>	<b>100%</b>	<b>€80.000.000</b>	<b>80</b>	<b>24,9%</b>

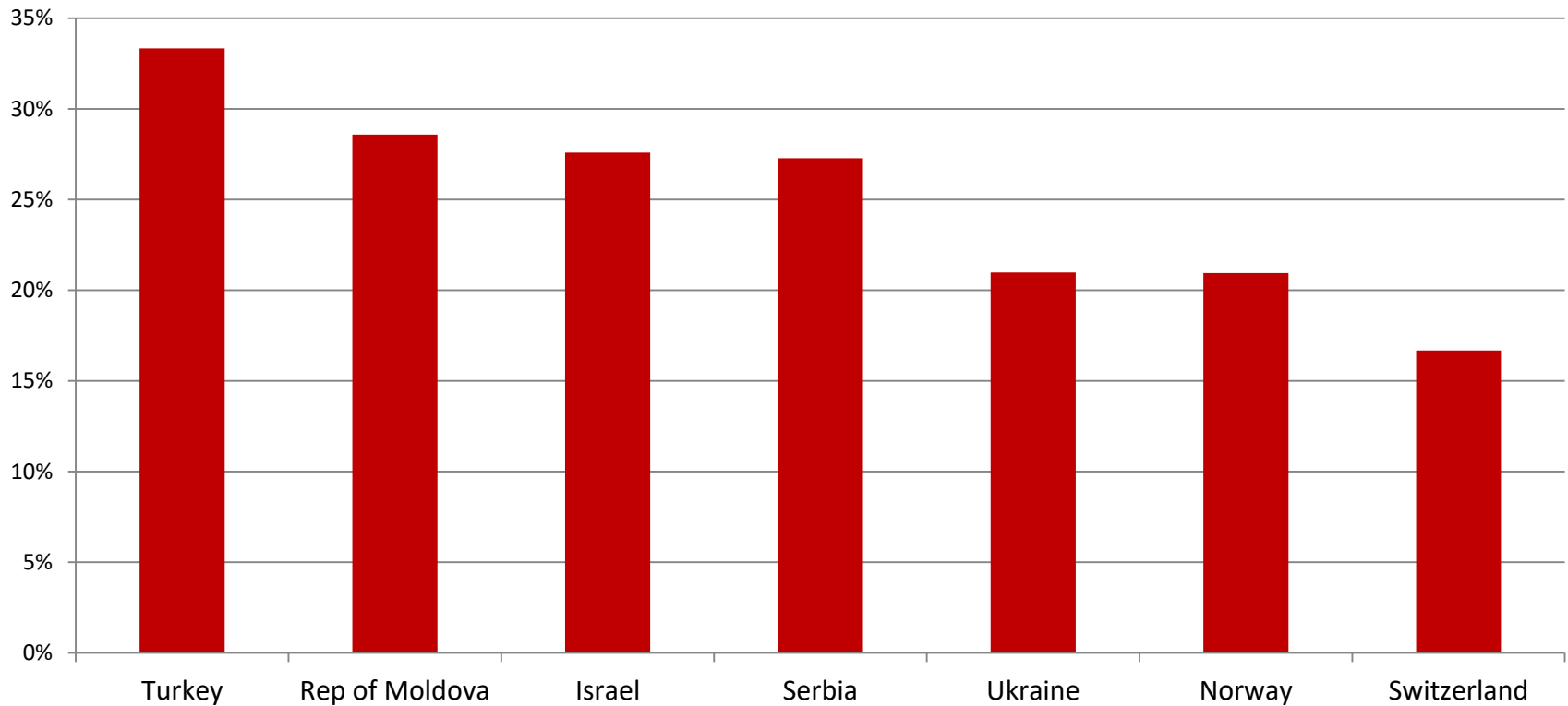
# Statistics

## Number of Participants by AC in eligible and Main list proposals

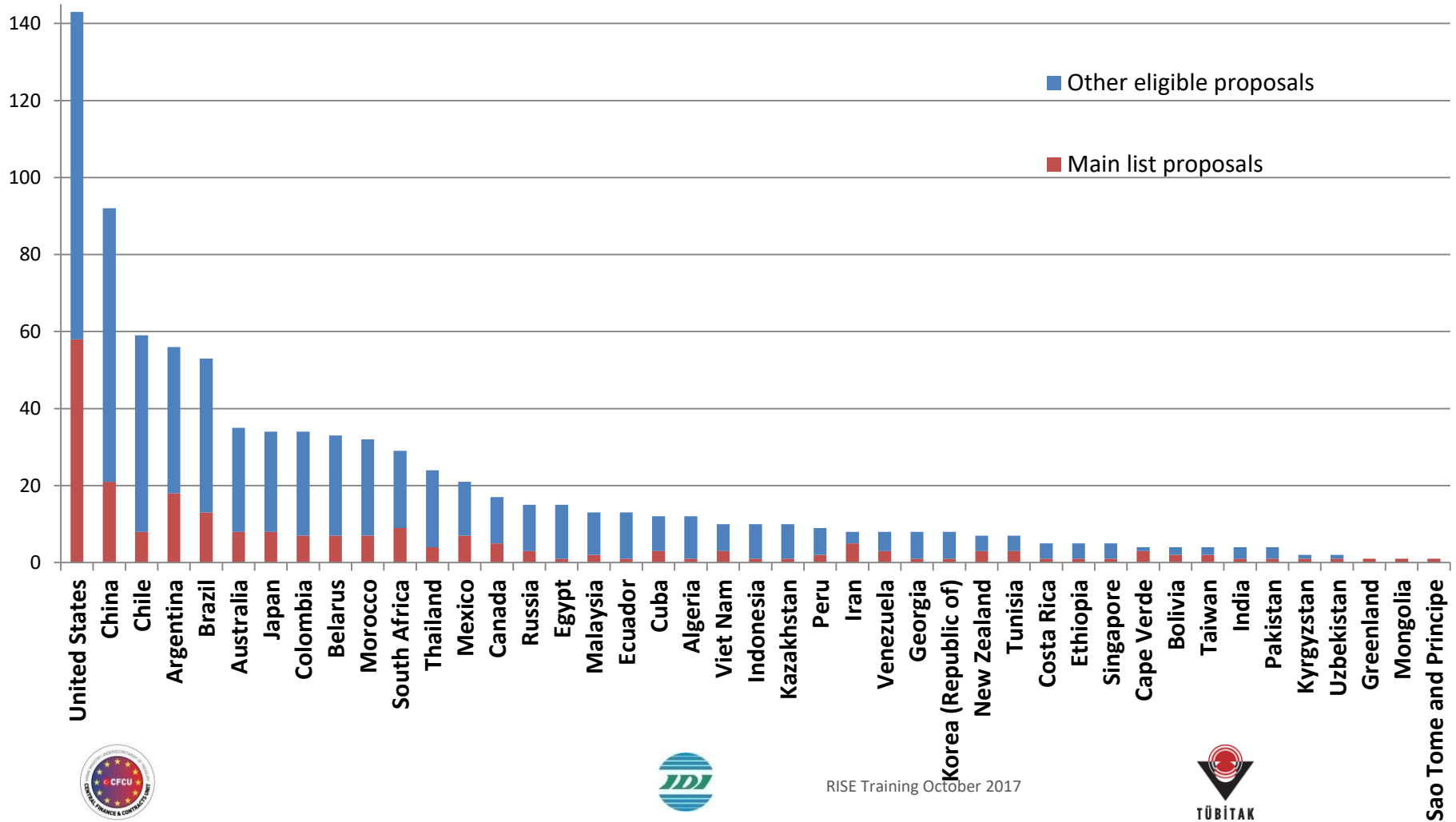


# Statistics

## Success rate of Participants by AC



## Third Country partner organizations in eligible and Main list proposal





## Call budget and time

Topics (Type of Action)	Budgets (EUR million)	Deadlines
	2018	
Opening: 22 Nov 2017		
MSCA-RISE-2018 (MSCA-RISE)	80.00	21 Mar 2018
Overall indicative budget	80.00	

# General Tips and Tricks at the beginning

- Plan early on
- Decide upon the secondments: What makes most sense for you?
- Build up the knowledge: start as consortium partner
- Identify possible consortium partners early on
- Collaborate with experts

# Innovation Aspects

There is no single definition of innovation.

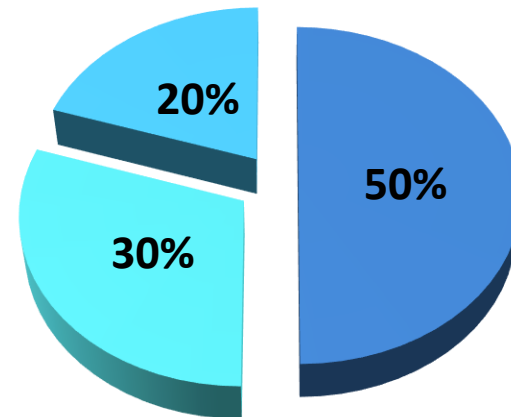
- “But innovation as described in the Innovation Union plan broadly means **change that speeds up and improves** the way we conceive, develop, produce and access **new products, industrial processes and services**. Changes that create **more jobs, improve people’s lives and build greener and better societies.**”

“Turning Europe into a true Innovation Union, European Commission - MEMO/10/473 06/10/2010”

- Extend the frontiers of scientific knowledge: Train people!
- Tackle global challenges: Scientific Excellence!
- Invest in competitive industries: Collaborate with companies!

# Award Criteria

- 3 award criteria: Excellence, Impact and Implementation
- Overall threshold of 70% applies to total score
- Proposals ranked within panels by overall score
- Proposals funded in ranking order
- No restrictions on reapplying
- Evaluation summary reports provided



## From submitting to evaluation

Each proposal will be assessed independently by at least three experts chosen by the REA from the pool of experts

An expert will be designated as the proposal "rapporteur" and will assume additional responsibilities

The proposal will be evaluated against the pre-determined award criteria, applying weighting factors and thresholds, scores from 0–1

- |     |   |
|-----|---|
| 0 - | <i>Proposal fails to address the criterion or cannot be assessed due to missing or incomplete information.</i>              |
| 1 - | <b>Poor.</b> <i>The criterion is inadequately addressed, or there are serious inherent weaknesses.</i>                      |
| 2 - | <b>Fair.</b> <i>Proposal broadly addresses the criterion, but there are significant weaknesses.</i>                         |
| 3 - | <b>Good.</b> <i>Proposal addresses the criterion well, but a number of shortcomings are present.</i>                        |
| 4 - | <b>Very Good.</b> <i>Proposal addresses the criterion very well, but a small number of shortcomings are present.</i>        |
| 5 - | <b>Excellent.</b> <i>Proposal successfully addresses all relevant aspects of the criterion. Any shortcomings are minor.</i> |

## Part A

- **Section 1:** General information (including abstract)
- **Section 2:** Information on participants
- **Section 3:** Budget and Secondments tables
  - SEP shows an empty table of secondments for each participant
  - Coordinator fills in the outgoing secondments from each participant
  - Secondments ineligible for funding should not be included except secondments from high-income TC to Europe e.g. Canada to France
  - The system automatically creates a summary budget table
- **Section 4:** Ethics table

## Part B

In drafting PART B of the proposal, applicants must follow the structure outlined below.

### **DOCUMENT 1 (MAX 32 PAGES)**

**START PAGE (MAX 1 page)**

**TABLE of CONTENT (MAX 1 page)**

---

**START PAGE COUNT (MAX 30 PAGES SECTIONS 1-3)**

- 1. EXCELLENCE (starting page 3)**
- 2. IMPACT**
- 3. QUALITY AND EFFICIENCY OF THE IMPLEMENTATION**

---

**STOP PAGE COUNT (MAX 30 PAGES SECTIONS 1-3)**

### **DOCUMENT 2 (NO OVERALL PAGE LIMIT APPLIED)**

- 4. REFERENCES**
  - 5. CAPACITIES OF THE PARTICIPATING ORGANISATIONS**
  - 6. ETHICS ASPECTS**
  - 7. LETTERS OF COMMITMENT OF PARTNER ORGANISATIONS**
- END PAGE (1 page)**

**Stick to the page limit!  
Attention: details may  
change for the new  
call**

# Excellence

- Weighs 50%
- Address **all** subcriteria
- Always keep the general RISE objectives in mind: Transfer of knowledge and joint research and innovation with a sustainable impact – it is not only a research project!

Excellence
Quality and credibility of the research/innovation project; level of novelty and appropriate consideration of inter/multidisciplinary, intersectoral and gender aspects
Quality and appropriateness of knowledge sharing among the participating organisations in light of the research and innovation objectives.
Quality of the proposed interaction between the participating organisations



# Excellence

## 1.1 Quality and credibility of the research/innovation action; level of novelty and appropriate consideration of inter/multidisciplinary, intersectoral and gender aspects

Please develop your proposal according to the following lines:

- Specific objectives and the relevance of the research and innovation action to the scope of the call and in relation to the "state of art".
- Methodological approach highlighting the types of research and innovation activities proposed and their originality.
- Inter/multidisciplinary types of knowledge involved, if applicable.
- Gender aspects (in the research content, at the level of secondments and that of decision-making within the action).

- What are your research and innovation goals?
- Describe briefly the State of the Art and how you will go *beyond* it
- Give *details* for the methodologies you use
- Inter/multidisciplinaryity is an asset – underline where applicable
- Gender: At what point down the line will your outcome affect women and men differently? (Ex. ‘Pregnant Crash Test Dummy’)

# Excellence

## 1.2 Quality and appropriateness of knowledge sharing among the participating organisations in light of the research and innovation objectives

Please develop your proposal according to the following line:

- Approach and methodology used for knowledge sharing (secondments, workshops/trainings/conferences, etc.).

- What are your transfer of knowledge goals? What kind of knowledge do you want to transfer, and how will you do so?
- How will the secondments contribute to the knowledge transfer?
- What kind of events do you plan, when do you plan them? Think both ways – during the secondments and during the return phases.

# Excellence

## 1.3 Quality of the proposed interaction between the participating organisations

Please develop your proposal according to the following lines:

- Contribution of each participating organisation in the activities planned, including the participating organisations' interactions in terms of content and expertise provided to reach the action's objectives.
  - Justification of the main networking activities.
- Outline what each partner will contribute (for research and for knowledge transfer)
  - Give details on the partners' expertise; their role in the ToK measures. Justify the ToK measures: how will they contribute to the knowledge-sharing objectives?
  - Explain why it's of benefit to the institutions to take part in the ToK measures

# Secondments

- Who will be where when?
- The plan has to correspond to your entries in Part A (see example)
- Each secondment has to be justified scientifically and in terms of transfer of knowledge
- Try to achieve an overall balance

Participant Number	Organisation Short Name	Country	Academic	Number of secondments	Person-months
1		ES	yes	40	103
2		IT	yes	15	22
3		DE	yes	16	49
4		IT	no	3	5
5		IT	no	2	2
6		DK	yes	2	7
7		DE	no	1	3
8		ES	no	9	9
Total				88	200

## Evaluators' comments

- The originality and innovative aspects of the research are not high.
- The clarity and quality of knowledge sharing among the participants have not been convincingly justified.
- The research methodology is not sufficiently presented in relation to the complexity of the project.
- The research objectives, spread along a wide range of technologies and components/systems, are qualitative and not measurable.
- For secondments of TC researchers to the EU, a contribution is requested, although this is not reflected in Part A of the proposal and it is not motivated in a convincing way.

## Evaluators' comments

- The need for a large number of secondments is questionable as the project relies on existing research and data.
- The quality of the interaction between the partners is minimally reported and poorly substantiated for each partner.
- The quality of interaction between the participating organizations is poorly addressed; (for instance: the justification of networking activities and the contributions in terms of content and expertise are not convincing).
- The quality of the interaction between the partners is not well presented in light of the scope of the project. Also, considering that the research programme involves several EU and one TC and both academic and industrial partners, the contribution for each participant is not sufficiently presented.

# Exercise Excellence

- Read the example proposal from 'page 6 of 31' on to 'page 10 of 31' (only Excellence)
- Do NOT take pictures, thank you
- What strikes you as good – what can be improved, and how?
- Every table please notes down at least three points they like and three points they do not like
- Time for reading: 15 minutes
- Time for discussion/writing: 15 minutes

# Impact

- Weighs 30%
- Address **all** subcriteria
- Point out the expected Impact on different levels: staff members, institutions, European society,...
- Develop a vision of your future collaboration on different levels: personal and institutional
- Describe detailed plans for Dissemination and Communication/Outreach, Exploitation

These measures should included be throughout the duration of the project, not only towards the end.

Impact
Enhancing the potential and future career perspectives of the staff members
Developing new and lasting research collaborations, achieving transfer of knowledge between participating organisations and contribution to improving research and innovation potential at the European and global levels
Quality of the proposed measures to exploit and <b>disseminate</b> the project results
Quality of the proposed measures to <b>communicate</b> the project activities to different target audiences



# Impact

## 2.1 Enhancing the potential and future career perspectives of the staff members

Please develop your proposal according to the following line:

- *The action contribution to realising the potential of individuals and to providing new skills and career perspectives.*

- Who will gain new knowledge, and how?
- Point out the benefits: Mutual understanding of working environment in academia/non-academia; working outside Europe/in a different research environment
- Researchers benefit of being exposed to other environments
- They can enlarge their networks, publish in high-impact journals, bring the outcome to the market etc. etc.
- Link to EU policies about research careers and employability, e.g. Agenda on new skills and jobs

<http://ec.europa.eu/social/main.jsp?catId=738&langId=en&pubId=626&type=2&furtherPubs=yes>

# Impact

## **2.2 Developing new and lasting research collaborations, achieving transfer of knowledge between participating organisations and contribution to improving research and innovation potential at the European and global levels**

Please develop your proposal according to the following lines:

- Development of new and lasting research collaborations resulting from the intersectoral and/or international secondments and the networking activities implemented.
- Self-sustainability of the partnership after the end of the action.
- Contribution of the action to the improvement of the research and innovation potential within Europe and/or worldwide.

- Create a vision of future collaborations
- Point out plans for collaboration after the end of the project
- EU policies to international and inter-sectoral collaboration, e.g. the Key Initiatives of the Innovation Union

[http://ec.europa.eu/research/innovationunion/index\\_en.cfm?pg=key](http://ec.europa.eu/research/innovationunion/index_en.cfm?pg=key)

# Impact

## 2.3 Quality of the proposed measures to exploit and disseminate the action results

Please develop your proposal according to the following lines:

- Dissemination strategy about the results - targeted at peers (scientific or the action's own community, industry and other commercial actors, professional organisations, policymakers) and to the wider research and innovation community - to achieve the potential impact of the action.
  - When results are available, to enable use and uptake of results.
  - Expected impact of the proposed measures.
  - Intellectual property rights aspects (if applicable) and exploitation of results.
- Be specific and give details. Create a plan: What are your key target groups, how, when and via which channel will you reach them?
  - Who will eventually benefit from your results?
  - Develop a PEDR – <https://www.iprhelppdesk.eu/Fact-Sheet-Plan-for-the-Exploitation-and-Dissemination-of-Results-H2020>
  - IP rights: Check these with your institution and take into account the rights of the non-academic partners

# Impact

## 2.4 Quality of the proposed measures to communicate the action activities to different target audiences

Please develop your proposal according to the following lines:

- *Communication strategy about the action and results, outreach plan and the activities envisaged to engage the public.*
  - *Targeted at multiple audiences, beyond the action's own community (including the media and the public).*
  - *From the beginning of the action, to inform and reach out to society, show the benefits of research.*
  - *Expected impact of the proposed measures.*
- Make a plan – phrase your key messages according to your audience (see example next slide)
  - Work with the network of your beneficiaries, and with their media offices
  - How are the research results eventually of interest and of impact towards society at large (in Europe)?
  - Who will eventually benefit? How do you reach these people?

## Evaluators' comments

- The impact of the project's activities on the academic level are not sufficiently detailed to be credible.
- New career paths are not well documented.
- The proposal does not explain sufficiently what kind of contribution the envisaged project will have in terms of innovation potential at European level.
- The confidential nature of most of the key deliverables negatively affects the potential impact at EU and global levels.
- The self-sustainability of the partnership after the end of the project has not been demonstrated adequately.
- Dissemination activities are listed but the proposal lacks a clear dissemination strategy.
- Dissemination is described only generically, without giving detailed and specific actions.

## Exercise Impact

- Please read the 'Impact' part of the proposal (page 10/31 to 15/31) and discuss in groups the score you would give – including reasons
- Time for reading: 15 minutes
- Time for discussion and scores: 15 minutes

## Proposal parts -Implementation

- Weighs 20%
- Address **all** subcriteria
- Start with the work plan: Who does what when with which resources?
- Management structure: Appropriate but not over complicated
- Explain why the participating institutions are the best ones for their tasks
- Explain why the consortium as a whole is more than the sum of the beneficiaries

Quality and efficiency of the implementation
Coherence and effectiveness of the work plan, including appropriateness of the allocation of tasks and resources
Appropriateness of the management structures and procedures, including quality management and risk management
Appropriateness of the institutional environment (hosting arrangements, infrastructure)
Competences, experience and complementarity of the participating organisations and their commitment to the project

# Implementation

## 3.1 Coherence and effectiveness of the work plan, including appropriateness of the allocation of tasks and resources

Please develop your proposal according to the following lines:

- *Consistency and adequacy of the work plan and the activities proposed to reach the action objectives.*
- *Credibility and feasibility of the action through the activities proposed.*

**Table B2: Work Package Description**

Work Package Number	Start Month – End Month						
Work Package Title	(e.g. Research, Training, transfer of knowledge Management, Communication, Dissemination, etc.)						
Lead Beneficiary <sup>25</sup>							
Participating organisation Short Name							
Person-months per Participating organisation:							
Objectives							
Description of Work and Role of Specific Beneficiaries / Partner Organisations (possibly broken down into tasks), indicating lead beneficiary and role of other							

- Table B2 needs to be filled in with details
- Rule of thumb: 3 to 4 scientific WPs; 1 each for Mgt/Dissem&Comm&Exp./Transfer of Knowledge
- Provide a Gantt Chart for the exact time planning
- Do not forget Gender Balance

- Don't define too many Deliverables and have less Milestones than Deliverables



# Implementation

## 3.2 Appropriateness of the management structures and procedures, including quality management and risk management

Please develop your proposal according to the following lines:

- *Action organisation and management structure, including the financial management strategy, as well as the progress monitoring mechanisms put in place.*
  - *Risks that might endanger reaching the action's objectives and the contingency plans to be put in place should risk occur.*
- 
- Which management structure do you have? Which sub-boards (if any; e.g for secondments or communication) do you have, who reports to whom; and how are decisions taken?
  - Committees/boards should be gender balanced
  - Outline the role of the coordinator
  - Which kind of support will you have (e.g. for administrative tasks)
  - Fill the risk table in diligently and prepare it together with your consortium. It is crucial!

# Implementation

## 3.3 Appropriateness of the institutional environment (hosting arrangements, infrastructure)

Please develop your proposal according to the following lines:

- *Availability of the expertise and human resources, to carry out the proposed research action.*
- *Description of the necessary infrastructures and any major items of technical equipment (if required) relevant to the proposed action.*

- This part is not the duplication of the Table in Part 5
- Describe how the participants have the right set of skills, expertise ('human' infrastructure) and the right technical infrastructure
- Do not forget infrastructure and support services in terms of administration, human resources, communication etc. etc.
- Include mentioning Quality Labels such as Charter&Code/ HRS4R

# Implementation

## **3.4 Competences, experience and complementarity of the participating organisations and their commitment to the action**

Please develop your proposal according to the following lines:

*Adequacy of the partnership to carry out the action explaining how participating organisations' synergies and complementarities will be exploited.*

*NB: The individual members of the consortium are described in Section 5. There is no need to repeat that information in this section.*

- Describe why your consortium partners are the only and best to carry out all of the project's tasks
- Describe complementarities and synergies
- Describe the previous experiences of the partners and why these enable them to carry out their tasks
- Show their commitment (do not duplicate the letters of Commitment from the 3rd country partners, but refer to them)

## Evaluators' negative comments

- The work plan is incoherent.
- The management structure is entirely unfit for purpose.
- The application includes secondments which are not permitted by the rules of the RISE programme.
- The overall number of secondments and the amount of resources needed to perform each task of the work program are excessive compared to the goals and expected results of the project.
- The proposed project leader is already involved in managing other projects and the proposal does not elaborate sufficiently how they will manage multiple tasks.
- Gender aspects (e.g. promotion of gender balance) are not well addressed in the proposal.

## Evaluators' negative comments

- Budget allocation is not explained sufficiently. The proposal is over-resourced in relation to the expected outcomes.
- The risk analysis is superficial and does not consider appropriately the specific technical and nontechnical challenges which are addressed.
- The quality management and risk management are addressed in a poor manner, not comprising potentially conflicting or project-threatening situations. Mechanisms for progress monitoring are addressed insufficiently, without clear project milestones
- It is unclear if participants have the needed equipment for the project purposes.
- Risk assessment is really elementary and critical risks have not been adequately considered. Full risk analysis is missing (mitigation actions are not detailed and not described in convincing manner).

# Exercise Implementation

Please read the 'Implementation' part of the proposal (page 15/31 to 31/31) and discuss in groups the score you would give – including reasons

Time for reading: 15 minutes

Time for discussion and scores: 15 minutes

## Operation Capacity

“Operational capacity” has to be checked - Proposals must include a description of:

- The profile of the people who will be primarily responsible for carrying out the proposed work (not the person's name!)
- Any significant infrastructure or major items of technical equipment, relevant to the proposed work
- Any partner organisations (not beneficiaries) contributing towards the proposed work
- Do not forget the ethical issues (if applicable) and the letters of commmittment!

# General Reasons for Failing Operational Capacity

- The proposal does not offer sufficient description and evidence of participants' operational capacity (including those of the project coordinator).
- Participants' capacity to provide training on the topics outlined in the proposal is not substantiated.
- The research work plan is insufficiently detailed.
- Activities related to knowledge sharing are presented at a very basic level without necessary details.
- Secondments are not appropriately shared amongst participants in alignment with the proposed research programme.
- Secondments are not appropriately aligned with participant capacity e.g. A beneficiary with small capacity has been allocated a high proportion of the total secondment person months.



## General tips and tricks

- Gender Aspects: Do not only address the gender balance in the consortium, but also the Gender dimension within the research itself – at what point down the line will the outcome affect men and women differently? (e.g. ‘pregnant crash test dummies’)
- HRS4R label [euraxess.ec.europa.eu/jobs/hrs4r](http://euraxess.ec.europa.eu/jobs/hrs4r)
- Charter and Code for researchers [euraxess.ec.europa.eu/jobs/charter](http://euraxess.ec.europa.eu/jobs/charter)
- Nice Layout – add graphics and tables where applicable
- Let your peers, your NCP,... proofread the proposal
- Write the Abstract last. Do not only focus on the Scientific and ToK goals. It’s used to choose the right evaluators and will be published on the website of the EC in case of funding.
- Make your acronym smart and catchy but check if it’s not already in use (by a private company ec.)

# Responsible Research and Innovation + Cross Cutting Issues

	What it is	How to incorporate it
Gender dimension	Incorporate Gender Balance and Gender dimension into your ITN	At what point down the line will your research output affect the two sexes differently? Take into account different cultural approaches Communicate gender dimension early on
Open Access	Part of 'Open Science' – Give open access to the results of publicly-funded research.	Chose if you wish to take part in the open data pilot If so, make a data management plan a Milestone
Social Sciences and Humanities	Full Integration of Social Sciences and Humanities Research – in order to get a social perspective of the different projects and initiatives, and contribute to the evidence base for policy making at international, Union, national, and regional levels.	Check if your research topic has a societally relevant outcome and if the topics can be contextualised in EU policy
Innovation	breaking boundaries and setting new standards in a variety of fields, in order to advance the quality of both the public and private sector.	Have a solid exploitation strategy Point out innvoation potential in Excellence Criterion

# Responsible Research and Innovation + Cross Cutting Issues

<b>Ethics</b>	<p>The most common ethical issues include: the involvement of children, patients, vulnerable populations, the use of human embryonic stem cells, privacy and data protection issues, research on animals and non-human primates. It also includes the avoidance of any breach of research integrity, which means, in particular, avoiding fabrication, falsification, plagiarism or other research misconduct.</p>	<p>Fill in table A4 correctly and in time It should correspond to the content of Part B 6 Ensure especially for third country partners that all ethical policies comply with EU policy on ethical issues</p>
<b>Science Education and public engagement</b>	<p>Engage in a dialogue with stakeholder of your RISE on different levels as part of your outreach strategy .</p>	<p>Approach them now and propose mutual activities: Civil society organizations and NGO's, industry, policy-makers, professors, teachers, students and pupils, science museums etc.</p>
<b>International Cooperation and Spreading Excellence and Widening Participation</b>	<p>Horizon 2020 sees great importance in international cooperation, + including states which until now show lower participation. Making the EU an attractive partner in research and innovation by strengthening excellence, Raising societal challenges, Supporting the EU foreign politics.</p>	<p>Third country dimension is 'in built' in RISE (unless you chose the purely academia-non-academia set-up)</p>

# Tips and Tricks

- Clear evidence of partner' organisations commitment
- Capacity of the participant to be clearly demonstrated
- Compliance with ethical principles
- Resubmission possible
- Make it easy for the evaluators to find the information in the proposal!!!
- Structure and organize the information well
- Be precise – less is sometimes more
- Start writing the proposal early on
- Avoid last minute submission
- Impartial view...ask your colleagues to read your proposal

# Our Tips and Tricks

## Useful reference documents

- Participant Portal call page  
<http://ec.europa.eu/research/participants/portal/desktop/en/home.html>
- MSCA Work Programme 2016–2017 – new issue expected any day now  
[http://ec.europa.eu/research/participants/data/ref/h2020/wp/2016\\_2017/main/h2020-wp1617-msca\\_en.pdf](http://ec.europa.eu/research/participants/data/ref/h2020/wp/2016_2017/main/h2020-wp1617-msca_en.pdf)
- Horizon 2020: How to Complete Your Ethics Self-Assessment  
[http://ec.europa.eu/research/participants/data/ref/h2020/grants\\_manual/hi/ethics/h2020-hi\\_ethics-self-assess\\_en.pdf](http://ec.europa.eu/research/participants/data/ref/h2020/grants_manual/hi/ethics/h2020-hi_ethics-self-assess_en.pdf)
- Horizon 2020: Guidelines on Data Management in Horizon 2020  
[http://ec.europa.eu/research/participants/data/ref/h2020/grants\\_manual/hi/oa\\_pilot/h2020-hi-oa-data-mgt\\_en.pdf](http://ec.europa.eu/research/participants/data/ref/h2020/grants_manual/hi/oa_pilot/h2020-hi-oa-data-mgt_en.pdf)

# Tips and Tricks

## Useful reference documents

- European Charter and Code for Researchers  
<http://ec.europa.eu/euraxess/index.cfm/rights/european Charter>
- List of Countries Associated to Horizon 2020  
[http://ec.europa.eu/research/participants/data/ref/h2020/grants\\_manual/hi/3cpart/h2020-hi-list-ac\\_en.pdf](http://ec.europa.eu/research/participants/data/ref/h2020/grants_manual/hi/3cpart/h2020-hi-list-ac_en.pdf)
- Gender Equality in Horizon 2020  
[http://ec.europa.eu/research/participants/data/ref/h2020/grants\\_manual/hi/gender/h2020-hi-guide-gender\\_en.pdf](http://ec.europa.eu/research/participants/data/ref/h2020/grants_manual/hi/gender/h2020-hi-guide-gender_en.pdf)
- Horizon 2020 Online Manual  
<https://ec.europa.eu/research/participants/portal/desktop/en/funding/guide.html>

# Tips and Tricks

## General Sources of Help

- MSCA website  
<http://ec.europa.eu/research/mariecurieactions/>
- EURAXESS  
<http://ec.europa.eu/euraxess/>
- The European Commission's Horizon 2020 Enquiry Service  
<http://ec.europa.eu/research/index.cfm?pg=enquiries>
- National Contact Points  
[http://ec.europa.eu/research/participants/portal/desktop/en/support/national\\_contact\\_points.html](http://ec.europa.eu/research/participants/portal/desktop/en/support/national_contact_points.html)
- Net4Mobility  
<http://www.net4mobility.eu/>

# Tips and Tricks

## Specialised and Technical Assistance

- Submission Service Help Desk  
<http://ec.europa.eu/research/participants/api/contact/index.html>
- IPR help desk  
<http://www.ipr-helpdesk.org>



# Contact



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Tubitak

<https://www.tubitak.gov.tr/en>



# Key messages 😊



- Communicate well with the consortium
- Take into account different needs: Academia, non-academia, third countries
- Get feedback from multiple sources
- Read all the documents – also as a partner/beneficiary
- Involve administrative/legal experts in your institution, also at your partner organisations
- Try again if at first you don't succeed
- IT IS WORTH IT. 😊