

# Consortium Building

## H2020 Focused Group Training

"Legal and Financial Issues"

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# Covering:

- Introduction on 'Consortium Composition'
- The Grant Agreement (Consortium – EC)
- The Consortium Agreement (among consortium members)
- Management obligations

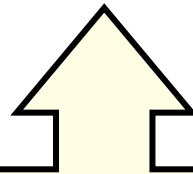


# Consortium Composition

# A "balanced" consortium

There are 2 evaluation criteria on "Quality and efficiency of the implementation" that state:

1. Complementarity of the participants and extent to which the consortium as a whole brings together the necessary expertise;



This will be described in textual form in the proposal section "3.3 Consortium as a whole".

- How will it match the project's objectives, and bring together the necessary expertise?
- In what way does each of them contribute to the project?
- Any international organisations?
- What are getting 70% partners out of the project?

# A "balanced" consortium

2. Appropriateness of the allocation of tasks, ensuring that all participants have a valid role and adequate resources in the project to fulfil that role.



This will become visible in the proposal section "3.4 Resources to be committed".

- Does each partner really have the adequate resources in the project to fulfil the allocated role ?
- Does the resources allocation reflect the statements made in section 3.3?

# Participation: 28 (27) Member States and 16 Associated Countries



## Associated Countries

- Iceland
- Norway
- Albania
- Bosnia and Herzegovina
- The former Yugoslav Republic of Macedonia
- Montenegro
- Serbia
- **Turkey**
- Israel
- Moldova
- Switzerland
- Faroe Islands
- Ukraine
- Tunisia
- Georgia
- Armenia

# AUTOMATICALLY FUNDED COUNTRIES



**Legal entities established in a Member State or Associated Country**



**Legal entities established in a third countries identified in the Work Programme**

Industrialised countries: US, Canada, Australia, Japan....

Emerging economies: Brazil, Russia, India, China, Mexico



**Funding is explicitly foreseen in the relevant call text**

**The Participation is deemed essential for project realisation  
(case by case assesment)**

- outstanding competence/expertise
- access to research infrastructure
- access to particular geographical environment
- access to data



**Existing bilateral scientific and technological  
agreement**

*(specific arrangements for US partners to be eligible for funding in „Health, demographic change and well-beeing“)*



# Type of partner organisations

Any type of organisation can participate in H2020.  
But which ones are the most appropriate in a given consortium?

## Innovation Actions:

- No research is foreseen, so universities and research centres can come in more as 'technology providers' than as 'researchers'.
- SMEs are crucial for the exploitation, i.e. turning technology into products. They invest 30%!
- Stakeholder associations for pilot/demonstration activities are vital.
- Regulatory and Standardisation bodies?



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## Research and Innovation Actions:

- Research is an important aspect, so universities and research centres should come in more as 'researchers'.
- SMEs are important for the exploitation: guiding the innovation/market aspects.
- Stakeholder associations for pilots (even if smaller scale) activities are vital.
- Regulatory and Standardisation bodies? Could be more important than in IA.

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But which ones are the most appropriate in a given consortium?

## Coordination and Support Actions:

Here it depends very much on the specific CSA, which may cover

- standardisation,
- dissemination,
- awareness raising and communication,
- networking,
- coordination or support services,
- policy dialogues
- ...

# Comments you want avoid:

- "The overall experience and profile of the individual partners is high ..., however the role of partner XXX throughout the project needs to be better specified"
- "There is not enough evidence that the consortium can carry out the proposed work"
- "The consortium as a whole is unbalanced in the area of renewable energy experience ..."
- "The consortium as a whole should have included more industry participants from the construction sector."
- "The total budget is underestimated for achieving of the claimed objectives"

# Comments you should aim at:

"The consortium's partners are experienced organisations represented by qualified individuals. The consortium is well balanced with a proper degree of complementarity in terms of knowledge and geographical coverage. The consortium involves partners from academia and government, complemented by additional stakeholders, also from industry, ..."



# Thank you !