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TURKEY ⁱⁿ
HORIZON 2020
COOPERATION INNOVATION COMPETITIVENESS

Technical Assistance for Turkey in Horizon 2020 Phase-II
EuropeAid/139098/IH/SER/TR

Session 4. How to write part per part the IMPLEMENTATION section

Focused Group Training 14 on Horizon Europe Cluster 6:

Biodiversity-Food Systems-Circular Economy-Climate-Innovative Governance

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REPUBLIC OF TURKEY
MINISTRY OF INDUSTRY
AND TECHNOLOGY



Topics to cover:

- The template for IMPLEMENTATION
- A suggested process flow – and variations on it
- Questions – concerns – worries to take care after

Truths, myths (and legends...)

- Was for many years considered as the second important section of a proposal AFTER the Excellence (Section 1)
- People spent unimaginably much time to design – negotiate – develop – fine-tune the WorkPackages
- WorkPackages were like small ‘kingdoms’ of the times of feudalism
- There were also ‘wars’ between them – or within them (amongst the Task leaders of a WP...)
- Teams spent sometimes so much time on it, and details of Tasks and Deliverables, as if they were taking for granted that their proposal would be funded
- Many times the links between Section 1 and Section 3 were not as well taken care after – lots of loose ends like innovations declared and promised in Section 1 that were forgotten to be given a ‘place’ in Section 3, etc.

New vs OLD:

- Two sections instead of four in the OLD templates
- 3.1 Work plan and resources [*e.g. 14 pages – including tables*]
- 3.2 Capacity of participants and consortium as a whole [*e.g. 3 pages*]
- *A reason for celebration:*
- *No more OLD Section 3.2: Management structure and decision-making*
- *OLD Section Consortium as a whole is now 3.2 and upgraded to 3 pages (in the past, the practice was ... ½ page of generalities...)*
- *New Section 3.1 contains OLD Section 3.1 and OLD Section 3.4*



Award Criteria

How Proposals are evaluated

EXCELLENCE	IMPACT	IMPLEMENTATION
<ul style="list-style-type: none"> • Are objectives clearly identified? • Is proposed work is ambitious? • Goes beyond the state-of-the-art? • Is proposal sound? 	<ul style="list-style-type: none"> • Is the pathway suggested credible? • Are outcome and impacts in line with WP? • What's the scale of the contributions? • Are measures to maximise impact suitable? 	<ul style="list-style-type: none"> • Is the WP effective? • Are risks identified? • Effort assigned appropriate? • Capacity and role of participants ? • Consortium as a whole?

It's all (again) contained in a box...

Award criteria – aspects to be taken into account

- *Quality and effectiveness of the work plan, assessment of risks, and appropriateness of the effort assigned to work packages, and the resources overall*
- *Capacity and role of each participant, and extent to which the consortium as a whole brings together the necessary expertise.*

Section 3.1: Work plan and resources [*e.g. 14 pages – including tables*]

- Section 3.1 same as in the **OLD** template
- Plus:
- Lists of milestones and critical risks that were part of Section 3.2 in the **OLD** template
- Table showing number of personmonths and financial information, justifications for ‘other costs categories’ that were part of Section 3.2 in the **OLD** template
- All in all: no surprises here!

3.2 Capacity of participants and consortium as a whole [e.g. 3 pages]

- This section is an evolution of Section 3.3 in the **OLD** template ('Consortium as a whole')
- The **OLD** Section 3.3 ended up in containing aesthetically not convincing maps of Europe and some rather ... spacey tables
- Now more sense-making information has to be included

3.3 Consortium as a Whole

MARIO assembles a multidisciplinary consortium well dimensioned to carry out the work program and achieve the intended impact. It is unlikely that a national consortium



Profile	Robotics	Health	Ethics	Software	Semantics	End User	Products	Consulting	Main Role(s)
SME									Robot System Developer. Customization and support of Kompai R&D Platform. Global Sales.
SME									Robot Control and System Integrator. Technical Director and Liaison to EU Clustering.
SME									Software developer. Host and developer of the Robot Application (RAPP) Store.
SME									Telecommunication ICT developer. Oversees communication aspects of platforms and pilots.
SME									Exploitation consulting company. Handles IP, partner agreements, impact management.
NP									Hospital and end user. Proponents of service robots and leading research in CGA and MPI.
Gov									Municipality and end user. Proponent of service robots for social services
RTD									Nursing, ICT, Ethics and Project Coordinator. Leading research team in Resilience and Dementia.
RTD									Leading research unit on treatment of personal data and its structure, security, and usability
RTO									Robotics and Semantics labs. Robot behavior, machine learning and semantics

3.2 Capacity of participants and consortium as a whole [*e.g. 3 pages*] (cont'd)

- Describe the consortium.
- How does it match the project's objectives, and bring together the necessary disciplinary and inter-disciplinary knowledge.
- Show how this includes expertise in social sciences and humanities, open science practices, **and gender aspects of R&I**, as appropriate.
- Show how the partners will have access to critical infrastructure needed to carry out the project activities.
- Describe how the members complement one another (and cover the value chain, where appropriate)
- In what way does each of them contribute to the project? Show that each has a valid role, and adequate resources in the project to fulfil that role.
- If applicable, describe the industrial/commercial involvement in the project to ensure exploitation of the results and explain why this is consistent with and will help to achieve the specific measures which are proposed for exploitation of the results of the project (see section 2.2).
- **Other countries and international organisations:** If one or more of the participants requesting EU funding is based in a country or is an international organisation that is not automatically eligible for such funding , ... explain why the participation of the entity in question is essential to successfully carry out the project.

For follow-up questions contact me at:

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Q&A

Time to ask your
questions!

Teşekkür ederim!

Thank you!

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