



This project is co-financed by the
European Union and the Republic of Turkey

Bu proje Avrupa Birliđi ve Türkiye Cumhuriyeti tarafından
finanse edilmektedir



Technical Assistance for Turkey in Horizon 2020 Phase-II
EuropeAid/139098/IH/SER/TR

Turkey in Horizon 2020 II

What can we do for you?

MSCA EF Training
Michael Browne

16 / 17 July 2020



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COMPETITIVE
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TÜBİTAK

Session 1: Excellence

- Approaching your project with the correct mindset / career development
- State of the art
- Writing clear objectives
- Methodology and designing clear Work Packages
- Interdisciplinary nature of the research
- Gender
- Transfer of Knowledge
- Quality of the Supervision
- Secondments
- Quality of the Training
- Potential of the researcher to gain independence
- Task for group



Some important things to look at before getting started:

- Guide for Applicants
- Previously funded proposal in your domain area
- Register your proposal early - it provides you with the proposal template
- NET4Mobility+ Network of MSCA NCPs



Evaluation Criteria

Excellence (50%)	Impact (30%)	Implementation (20%)
Quality and credibility of the research/innovation project; level of novelty, appropriate consideration of inter/multidisciplinary and gender aspects	Enhancing the future career prospects of the researcher after the fellowship	Coherence and effectiveness of the work plan, including the appropriateness of the allocation of tasks and resources
Quality and appropriateness of the training and of the two way transfer of knowledge between the researcher and the host	Quality of the proposed measures to exploit and disseminate the project results	Appropriateness of the management structure and procedures, including risk management
Quality of the supervision and of the integration in the team/institution	Quality of the proposed measures to communicate the project activities to different target audiences	Appropriateness of the institutional environment (infrastructure)
Potential of the researcher to reach or re-enforce professional maturity/independence during the fellowship		



Approaching your proposal with the correct mindset



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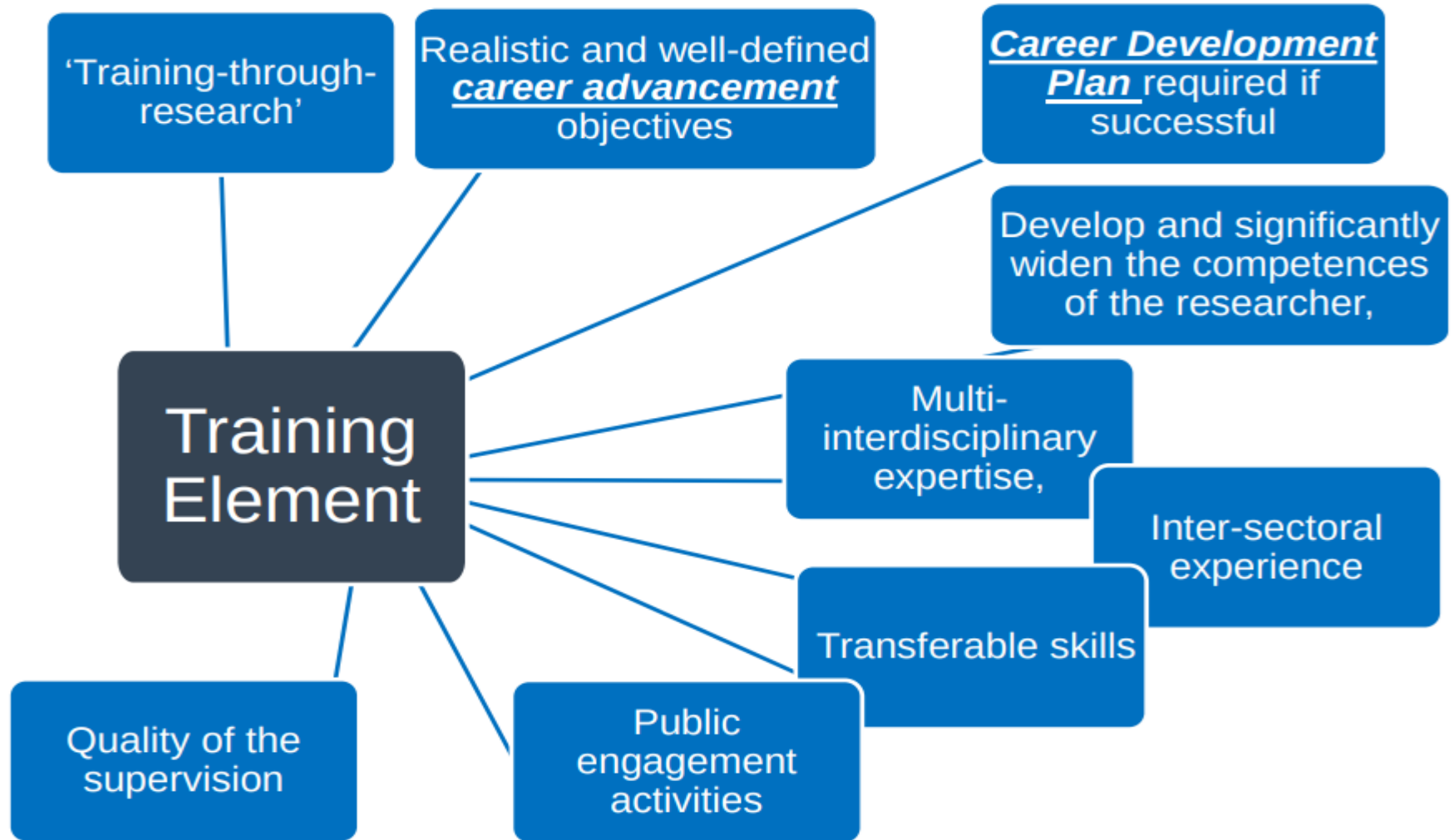
80% Career Development / 20% Idea



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The Training



Planning: Know the length of each section from the beginning.

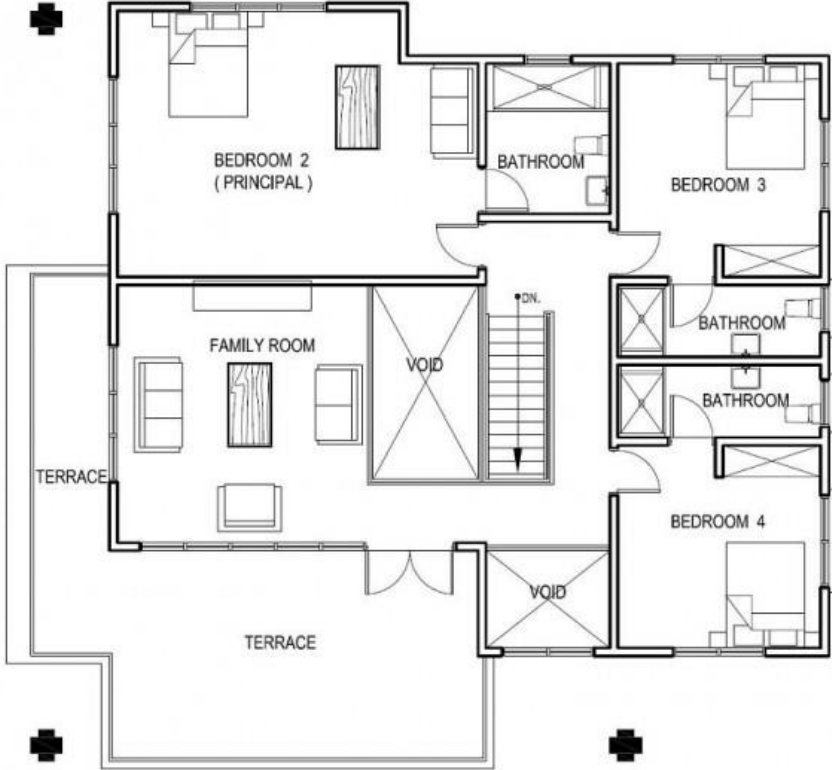
- Somewhere between 6-6.5 pages for section 1

6+2+2 rule

- It represents 50% of the mark, but it's ok to allocate circa 60% of the content to this section



It's like building a house - you must have a clear design of what the outcome/s will be.



FIRST FLOOR PLAN



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1.1 Quality and credibility of the research/innovation project; level of novelty, appropriate consideration of inter/multidisciplinary aspects and gender aspects

- Have a clear and focused research objectives and provide an overview of the project
- Make it clear why the project is novel, ground-breaking or cutting edge (In the context of the up to the date state-of-the-art)
- Detail the planned methodology and approach
- Highlight the impact of the project - how it will advance the research field
- Highlight all inter- and multidisciplinary aspects
- Detail Gender aspects relevant to the research content (where appropriate)
- Explain how the project will open up career and collaboration opportunities



Introduction - Setting the Scene:

- Why is the project important -
this part needs to be truly excellent
- What is the Need / Impact - please link to the EU's policies - why is this important for Europe (not just Turkey)



What is State of the Art:

- ★ ‘Something new that will have impact’
- ★ No need for a long literary review - $\frac{3}{4}$ of a page is sufficient here
- ★ Use references to justify statements - especially around State-of-the-Art



Writing clear objectives:

- Objectives are CLEAR END points, not processes or methods



- What are you creating - try to **Productise** your project

Examples of objectives:

Set up a virtual community: Considering the European building and community characteristics, a virtual community will be first set up to develop and test new approaches for disaster resilience assessment of building portfolios.

For intellectuals, the objective is to conduct in consultation with supervisors an intellectual ethnography by obtaining their accounts of (i) their own philosophical stance and ideological alignment, (ii) the main philosophical divides and ideological alignments in the intellectual field, (iii) their political, social and global connections, and (iv) the intellectual influences that shaped their upbringing during their formative years

The specific objectives of the proposed project are summarised as follows; O1. Develop a model system and platform from which study of cathode/electrolyte interfaces



Interdisciplinary Nature of the Research:

- ★ The European Commission want to see projects that are interdisciplinary (and ideally multi-sectoral)
- ★ Social Scientists working with Computer - Scientists as an example



Methodology and designing clear Work Packages: (whilst making references to section 3.1)

- Your methodology and work package section should be around 2 pages long
- Clear links between objectives and your work packages - an easy way to do this is have each work package working towards a specific objective/s
- Typically i would suggest having around 4-6 work packages where 4 or 5 work packages would be technical and 1 or 2 work packages would be non technical



Gender Initiative:

- Gender is an important cross cutting theme
- Please highlight how your project will acknowledge and address Gender Balance

Please reference this link to the European Commission's website - Promoting Gender Equality in Research and Innovation policy saying you and your host are aware of and will adhere to this

- <https://ec.europa.eu/programmes/horizon2020/en/h2020-section/promoting-gender-equality-research-and-innovation#:~:text=Three%20objectives%20underpin%20the%20strategy%20on%20gender%20equality%20in%20Horizon%202020%3A&text=Integrating%20the%20gender%20dimension%20in,%2C%20technology%20and%2For%20innovation.>



Originality and innovative aspects of the work:

Suggest using a table here to highlight your objectives on one side and outlining how each objective is original and innovative on the other side



1.2 Quality and appropriateness of the training and of the two way transfer of knowledge between the researcher and the host:

Two way interaction (transfer of knowledge) between the research and the host (and partner organisations if application)

- Training-through-research
- The research project makes up the focus of the Fellowship, but should be framed in the context of training for the researcher
- In particular, in terms of multi/interdisciplinary expertise, intersectoral experience and transferable skills
- Other training examples include: financial management; communication/outreach skills; and develop expertise in IPR
- Global Fellowships, identify how the skills/knowledge gained will be transferred back to EU Host



Transfer of Knowledge from host to researcher, and from research to host:

Please try and make this as customised / detailed as possible - exactly what knowledge, networks and contacts are being transferred each way - this is an area that is quite often criticised in the evaluation process - around $\frac{3}{4}$ of a page in length



Quality of the Training

- I would include a training table at the end of this section with 3 different types of training: technical / personal / network training activities
- Look to reference a Career Development Plan



1.3 Quality of the supervision and of the integration in the team/institution

- Qualifications and experience of the supervisor(s)
- Include evidence that the supervisor is suitably qualified/experienced to ensure the success of the Fellowship on the research topic (e.g. participation in projects, publications, patents, relevant results, international collaborations and no. postdocs/PhD students mentored etc.)
- If other colleagues will provide mentoring, describe it. – Hosting arrangements - include the measures to ensure the successful integration of the Fellow and transfer of knowledge/skills (e.g. is there an institutional Research Development Strategy, consider what the Career Development Plan would look like etc.).
- For Global Fellowships describe both phases and their interconnectivity
- Quality of the Supervision - both at individual and departmental levels



This section needs to demonstrate a clear programming of supervision - what are you looking for from your supervisor and how will this be delivered

Suggest saying that you will design a career development plan



1.4 Capacity of the researcher to reach and re-enforce a position of professional maturity/independence

- Show that the candidate has an excellent track record given their career status (e.g. publications, patents, conference papers, chapters, monographs)
- Highlight all relevant experiences, including teaching, supervision, or work with industry/non-academic partners;
- Use the CV for reference to help with space, but bring out and detail major relevant achievements;
- Clearly demonstrate that the researcher is right for the Fellowship project and that they will develop and grow during the training
- Explain how the Fellowship will have an enormous positive impact on the researcher's career (e.g. attain leading independent position or resuming research career after a break)
- Demonstrate the capacity for independent thinking and

leadership

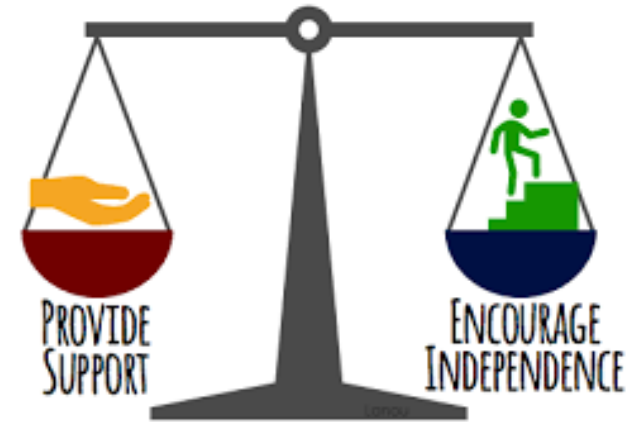


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Potential of the researcher to gain independence

Here you need to highlight how and why you have the potential to reach independence - you will be looking back outlining your career path (at a high level) whilst always connecting this to the project and your plans for after the project has finished .



Secondments (mainly for section 2.1 but can be mentioned in section 1 too)

Suggest arranging for a secondment - ideally at a different organisation in a different country and sector, if your fellowship is more than 18 months (which is the majority of fellowships) then you can have a secondment of up to 6 months long.

Secondment facilitates the transfer for knowledge and broaden your network / contacts - could the organisation be a future employer?



Task for group

Can each person please draft proposed objectives and work packages and link these clearly to your objectives



contact details

michael@crowdhelix.com



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TÜBİTAK

Section 2 - Impact

- Enhancing your career (post project planning)
- Exploitation of your project and of your career
- Dissemination - understanding your key stakeholders
- Communication - Open Science / Open Access / Open to the World
- Knowledge and Innovation Management
- Productizing your project



2.1 Enhancing the potential and future career prospects of the researcher

- Detail the expected impact of the Fellowship (training and research) on the researchers career after the Fellowship
- What are the researcher's professional goals and how will the Fellowship contribute to them • Development of new skills, including those which are transferable; • New experiences in new sectors through secondments, for example;
- Specify new competences that will be acquired ('better trained and entrepreneurial researcher'). Explain how this will all be achieved throughout the project



Impact - 2.1 Enhancing the potential and future career prospects of the researcher

This section is all about showing the ambition you have and how this project will enable this advance on your career trajectory

This follows on from the previous section but unlike section 1.4 which is looking backwards, this part is now looking forwards



2.2 Quality of the proposed measures to exploit and disseminate the action results

- Concrete planning for dissemination and exploitation should be included in the Gantt Chart.
- Explain how Dissemination feeds into Exploitation
- Ensure dissemination of results are appropriately targeted to peers, e.g. scientific or industry community.
- Describe the planned dissemination and exploitation activities - How will research results be transferred to potential users, scientists, society?
- If appropriate, present commercialisation plans, consider IPR arrangements



2.2 Quality of the proposed measures to exploit and disseminate the action results

Dissemination is about targeted outreach and communication - understanding your key **stakeholders** and having a plan on how to disseminate to these people.

- WHO are they
- WHY are they important
- HOW will you disseminate to these people
- WHAT impact will this have



Group task - please make a list of your key stakeholders using this approach (25 mins)



2.2. *Exploitation*



Exploitation is about who is going to make **use** of the knowledge you have generated in the project

If your project is technology focused or if there is an element that requires some kind of protection then I suggest highlighting this and having a work package on this specific area of innovation management



Exploitation

Use the infrastructure / facilities of your host to help support you and your exploitation plans - you don't need to be an expert in technology transfer, but saying that your host has experience in this, and will help you deliver a plan around this area, will help



Innovation Management

Understand the value of the knowledge you are creating
and have a clear pathway for managing / exploiting this



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2.3 Quality of the proposed measures to communicate the project activities to different target audiences

- Prepare a detailed communication strategy and timeline (include in the Gantt Chart) – to create awareness of the performed research
- Have clear communication goals, objectives and defined audiences
- Use the right medium and means, if possible use dissemination partners and multipliers
- Go beyond the ‘obvious’ – what’s the relevance to citizens’ everyday lives?
- How will the Fellowship contribute to a European ‘Innovation Union’ accounting for public spending? – Don’t forget the European Researchers’ NIGHT events (September every year)
- EC Communicating Your Project and Communicating EU research and innovation guidance for project participants



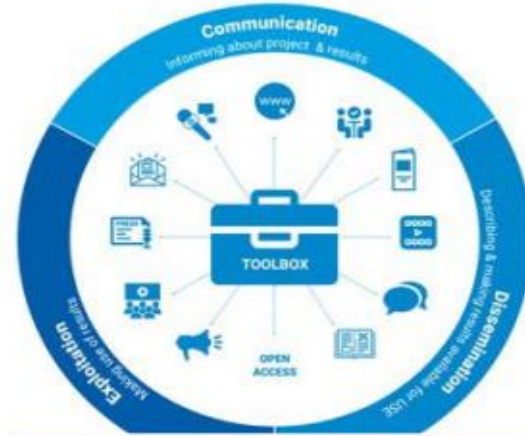
2.3. Quality of the proposed measures to communicate the action activities to different target audiences

Communication is about wide and varied dissemination that is normally open and free to use - such as social platforms, open access database, new articles, websites, blogs etc.



Dissemination and Communication

Have a plan for communication ,
dissemination and exploitation
Be creative and consider all options



What happens to your
research outputs?

Who should you engage with?
Which audiences are crucial?
Public as well as peers

Timing of engagement
When will you deliver
activities?

Outreach

Increasing awareness
among the general
public of the
importance of research
and innovation

Bringing the results of
research **closer to the
citizens**

Encouraging **young
people** to embark on
research careers

What else could you be doing?

Training Opportunity

Demystifying Research

Showing the **impact** of
research on our daily
lives



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TÜBİTAK

The Three O's – *Open Innovation, Open Science, Open to the World*

- ❖ Open Science
- ❖ Open Access
- ❖ Open to the World

Please make links to this policy driver designed and implemented by the European Commission

<https://ec.europa.eu/digital-single-market/en/news/open-innovative-world#:~:text=The%20Three%20Os%20%E2%80%93%20Open%20to%20the%20World>



Session 3 - Implementation

- Building a coherent Work Plan
- Writing Deliverables and Milestones
- Management Structure
- Institutional Environment
- Gantt Charts, balancing between technical and non-technical Work Packages
- Responsible Research Innovation and Open Access Requirements

Evaluation Criteria

Excellence (50%)	Impact (30%)	Implementation (20%)
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Quality of the supervision and of the integration in the team/institution	Quality of the proposed measures to communicate the project activities to different target audiences	Appropriateness of the institutional environment (infrastructure)
Potential of the researcher to reach or re-enforce professional maturity/independence during the fellowship		



3.1 Coherence and effectiveness of the work plan, including appropriateness of the allocation of tasks and resources

- Explain how the work plan and resources mobilised will ensure success
- Explain why the amount of person-months is appropriate to achieve the objectives
- Work Packages can be included for all activities, i.e. research, management, training
- The Work Plan should be clear and realistic and show how the desired impacts will be achieved;
- Include the Gantt Chart specified in the application

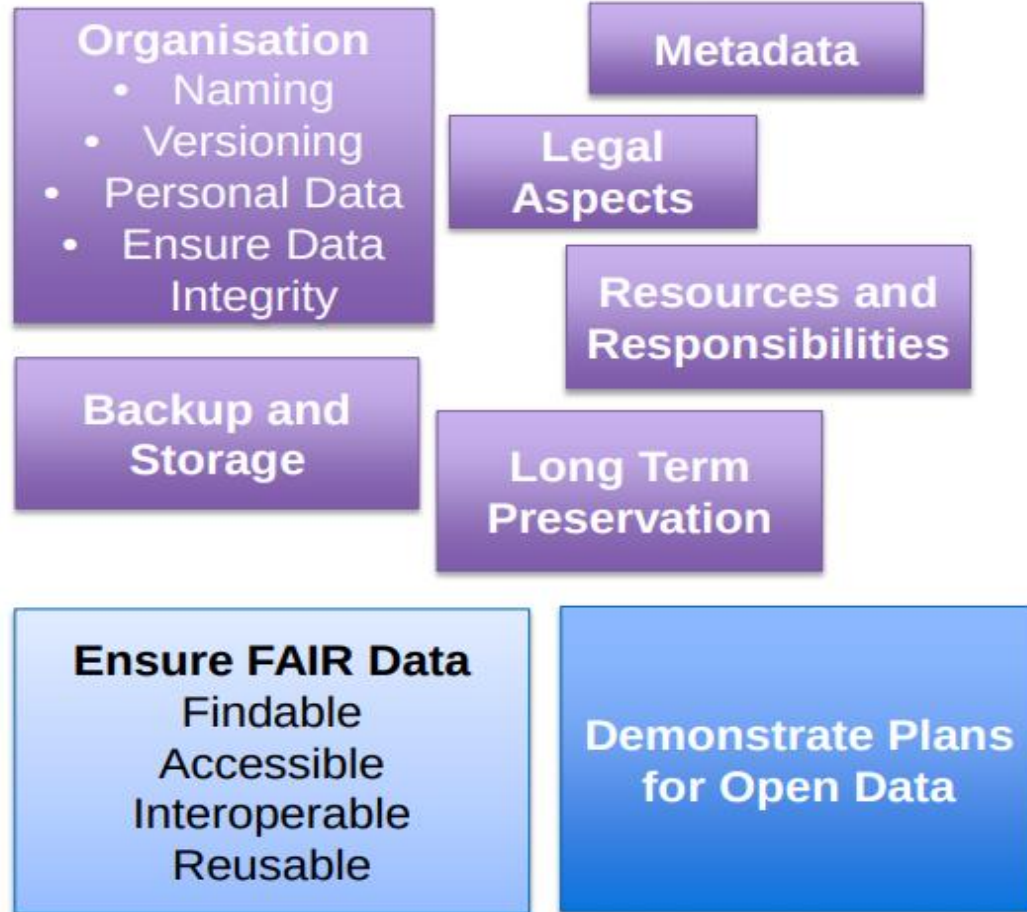


Tasks / Milestones / Deliverables

- Task = the high level block of activity
- Milestones = a reference point
- Deliverables = output that someone can use



Data Management Plan



D|C|C because good research needs good data

Home Digital curation About us News Events Resources Train

Home > Resources > Data Management Plans

In this section **Data Management Plans**

DMP ONLINE Home Public DMPs Funder requirements Help

Welcome

DMPonline helps you to create, review, and share data management plans that meet institutional and funder requirements. It is provided by the Digital Curation Centre (DCC).

Join the growing international community that have adopted DMPonline:

17,622 Users

203 Organisations

[Guidelines on FAIR Data Management in Horizon 2020](#)



3.2 Appropriateness of the management structure and procedures, including risk management

- Describe the organisation and management structure in place, including progress monitoring mechanisms, to ensure success
- What research/administrative risks might endanger the success of the project and what are the planned contingencies/mitigation measures (incl. support from HR or European offices) – For entities with a capital or legal link to the beneficiary, what is their involvement and how will organisation/management and risk mitigation be addressed with them
- **PLEASE MAKE NOTE AND REFER TO GDPR COMPLIANCE**

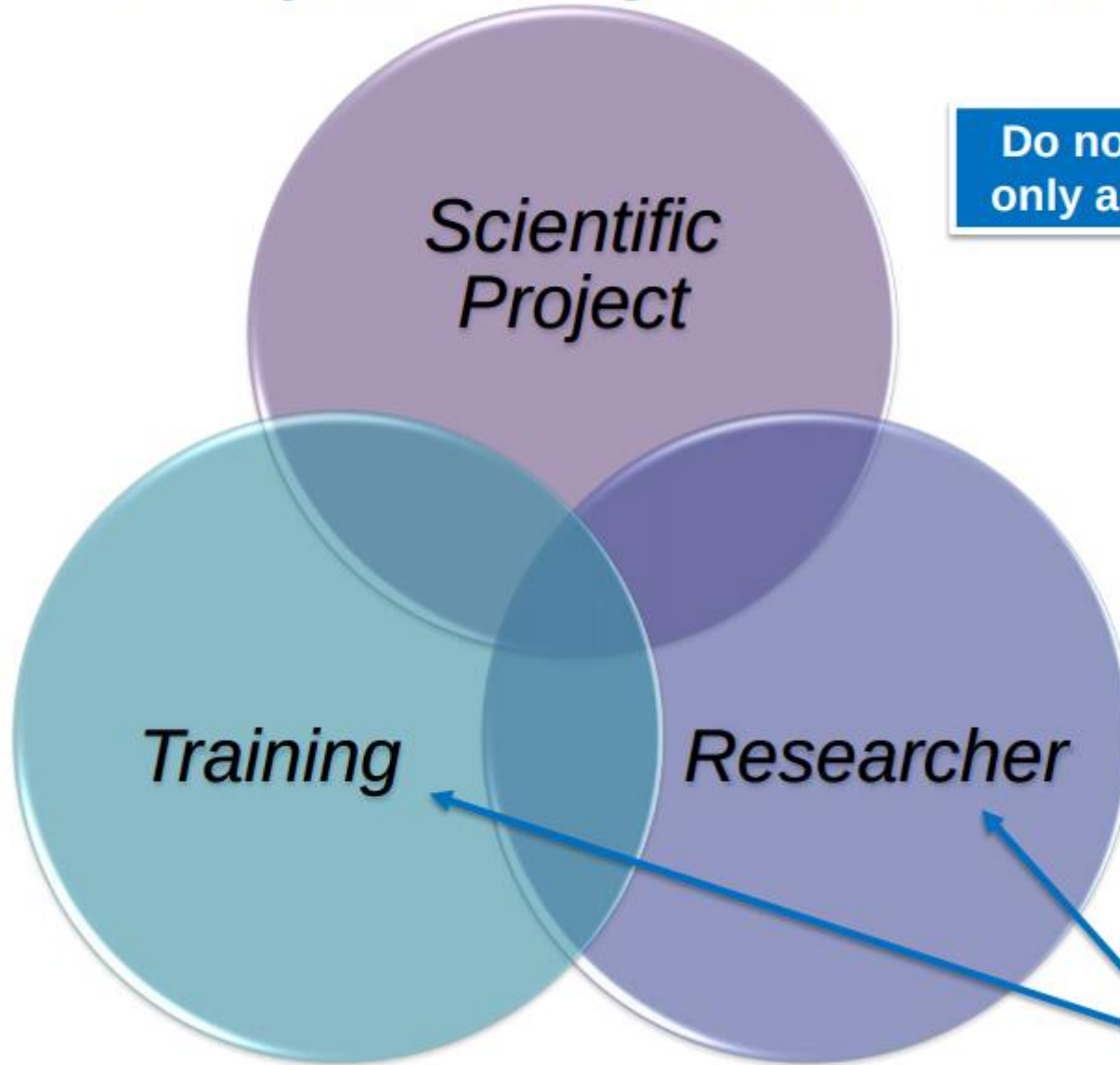


3.3 Appropriateness of the institutional environment (infrastructure)

- Describe the infrastructure, logistics, facilities that will be available to the researcher and necessary to ensure the successful implementation of the project
- Describe the active contribution of the beneficiary and partners (if appropriate) to the proposed research and training activities
- Why is it an appropriate place to conduct the Fellowship
- Do they have experience in the research field/hosting Fellows
- Demonstrate commitment by providing the researcher with that needed to successfully complete the Fellowship
- Global Fellowships: Similar description for the outgoing third country host



The Project - Things to think about



Do not think of this as only a research project

Make sure you consider the training and people involved

Career Development Plan



- **Mandatory Deliverable if Successful**
- Most Effective to Start Now!
 - What do you want to achieve through the fellowship?
 - What will you achieve that wasn't possible without it?
 - How will this accelerate your career?
 - **What happens next?**

Are you a researcher looking to optimise your career?

EURAXESS supports you through the process, whether it is about engaging with academia or industry, with the help of its career development centres, useful information, training resources, and more to come!

[VISIT RESEARCHERS PAGE](#)

<https://euraxess.ec.europa.eu/career-development>



REFLEX
euraxess

Responsive and Flexible
Career Development
Framework for Researchers

<https://euraxess-reflex.saia.sk/en/main/reflex-app/>
<https://youtu.be/2-Bx06o46PY>



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Follow-up information from yesterday's questions



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Frequently Asked Question

What is the difference between a Secondment and a Short Visit or Field Work

Answer

- Field work or short visits are acceptable and can take place anywhere in the world if justified in the proposal
- Need to take into account budget for travel, accommodation and research needs.
- **Supervisory arrangements are different**
 - Secondments have supervision arrangements at the secondment host
 - Short Visits/Field Work rely on the existing supervisory arrangements at the beneficiary.
- Secondments must take place in a Member State or Associated Country.



COVID-19

- It is **too early to predict** the impact of COVID-19 measures on the 2020 call
 - The Commission is dealing with more immediate problems relating to calls closing imminently, and issues for ongoing projects
 - However, they continue to monitor the impacts and what measures might need to be put in place
- However, have confirmation about mobility rule;
- *“If the researcher has **kept a residence abroad and continues working for the institution abroad**, we can consider that the place of residence and the place of main activity **are still abroad**, even if the researcher had to spend time in the country of the host institution (for coronavirus isolation related reasons) during the 3 years period prior to the call deadline.”*



Task for group

Please select some tasks, milestones and deliverables for each of your technical work packages



Session 4 - Administrative Requirements

- Registering and submitting your proposal on portal
- Selecting the correct panel
- Letters of support
- Ethics
- Finance - preparing budget
- Finance - spending your budget



Part B - The Proposal

- Min font size 11 (*although font size 8 can be used for tables / footnotes and gannt chart
- All margins at least 15 mm
- Footnotes are for references
- Information provided through hyperlinks will be disregarded but you can have references to personal / bio pages

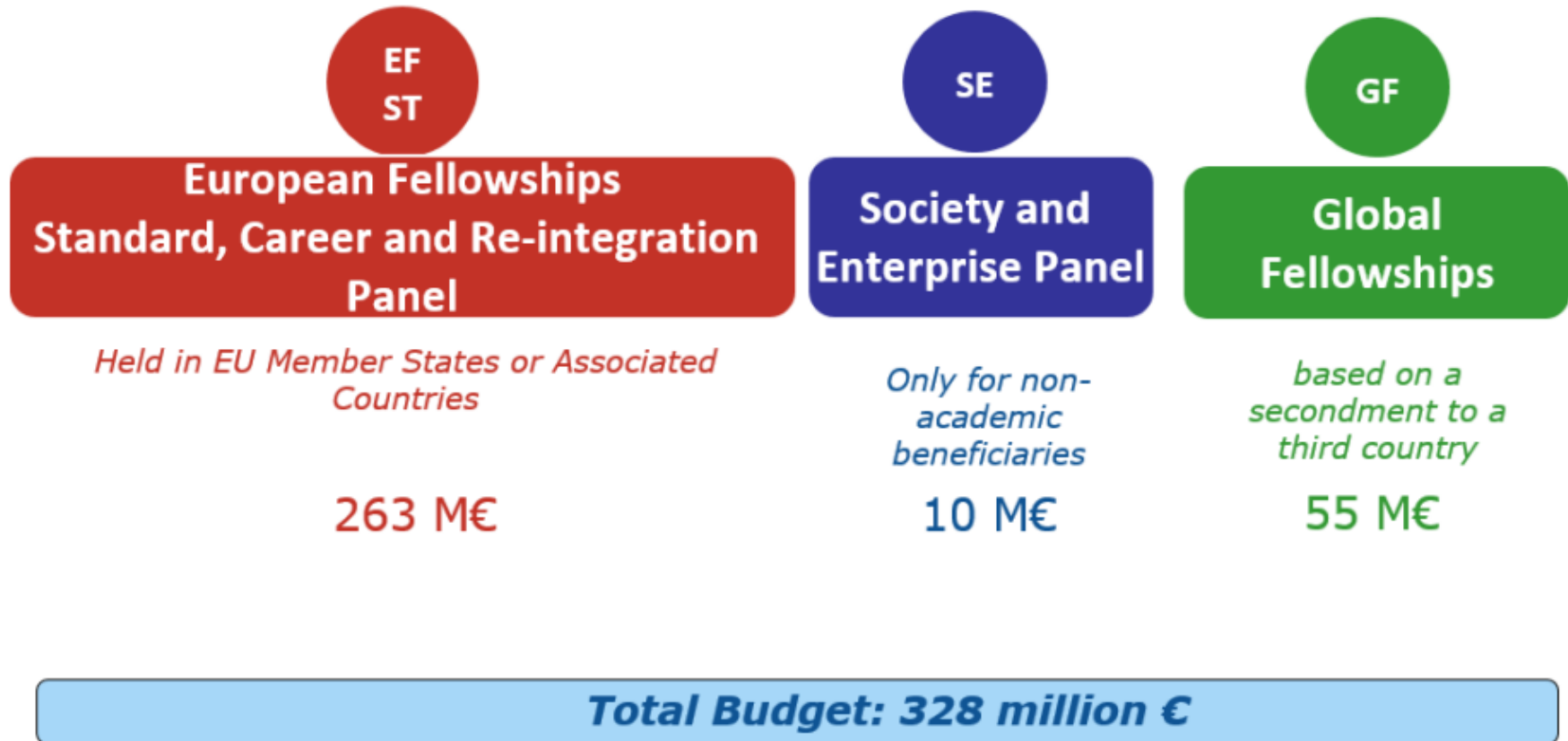


B2 - Please do not leave this until the last minute!

- Part B2 - No overall page limit (but indicative lengths for the different sections)
- Section 4: CV of the Fellow
- Section 5: Capacities of the participating organisations
- Section 6: Ethics
- Section 7: Letter of commitment (for GF only)



Individual Fellowships 2020 Call Budget



2019 Call – Success Rates

European Fellowships

Panel	Retained List Threshold	Reserve List Threshold	Success Rate %
CHE	92.4	90.0	13.1
ECO	91.6	90.0	13.7
ENG	92.4	90.0	13.0
ENV	93.4	91.6	13.0
LIF	92.6	91.0	13.2
MAT	91.0	89.0	12.7
PHY	91.4	90.0	13.3
SOC	93.0	90.0	13.0
CAR	89.2	86.0	20.2
RI	93.0	90.6	20.4
SE	81.8	78.4	27.6



2019 Call – Success Rates

Global Fellowships

Panel	Retained List Threshold	Reserve List Threshold	Success Rate %
CHE	91.8	90.2	25.9
ECO	89.4	85.4	27.3
ENG	89.6	88.0	25.0
ENV	91.4	85.8	23.5
LIF	91.0	88.4	24.3
MAT	93.0	80.0	20.0
PHY	86.6	85.8	23.0
SOC	90.0	87.2	25.3



Cross Cutting Issues

Open Access

- Obligation to provide open access when publishing and to research data (pilot and opt-out available) – Article 29 of Model Grant Agreement
- “As Open as Possible, as Closed as Necessary”
- Data Management Plan (DMP) is a deliverable in the first 6 months

Gender





- Is an explicit evaluation criteria under Excellence
- Equal Opportunities among seconded staff and decision-makers/supervisors
- Consider whether and how the gender dimension is relevant to your research (Gender Dimension of Research)
- Consider gender dimension in project management and networking activities





Proposal Advice


- **Use the current template**
 - Make sure you download the 2020 version from the Submission Service
- **Include all mandatory tables**
 - particularly if not completed PhD
- **Respect the Page Limit**
 - 10 Pages for Part B1
 - Excellence Impact Implementation
- **Part B2**
 - CV and Participating Organisation sections
 - Make use of all sections!

H2020-MSCA-IF-2020

	USER NAME Sarah Ashwood
	TOPIC MSCA-IF-2020
	TYPE OF ACTION MSCA-IF-EF-ST
	DEADLINE (Brussels Local Time) September 2020 17:00:00
154	days left until closure

Download Part B Templates 

[Visit our 'How to' user guide](#) 

[Visit our 'H2020 Online Manual'](#) 



Budget is fixed /non-negotiable

****Adjusted through the application of a country correction coefficient (TR = 82.1 %)***

Proposed Budget

Researcher Unit Cost person/month			Institutional Unit cost person/month	
Living allowance	Mobility Allowance	Family Allowance	Research, training and networking costs	Management and indirect costs
€4,880	€600	€500	€800	€650

- Funding based fully on unit costs, multiplied by requested person months
- Automated calculation of budget when person months filled into application



Proposed Budget

Researcher Unit Cost person/month			Institutional Unit cost person/month	
Living allowance	Mobility Allowance	Family Allowance	Research, training and networking costs	Management and indirect costs
€4,880	€600	€500	€800	€650



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Proposed Budget

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Living allowance	Mobility Allowance	Family Allowance	Research, training and networking costs	Management and indirect costs
€4,880	€600	€500	€800	€650



Working Time Commitment

Working Time

- Expected that researchers will work 100% of their time on the project activities
- **Researchers may opt to work part-time** in order to pursue supplementary activities or for personal reasons
- Requires approval from REA
- Requests can be made at any stage of the grant implementation.
- **Cannot be used to circumvent the mobility rule**
- **Not included in the proposal**
Requested during implementation period



Individual Fellowships



From any country to MS/AC
Must not have lived >12 months of last 36 months in that MS/AC

Standard Panel

Society and Enterprise

Career Restart Panel (CAR)

Reintegration Panel (RI)

Global Fellowships
(12-24 months) + (12 month return phase)



MS/AC citizen/long term resident to Third Country + plus mandatory return phase in any MS/AC
Must not have lived >12 months of last 36 months in that third country

Global Fellowships Panel



Approaching Proposal Submission

Register in the [Funding & Tender Opportunities Portal](#) and create an **ECAS account**

Get in touch with your **research support office**

Add relevant **contact people** to the online application

Submit **early and often** – *latest version will be accepted*

Keep the **Guide for Applicants** in front of you!!!

[Call Name: Marie Skłodowska-Curie Individual Fellowships Call ID:H2020-MSCA-IF-2020](#)



Submission

Step 5
Edit Proposal

H2020-MSCA-IF-2018

USER NAME
Malgorzata CZERWIEC

TOPIC
MSCA-IF-2018

TYPE OF ACTION
MSCA-IF-EF-ST

A.B.C.
ACRONYM
test

DRAFT ID | SEP-210514033

WED 12 DEADLINE (Brussels Local Time)
September 2018 17:00:00

144 days left until closure

Configuration OK

Download Part B Templates

Part A: Administrative Forms – on-line only

WARNING: This proposal contains changes that have not yet been saved.

Administrative Forms

Edit will open the forms.

edit forms view history print preview

Part B and Annexes

In this section you may upload the technical annex of the proposal (in PDF format only) and any other requested attachments.

Part B1 upload

Part B2 upload

Part B: Template available to download

Parts B: PDF to be uploaded



Part A – Administrative Forms

Step 5 Table of contents 1 - General Information

Proposal Submission Forms Table Of Contents Save Cancel

Please check our [wiki](#) for help on navigating the form.

Horizon 2020
Call: H2020-MSCA-IF-2020
(Marie Skłodowska-Curie Individual Fellowships)

Topic: MSCA-IF-2020
Type of action: MSCA-IF-EF-ST
(Standard European Fellowships)
Proposal number: SEP-210672201
Proposal acronym: test EF
Deadline Id: H2020-MSCA-IF-2020

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Section	Title	Action
1	General information	Show
2	Participants & contacts	Show
3	Budget	Show
4	Ethics	Show
5	Call-specific questions	Show

How to fill in the forms
The administrative forms must be filled in for each proposal using the templates available in the submission system. Some data items in the administrative forms are pre-filled based on the steps in the submission wizard.

Read more

H2020-MSCA-IF vnr 1.00 20200407

- ❖ [Annex 3](#) – How to complete the Proposal Submission Forms (Part A) of the proposal



2 - Administrative data of participating organisations

- Supervisor

Supervisor

The name and e-mail of the Researcher and Supervisor are read-only in the administrative form, only additional details can be edited here. To give access rights and contact details of contact persons, please go back to Step 4 of the submission wizard and save the changes.

Title Sex: Male Female

First name* Last name*

E-Mail*

Position in org.

Department

Same as organisation address

Street

Town Post code

Country

Website

Phone Phone 2 Fax

- Researcher

Researcher

The name and e-mail of the Researcher and Supervisor are read-only in the administrative form, only additional details can be edited here. To give access rights and contact details of contact persons, please go back to Step 4 of the submission wizard and save the changes.

Last Name* Last Name at Birth

First Name(s)* Gender* Male Female

Title Country of residence*

Nationality* Nationality 2

Date of Birth (DD/MM/YYYY) Country of Birth*

Place of Birth

Qualifications

Doctorate Date of (expected) award

Doctorate start date

University Degree giving access to PHD*

Place of activity/place of residence (previous 5 years - most recent one first)
Indicate the period(s) and the country/countries in which you have legally resided and/or had your main activity (work, studies, etc) during the last 5 years up until the deadline for the submission of the proposal. Please fill in this section without gaps. Short stays (as defined in the Guide for Applicants) shall not be listed in this box.

Period from	Period to	Duration (days)	Country	
	09/09/2020			
		Total		0



Part B – What does it Include?

Templates

- Make sure you download the 2020 Templates
- Include all mandatory tables
- Respect the page limits

Part B1

- Max length is 10 pages
- Section 1: Excellence
- Section 2: Impact
- Section 3: Implementation

Part B2

- No overall page limit (but indicative lengths for the different sections)
- Section 4: CV of the Fellow
- Section 5: Capacities of the participating organisations
- Section 6: Ethics
- Section 7: Letter of commitment (for GF only)



Thank you for your time!

THANK
YOU!

Michael Browne

michael@crowdhelix.com



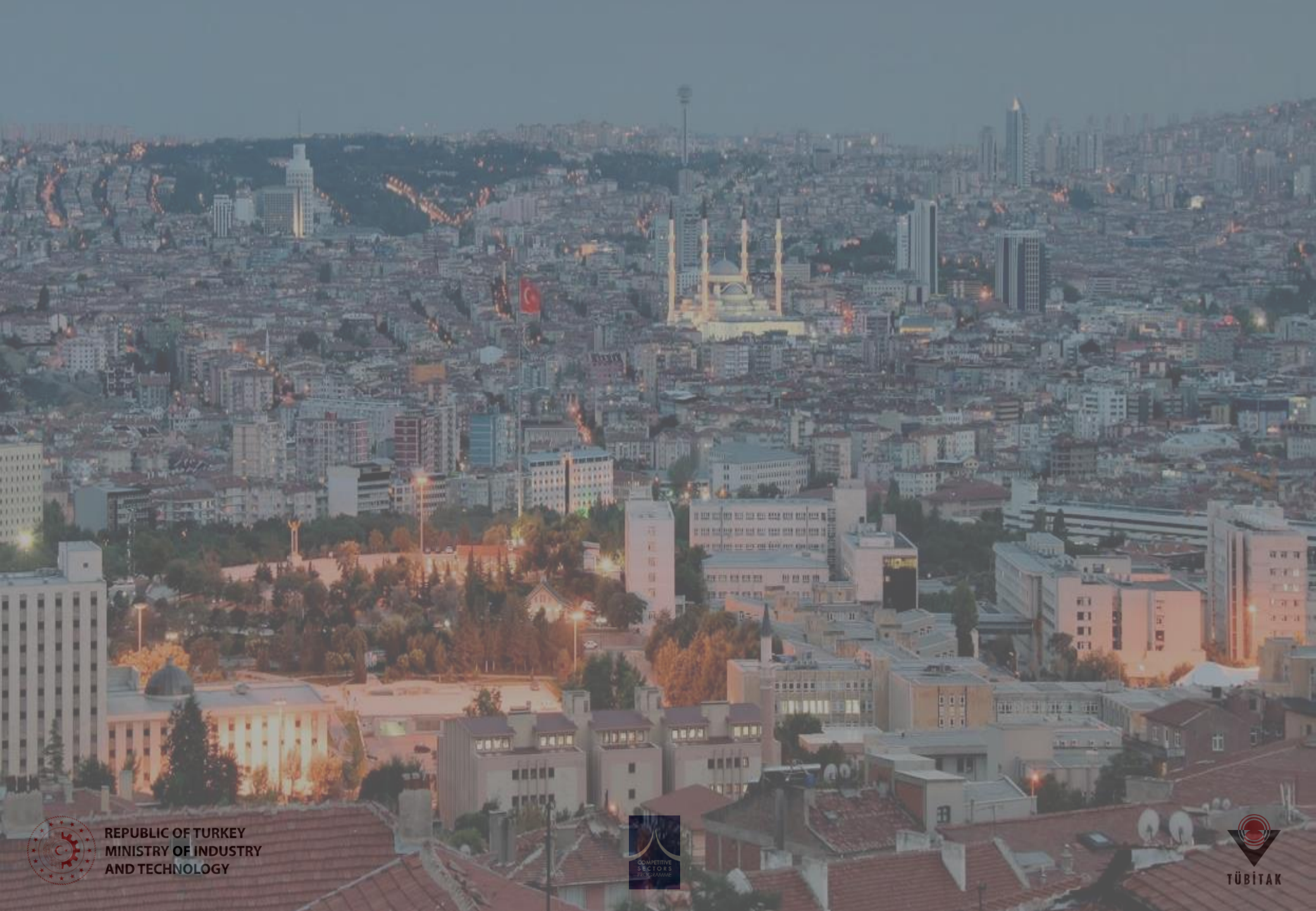
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COMPETITIVE
SECTORS
PROGRAMME



TÜBİTAK



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MINISTRY OF INDUSTRY
AND TECHNOLOGY



MINISTRY OF ECONOMIC
AFFAIRS AND CLIMATE
CHANGE



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Teşekkür ederim!

Thank you!



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