



Technical Assistance for Turkey in Horizon 2020 Phase-II
EuropeAid/139098/IH/SER/TR

# Turkey in Horizon 2020 II Project Writing Camp 7 17 May 2022, Istanbul











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### Turkey in Horizon 2020 II

# EIC Accelerator IDEATION (Excellence)

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#### Three Key Evaluation Criteria...

**EXCELLENCE** 

IMPACT

IMPLEMENTATION











#### **IDEATION - Excellence**

- Breakthrough and marketcreating nature, ideally disruptive innovation
- Technological feasibility high risk, high potential idea
- Novel beyond 'State of the Art'
- Convincing outcome and criteria for success













#### Degrees of Innovation

#### INCREMENTAL

Small changes - influence market share and sales growth

#### STEP-CHANGE

More significant changes - new technology; market lead

#### DISRUPTIVE

Creates new markets and value by disrupting the existing ones























#### Ideation – questions, questions ...

- What type of solution do you have in mind? –
   Justify it
- What's the level; of your innovation?
- Describe your solution
- What are existing solutions and what are their limits?
- What is the problem you are trying to solve?
- What's new about your solution?
- Why do you think it will be successful?
- Why now?











## What are they really trying to find out?

These are not trick questions; if you were lending or donating money to a friend or family member you would ask the same questions in a less formal way.... Most of it is common sense!

Don't be scared off by it!!







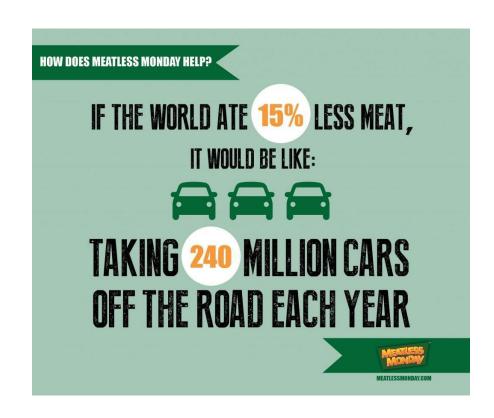




#### The Problem

#### The Big Picture

- 1) Population growth
- 2) Shifting economic and political power
- 3) Rising energy costs
- 4) Environmental concerns







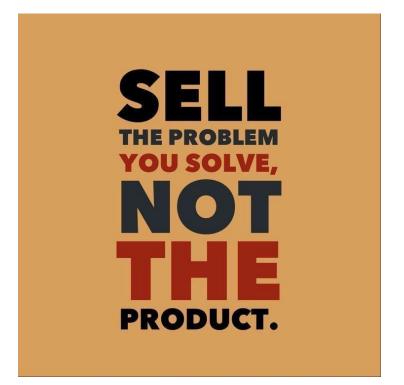






#### **Idea and Solution**

- What needs are you satisfying?
- What are the challenges or problems?— business, technological or societal (climate change, environment, gender dimension, etc.) - that you seek to address by bringing your innovation to market.













#### Get to the point...

Describe your innovation and the need it will address in an easy to understand way, avoiding jargon or over-technical language.

Briefly explain how your innovation relates to the overall strategy of your company – if you don't have one, you need one!











#### Why so many details?

The questions seek to quantify and test the need and your idea for a solution – to test how much you have considered these aspects and whether you can make it happen:

- Value proposition
- Function and use case
- Comparison with existing products and 'State of the Art'
- Objectives
- Risk analysis
- Etc.







#### **RISKS**

Only brief description

**ONLY BUSINESS RISKS** 

Business risks # Project risks (mentioned in section 3)

EIC projects must be risky!



- 1. Production (weather, disease/pests, field loss, spoilage)
- 2. Price/Market (reduced premiums, high input prices, etc.)
- 3. Casualty (fire, weather and theft)
- 4. Technology (performance failure, obsolete machinery)
- 5. Relationship (landlord, lender, supplier and buyer)
- Legal/Regulatory (non-compliance with regulations contract rules or other laws)
- 7. Human (underperforming managers, injured employees)











#### Accelerator - IDEATION

Key evaluator questions against 'Excellence'...
Has the applicant shown that their project is:

- Beyond the current 'state of the art'?
- Highly innovative?
- Novel, disruptive, or at least step-change?
- Subject to competition? Why is the product better?
- Unique? Does it have a unique selling point?
- Subject to an element of risk going forward?











#### Turkish experience - EXCELLENCE

- National success in building innovation capacity
- Excellence in science & technology
- High growth SMEs

#### BUT!

- Focus often on getting more grants, not end products/services
- Poor response to market needs
- Pursue science instead of meeting needs











#### Now it is your turn!

As a table group, consider the Pitch Deck from this morning and give your views on:

- The positive aspects of Ideation (Excellence) given
- What could be done better?
- What is missing on Ideation?
- ...and finally
- How you would respond or have responded to these points when preparing your bid?
- Your pack contains the Pitch Deck and notes pages.











#### Accelerator - IDEATION

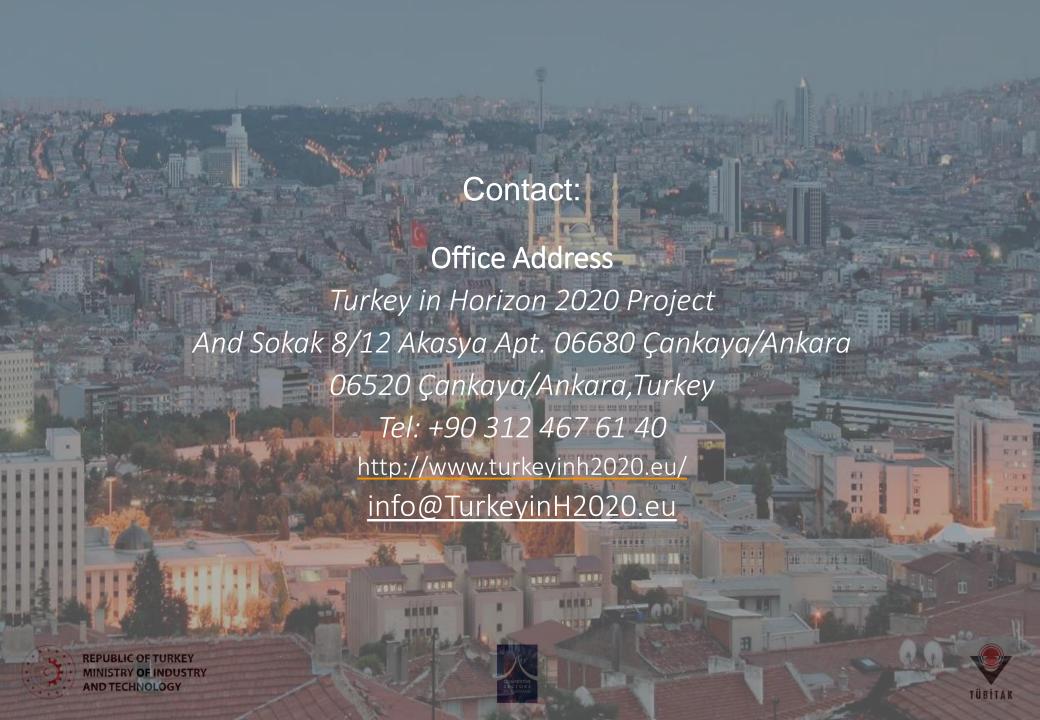
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