



From shareholder
to stakeholder value

INDUSTRY 5.0

human-centric, sustainable
and resilient

Liviu Stirbat

Head of Unit Industry 5.0, DG Research & Innovation
Horizon Europe launch event – Istanbul 22/03/22

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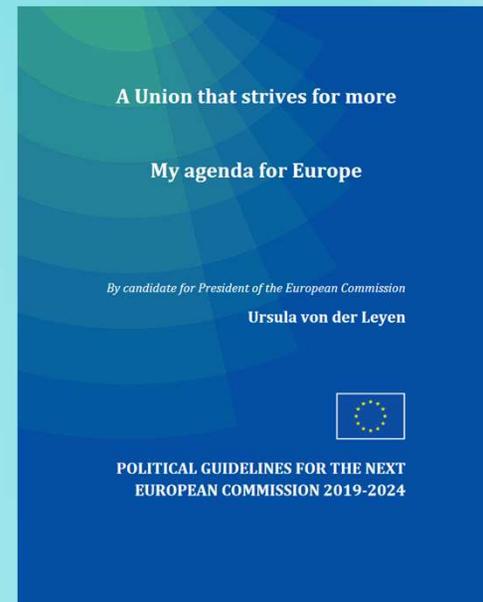
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Priorities of the European Commission (2019-2024)

- ✓ A European Green Deal
- ✓ An economy that works for people
- ✓ A Europe fit for the digital age
- ✓ Protecting our European way of life
- ✓ A stronger Europe in the world
- ✓ A new push for European democracy



Industry 5.0

*Industry 5.0 recognises the power of industry to achieve societal goals beyond jobs and growth to become a **resilient provider of prosperity**, by making production **respect the boundaries of our planet** and placing the **wellbeing of the industry worker** at the centre of the production process.*



Why Industry 5.0?



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Industry that Works for People

- From technology-driven to **human-centric approach**
- **Safe** and **qualitative** jobs, **wellbeing** of the worker
- **Empowered** and **engaged** workers
- Technologies to **enhance** workers' **capacities** and foster **creativity**



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Attracting the best talents

- Scarce skillsets in the digital age
- Young people want employers who share their values

*By 2025, 75% of the workforce will be millennials.
75% of millennials would take a pay-cut to work for a socially responsible company.
40% of millennials said they have taken one job offer over another because of the company's sustainability.
Nearly half of Generation-Z says they would prioritize a job offer that gives them mobility, freedom, and flexibility.*

CONE COMMUNICATIONS 2016 Cone Communications
MILLENNIAL EMPLOYEE ENGAGEMENT STUDY

THREE-QUARTERS OF MILLENNIALS WOULD TAKE A PAY CUT TO WORK FOR A SOCIALLY RESPONSIBLE COMPANY, ACCORDING TO RESEARCH FROM CONE COMMUNICATIONS

88% say their job is more fulfilling when employers provide opportunities to make a positive impact

Article
The Deloitte Global Millennial Survey 2020
Millennials and Gen Zs hold the key to creating a "better normal"

Deloitte research reveals "resilient generations." In the face of unprecedented health and economic disruption caused by the COVID-19 pandemic, millennials and Gen Zs express resolve and a vision to build a better future.

[in](#) [f](#) [t](#) [p](#) [e](#)

*World Economic Forum:
creativity #3 most important skill in 2020, after critical thinking and problem-solving.
50% of all employees will need reskilling by 2025, as adoption of technology increases
LinkedIn: creativity is #1 top skill companies need.*



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Sustainable Industrial Production

- Resource efficiency = doing “better with less”
- Circular and regenerative economy
- Lead the Twin transition
- Help reach Sustainable Development Goals (SDGs)
“Industry, Innovation and Infrastructure” (#9) and
“Responsible Consumption and Production” (#12)

*Industry is responsible for 15 % of the EU's emissions.
Between 1990 and 2019, the EU industry reduced its CO2 emissions by 40% (compared to 25% overall reduction).
Between 1990 and 2016, the energy efficiency of industry in the EU improved by 38%, or 1.8% per year.*



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Resilient industry

- Response to geopolitical and climate challenges
- Flexible and adaptable technologies
- Right skillsets
- Revisiting supply chains
- Societal role of industry



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Industry 5.0: Making It Happen

Concrete **actions** are needed, in a wide range of **policies**, including:

- **environment:** industrial waste prevention, secondary materials markets, ...
- **technology:** R&D for human-centric technologies, ...
- **education:** develop STEM skills, women's engagement, entrepreneurial skills, ...
- **employment:** evolving skills needs & employability, labour market transformation, ...
- **social:** social security, inclusiveness, ...
- **regional:** supporting European regions facing major transitions, ...
- **taxation:** tax policies for industry promoting green, human-centric industry



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How EU-funded research contributes to Industry 5.0

Some examples



Examining the future impact of new technologies on **JOBS, BUSINESS MODELS AND WELFARE**



Demonstrating ways **FACTORY WORKERS AND AUTOMATION** can operate in harmony, increasing productivity, quality, performance, satisfaction and safety



Showing how cyber-physical systems, product life-cycle management, life-cycle assessment, augmented reality, and artificial intelligence technologies and methods can transform **CIRCULAR MANUFACTURING**



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Industry 5.0: Latest

- **Industry 5.0 Award:** recognising the contribution of EU-funded projects whose results make European industry more resilient, sustainable, and human-centric
 - ✓ Deadline for applications : 1 April 2022
- **ESIR expert group report** and dialogue with industry leaders in Spring 2022
 - ✓ 'Industry 5.0: A Transformative Vision for Europe - Governing Systemic Transformations towards a Sustainable Industry'
- **Venture Capital fund** (Momenta) on Industry 5.0



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https://ec.europa.eu/info/research-and-innovation/research-area/industrial-research-and-innovation/industry-50_en



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