



From shareholder  
to stakeholder value

# INDUSTRY 5.0

human-centric, sustainable  
and resilient

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Horizon Europe launch event – Istanbul 22/03/22

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## Priorities of the European Commission (2019-2024)

- ✓ A European Green Deal
- ✓ An economy that works for people
- ✓ A Europe fit for the digital age
- ✓ Protecting our European way of life
- ✓ A stronger Europe in the world
- ✓ A new push for European democracy



# Industry 5.0

*Industry 5.0 recognises the power of industry to achieve societal goals beyond jobs and growth to become a **resilient provider of prosperity**, by making production **respect the boundaries of our planet** and placing the **wellbeing of the industry worker** at the centre of the production process.*



# Why Industry 5.0?

**REDUCED  
COST** due  
to resource  
efficiency

**EMPOWERED  
WORKERS**  
remaining in  
control

Competitive  
industry by  
**ATTRACTING  
BEST TALENT**

Adapted  
**TRAINING FOR  
EVOLVING  
SKILLS**

Improved  
**SAFETY and  
WELL-BEING**

**COMPETITIVE  
EDGE** in new  
markets

Industry  
5.0 is a  
**SOLUTION  
PROVIDER**  
for people  
and for our  
planet

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# Industry that Works for People

- From technology-driven to **human-centric approach**
- **Safe** and **qualitative** jobs, **wellbeing** of the worker
- **Empowered** and **engaged** workers
- Technologies to **enhance** workers' **capacities** and foster **creativity**



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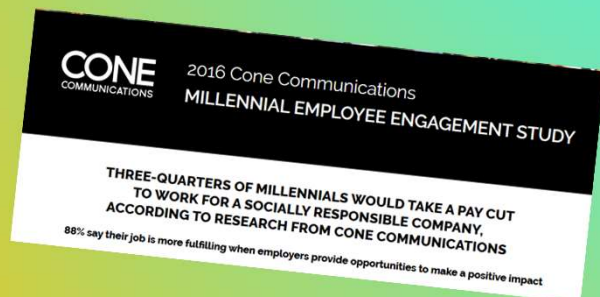


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## Attracting the best talents

- Scarce skillsets in the digital age
- Young people want employers who share their values

*By 2025, 75% of the workforce will be millennials.  
75% of millennials would take a pay-cut to work for a socially responsible company.  
40% of millennials said they have taken one job offer over another because of the company's sustainability.  
Nearly half of Generation-Z says they would prioritize a job offer that gives them mobility, freedom, and flexibility.*



### Article

The Deloitte Global Millennial Survey 2020  
Millennials and Gen Zs hold the key to creating a "better normal"

Deloitte research reveals "resilient generations." In the face of unprecedented health and economic disruption caused by the COVID-19 pandemic, millennials and Gen Zs express resolve and a vision to build a better future.



*World Economic Forum: creativity #3 most important skill in 2020, after critical thinking and problem-solving.  
50% of all employees will need reskilling by 2025, as adoption of technology increases  
LinkedIn: creativity is #1 top skill companies need.*



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# Sustainable Industrial Production

- Resource efficiency = doing "better with less"
- Circular and regenerative economy
- Lead the Twin transition
- Help reach Sustainable Development Goals (SDGs)  
"Industry, Innovation and Infrastructure" (#9) and  
"Responsible Consumption and Production" (#12)

*Industry is responsible for 15 % of the EU's emissions.  
Between 1990 and 2019, the EU industry reduced its CO2 emissions by 40% (compared to 25% overall reduction).  
Between 1990 and 2016, the energy efficiency of industry in the EU improved by 38%, or 1.8% per year.*



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## Resilient industry

- Response to geopolitical and climate challenges
- Flexible and adaptable technologies
- Right skillsets
- Revisiting supply chains
- Societal role of industry



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# Industry 5.0: Making It Happen

Concrete **actions** are needed, in a wide range of **policies**, including:

- **environment:** industrial waste prevention, secondary materials markets, ...
- **technology:** R&D for human-centric technologies, ...
- **education:** develop STEM skills, women's engagement, entrepreneurial skills, ...
- **employment:** evolving skills needs & employability, labour market transformation, ...
- **social:** social security, inclusiveness, ...
- **regional:** supporting European regions facing major transitions, ...
- **taxation:** tax policies for industry promoting green, human-centric industry



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# How EU-funded research contributes to Industry 5.0

Some examples

1

## BEYOND 4.0



Examining the future impact of new technologies on **JOBS, BUSINESS MODELS AND WELFARE**

2

## HuMan Manufacturing



Demonstrating ways **FACTORY WORKERS AND AUTOMATION** can operate in harmony, increasing productivity, quality, performance, satisfaction and safety

3

## KYKLOS 4.0



Showing how cyber-physical systems, product life-cycle management, life-cycle assessment, augmented reality, and artificial intelligence technologies and methods can transform **CIRCULAR MANUFACTURING**



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## Industry 5.0: Latest

- **Industry 5.0 Award:** recognising the contribution of EU-funded projects whose results make European industry more resilient, sustainable, and human-centric
  - ✓ Deadline for applications : 1 April 2022
- **ESIR expert group report** and dialogue with industry leaders in Spring 2022
  - ✓ 'Industry 5.0: A Transformative Vision for Europe - Governing Systemic Transformations towards a Sustainable Industry'
- **Venture Capital fund** (Momenta) on Industry 5.0



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## Find out more



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