



This project is co-financed by the  
European Union and the Republic of Turkey

Bu proje Avrupa Birliđi ve Türkiye Cumhuriyeti tarafından  
finansé edilmektedir



TURKEY<sup>in</sup>  
**HORIZON 2020**  
COOPERATION. INNOVATION. COMPETITIVENESS

Technical Assistance for Turkey in Horizon 2020 Phase-II

EuropeAid/139098/IH/SER/TR

# Turkey in Horizon 2020 II

## Turkish Experience in INNOSUP-MIND4MACHINES

Eda ıđ Trktař

Istanbul Chamber Of Industry

New Opportunities in European Innovation Ecosystems

17 November 2022



REPUBLIC OF TURKEY  
MINISTRY OF INDUSTRY  
AND TECHNOLOGY



COMPETITIVE  
SECTORS  
PROGRAMME



TÜBİTAK

# Introduction:

## Istanbul Chamber of Industry R&D and Technology Department

- Main areas of work: competitiveness of industry, innovation, technology, R&D funds, university-industry collaboration, entrepreneurship, start-ups, digital transformation
- Enterprise Europe Network, since 2008
  - Technology transfer, innovation and R&D funds
  - Trainings, seminars, partners search, matchmaking, advisory services for FP7, H2020, Horizon Europe in scope of EEN
- ICI-KOZA Start-up Acceleration Program (ISTKA Project (2018-2020))
- ICI Turkey-EU Business Dialogue- TEBD (IPA-II Grant Project (2019-2020))
- ICI Digital Transformation Office (ISTKA Project 2018-2020)
- IPA-II Competitive Sectors Program IDEA4ISTANBUL Project
- Istanbul Project Academy –the project aiming to increase the HE participation of Istanbul (ISTKA Project started in February 2022)

# About MIND4MACHINES



- Call: H2020 INNOSUP-01-2020, Cluster Facilitated Projects For New Industrial Value Chains
- Name: **Manufacturing Industry's Novel Digitalisation value chains FOR connecting MACHINES** with people, process, and technology
- ID: 101005711
- Implementation Period: 14 June 2021-13 June 2024
- EU contribution: € 4 999 737,50
- Funding Scheme: IA - Innovation action
- Min 75 % must be used for innovation support:  
3,3 M direct funding + Project activities

# MIND4MACHINES OBJECTIVES

Facilitate cross-border and cross-sectoral Collaboration in «smart ICT Technologies for manufacturing industry»

Support the entire digitalisation value chain from IoT to Big Data, Cloud Computing, Artificial Intelligence, Blockchain, Cybersecurity, etc.

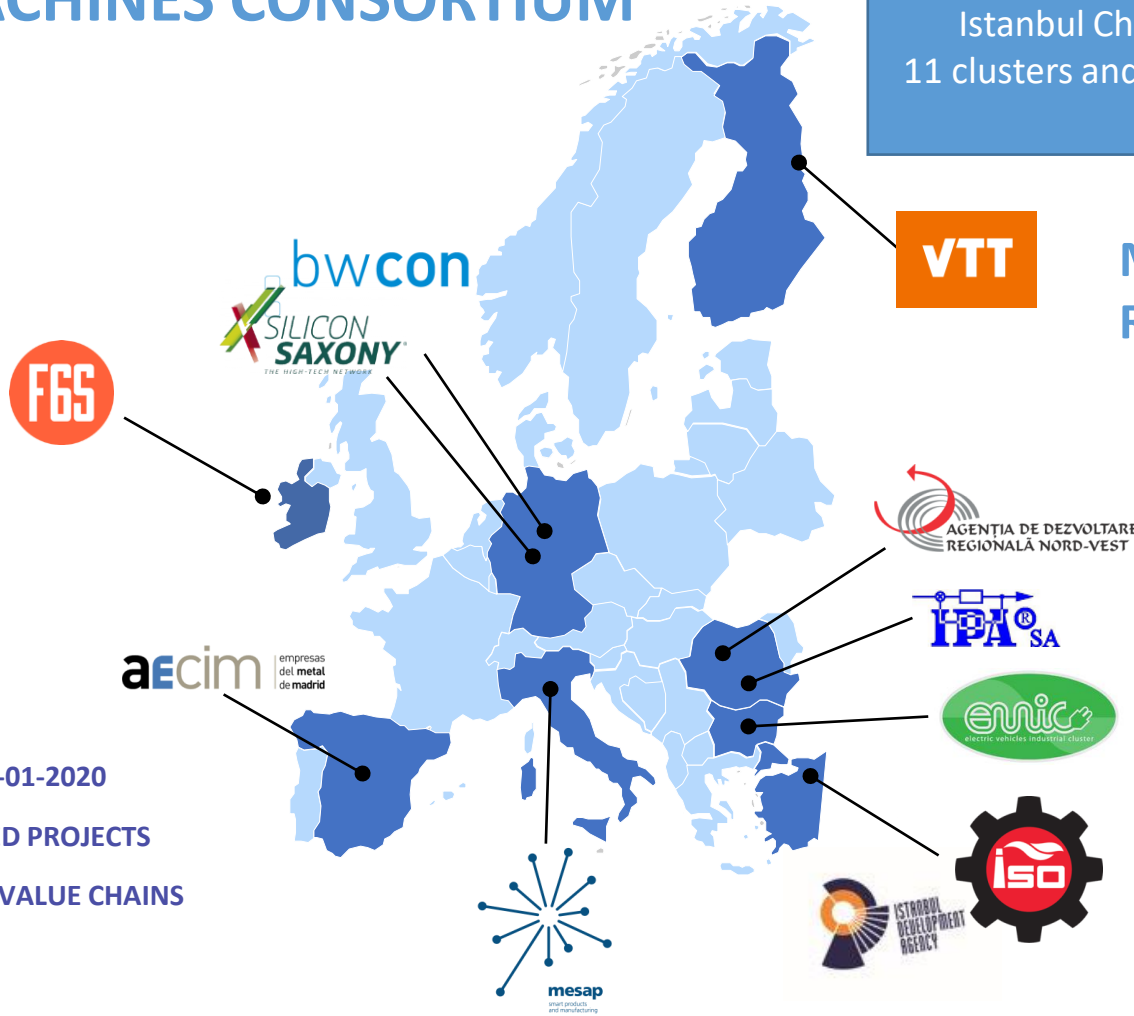
Financially support startups and SMEs developing Industry 4.0 solutions for the manufacturing sector.

Accelerate the market up-take of solutions to support sustainable, climate-neutral and intelligent manufacturing, within the context of the European Green Deal



# MIND4MACHINES CONSORTIUM

MIND4MACHINES consortium, led by Istanbul Chamber of Industry (ICI) Turkey + 11 clusters and business supporting organisations from 8 countries



## MIND4MACHINES REGIONS

- TR10 İstanbul [TURKEY]
- DE11 Stuttgart + DED2 Dresden [GERMANY]
- ES30 Madrid [SPAIN]
- RO11 North-West, RO31 South Muntenia, RO32 Bucharest-Ilfov [ROMANIA]
- ITC1 Piemonte [ ITALY]
- BG41 Yugozapaden [BULGARIA]
- FI1B Helsinki-Uusimaa [FINLAND]
- IE06 Eastern and Midland [IRELAND]

H2020 INNSUP-01-2020  
CLUSTER FACILITATED PROJECTS  
FOR NEW INDUSTRIAL VALUE CHAINS

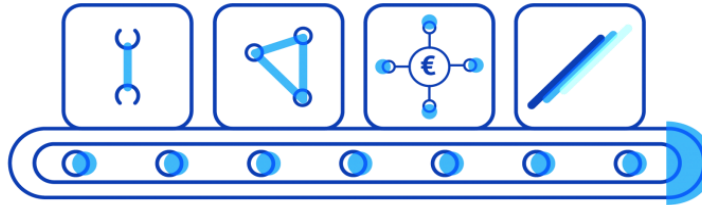
# MIND4MACHINES APPROACH

Manufacturing SMEs



+

Technology Provider SMEs/startups



Tools

ICT  
Solutions

Funding

Accelerate



Digitalised and sustainable

SMEs



## M4M Support

- ✓ Investment Readiness Level (IRL) Self-Assessment
- ✓ Open Innovation Platform
- ✓ Open Calls
- ✓ Acceleration Programs

# MIND4MACHINES

## GUIDE 4 APPLICANTS

Call 1

Launched 27 April 2022

Call Closed 29 June 2022

# OPEN CALLS



3.3 M EUR as Financial Support to SMEs

**2 Open Calls- 1.65 M EUR each  
Fund at least 55 SMEs directly through  
collaborative projects  
Support more than 110 companies**

**<https://mind4machines.eu/open-calls/>**



# OBJECTIVE OF THE MIND4MACHINES CALL

**Fund development, testing, validation and market uptake of Industry 4.0 solutions, to support digitalisation of value chains and raise efficiency and competitiveness of manufacturing industry.**

# FUNDING SCHEMES

## INNOVATION SUPPORT – [TRL 5-7] Testing & delivering Industry 4.0 solutions

## GO-TO-MARKET SUPPORT – [TRL 8-9] Innovative solutions demonstration & scalability



### Objective

- Development of innovative ICT based solutions for manufacturing industry

- Validation & growth of the digital solutions on the industry market



### Budget Allocated

- EUR 1 020 000

- EUR 630 000



### Budget per

- **Project Budget**
  - **Individual applicant** up to EUR 60 000
  - **Multiple applicants:** up to EUR 120 000
  - **Industry partner/s** : Up to 20% of the project budget (if SME)

- **Project Budget**
  - **Individual applicant** up to EUR 30 000
  - **Multiple applicants:** up to EUR 60 000
  - **Industry partner/s:** up to 20% of the project budget (if SME)



### Duration

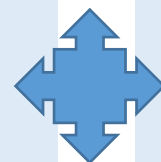
- 6-9 months

- 6-9 months

# WHO CAN APPLY?

## APPLICANT(S)

- **Smart digital technology developers (SMEs) from the ICT sector, working in Industry 4.0 topics**
- **Producers of machinery, tools, and robots for use in the manufacturing industry.**



## INDUSTRY PARTNER(S)

**From the manufacturing industry -  
Category C NACE Code:**

- **SME**, eligible for funding
- **Large industry**, not eligible for funding (attached Letter of Intent)

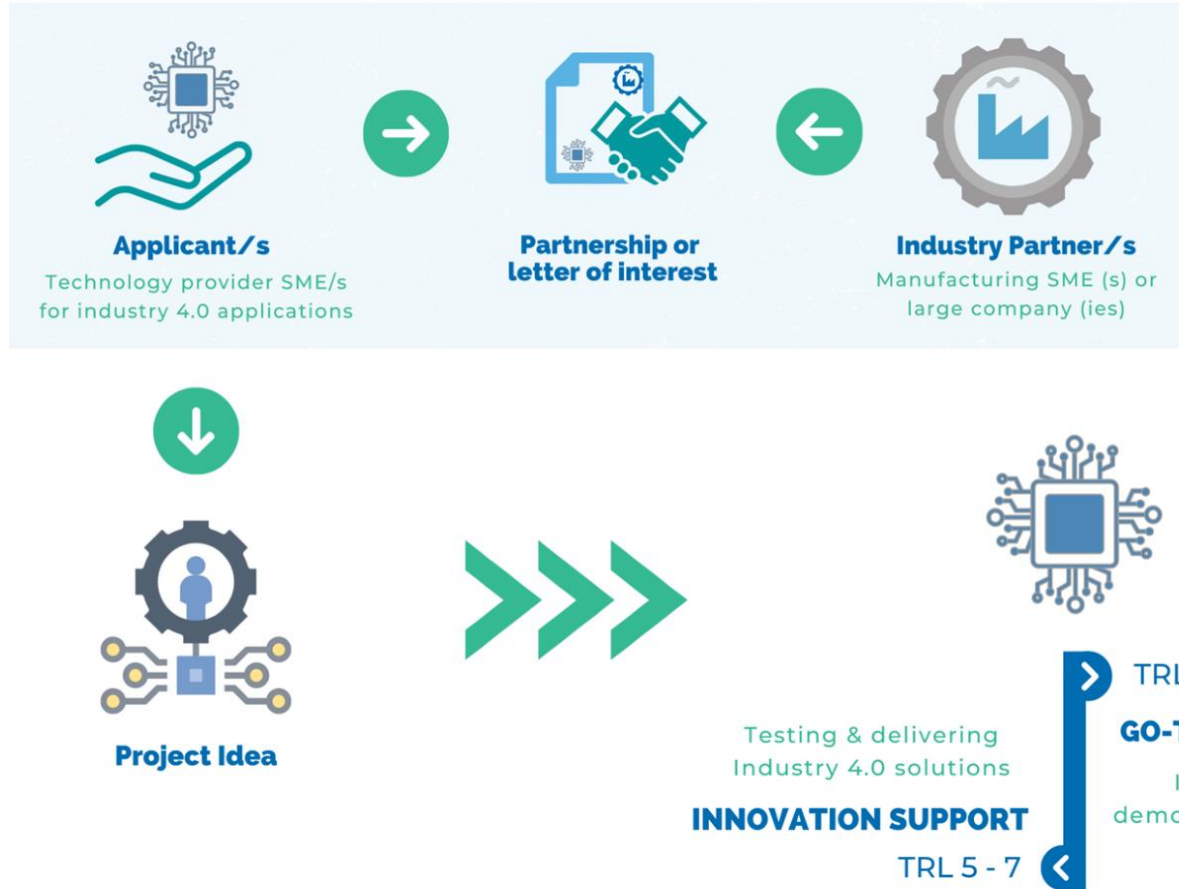
Projects can be submitted;

- Individually by a **technology provider** applicant (ICT or machinery/robotics)
- In partnership by **multiple technology providers** SMEs for complex solutions for each option cooperation with at least one industry partner is compulsory

# WHO CAN APPLY?

- ! Project applications can be submitted **only by SMEs.**
- ! All applicants [technology supplier applicant/s, industry partner] must be registered in the EU27 Member States or in Horizon2020 Associated Countries.
- ! **Cross-border partnerships are strongly encouraged.**

# APPLICATION SCHEME

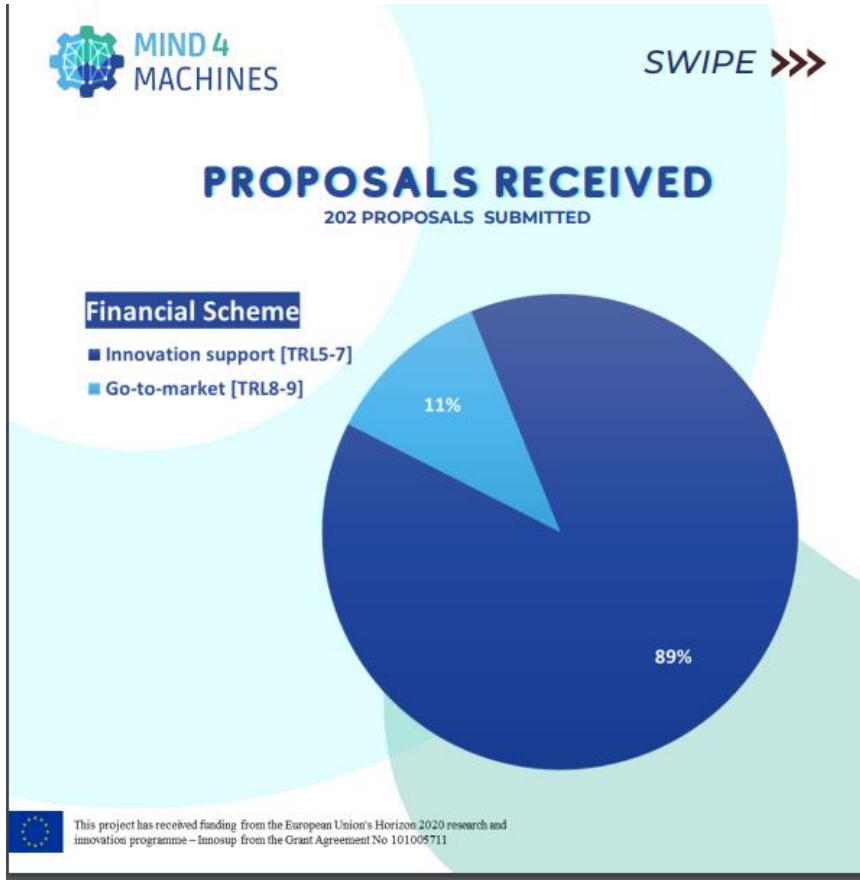


# MIND4MACHINES Helpdesk, Contact Info

## Open Call 1 Documents

- I. Guide for Applicants and Frequently Asked Questions [FAQ]:  
<https://mind4machines.eu/open-calls/>
- II. European Help Desk -MIND4MACHINES Open Call: <https://www.f6s.com/m4m-open-call-1/discuss>
- III. For any other issues related the evaluation process the contact e-mail is  
[m4m@iso.org.tr](mailto:m4m@iso.org.tr)

# MIND4MACHINES Open Call-1 Application Statistics



More:

<https://mind4machines.eu/wp-content/uploads/2022/07/OC1-Submission-Statistics-3.pdf>

# MIND4MACHINES

## GUIDE 4 EVALUATORS

Call 1

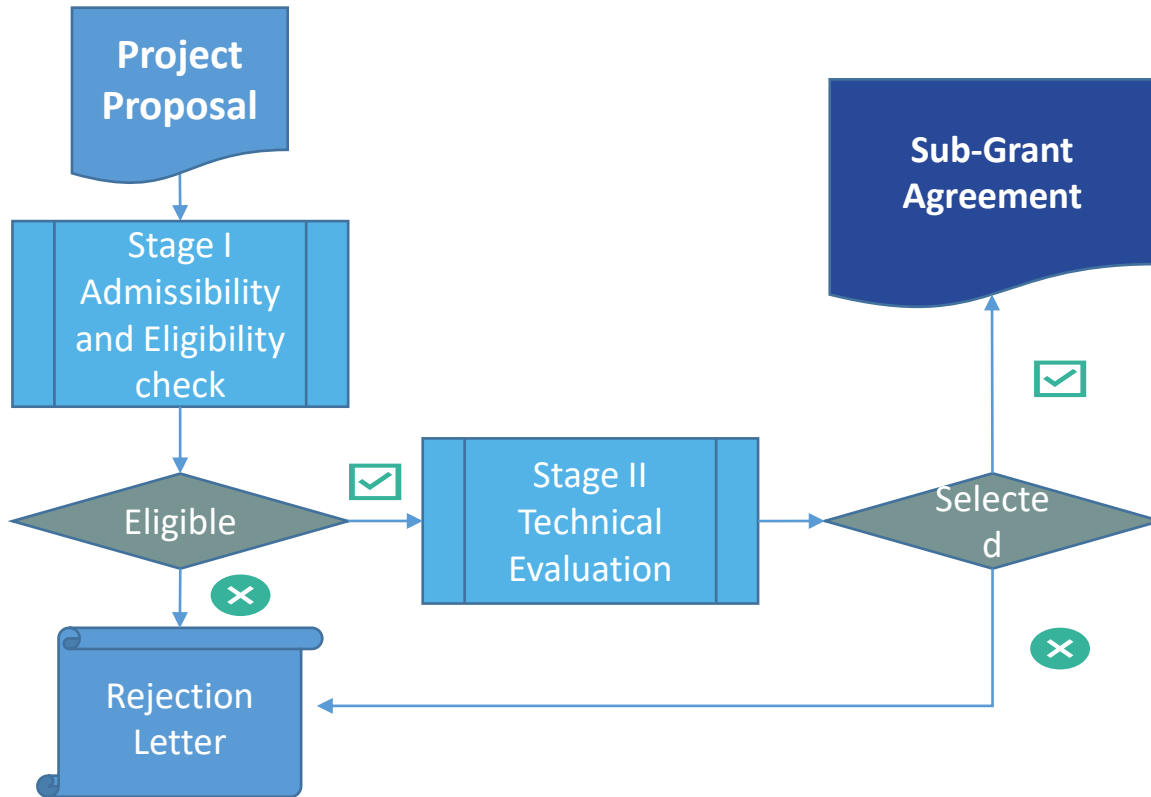
Launched 27 April 2022

Call Closed 29 June 2022



# EVALUATION AND SELECTION

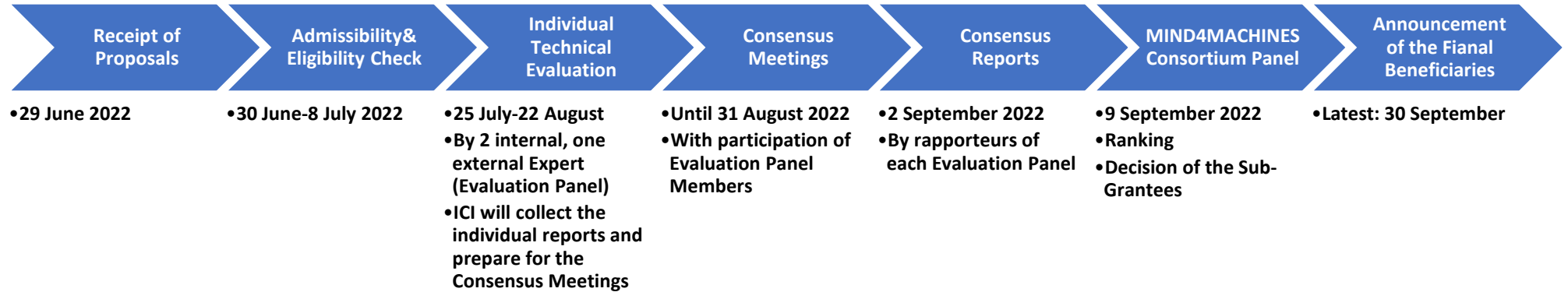
< 2 MONTHS >



**STAGE I- Admissibility and Eligibility check-**  
**Admissibility and Eligibility Panel** reviews all applications received until the deadline. Failure to comply will be notified in maximum 5 days from the closing of the call.

**STAGE II- Technical Evaluation- Evaluation Panel** will score the proposals according to the Evaluation Grid.

# Evaluation Process



# STAGE 1 – ADMISSIBILITY AND ELIGIBILITY CHECK

## acc.Guide for Applicants Section 2.6.

### Eligibility criteria:

#### • 2.6.2.1. Legal status

- MIND4MACHINES Open Call is addressed only to legally established and registered SMEs (including startups), according to the criteria set by the EU regulated definitions
- **Large companies** can take part in the proposal only with a signed Letter of Intent with explicit agreement to test or implement the project solution. They can take role as industry partner in the projects, but are not eligible for funding.

#### • 2.6.2.2. Location of headquarter and subsidiaries

#### • 2.6.2.3. Field of activity

- **The applicant(s):** Applying individually or in partnership, is/are SMEs working in Industry 4.0 fields defined in 2.4. for industrial applications and processes, detailed in Chapter 2.3. They can be:
  - **Smart digital technology developers from the ICT sector**, working in Industry 4.0 topics; or
  - **producers of machinery, tools and robots (as a technology provider)** for the use of the manufacturing industry.
- **The end-user Industry partner(s):** At least one end-user (SME or large industry) representing a manufacturing case with activity corresponding to a **NACE Code from Category C**. There is a strong focus on activities related to industrial sectors, such as metal, mechanics, automotive, hybrid and electric vehicles and mechatronics but it can be extended to factories from any manufacturing field (e.g.agri-food, textile) which need a technological upgrade.

[https://ec.europa.eu/competition/mergers/cases/index/by\\_nace\\_c\\_.html](https://ec.europa.eu/competition/mergers/cases/index/by_nace_c_.html)

# STAGE 2 – TECHNICAL EVALUATION

M4M partners + external evaluators

## EVALUATION GRID

Evaluation Criteria	Description	Score	Threshold
1). Excellence	1.1. Concept and /vision 1.2. Technology and innovation	0 – 25	15
2). Impact	2.1 Impact for the manufacturing industry 2.2. Technological, economic, commercial 2.3. Geographical, Regional	0 – 30	15
3). Implementation	3.1. Work plan 3.2. Team & resources	0 – 25	15
Horizontal criteria	Environment, equal opportunities, social Impact	0 – 15	5
Cross-border partnerships		0 – 5	
<b>TOTAL SCORE</b>		<b>0 – 100</b>	

SCORE	DESCRIPTION
<b>FAIL</b> 0-5	The Application fully fails to address the criterion under examination or cannot be judged due to missing or incomplete information.
<b>POOR</b> 6-10	The criterion is addressed in an inadequate manner, or there are serious inherent weaknesses that will impede success.
<b>FAIR</b> 11 - 14	While the Application broadly addresses the criterion, there are significant weaknesses that would hinder the project implementation.
<b>GOOD</b> 15 - 18	The Application addresses the criterion well, although improvements would be necessary and various details are missing on implementation.
<b>VERY GOOD</b> 19 - 22	The Application addresses the criterion very well, although certain improvements are still possible and some particular details are missing.
<b>EXCELLENT</b> 23 – 25/30*	The Application successfully addresses all relevant aspects of the criterion in question. Any shortcomings are minor.

30 is the maximum score only for the Impact

# Appointment of Evaluators

Evaluation Panel



Eligible Proposals

Evaluation Panel: 2 internal (repr. of M4M Consortium) + 1 external.  
Evaluator (not from the region of any partner of the proposals)

To each Evaluation Panel 13 proposals are assigned

# Evaluation Principles

## INDEPENDENCE

- You are appointed in your personal capacity and act independently and in the public interest, not in your country or employer's interest

## IMPARTIALITY

- You treat all proposal equally and evaluate them impartially on their merits, irrespective of their origin or the identity of the applicants.

## OBJECTIVITY

- You evaluate each proposal as submitted and not based on its potential if certain changes were to be made.

## ACCURACY

- You base your judgement on the official evaluation criteria the proposal addresses, and nothing else.

## CONSISTENCY

- You apply the same standard of judgement to all proposals

## CONFIDENTIALITY

- You discuss evaluation matters, such as the content of the proposal, evaluation results or opinions of fellow experience, only with the other experts involved in evaluating the same proposal.
- You do not contact applicants or any third parties in any case
- You do not disclose the names of other experts
- You maintain the confidentiality of documents, paper or electronic, at all times and wherever you do your evaluation work, and you must return, destroy or delete all confidential documents, paper or electronic, upon competing your work.

# Evaluation Principles-Conflict of Interest

You are in the situation of Col and are excluded from the evaluation session if you:

- Are involved in a competing proposal, or were involved in the preparation of the proposal (including pre-proposal checks)
- Benefit directly or indirectly if a proposal is accepted or rejected
- Have a close family or personal relationship with any person involved in the preparation of any proposal submitted to this call
- Are a director, trustee or partner or are in any way involved in the management of an organization involved in the preparation of any proposal submitted to this call
- Are employed or contracted by one of the Partner Organisations involved in any of the applications.

# MIND4MACHINES Open Call-1 Winners Statistics



SWIPE >>>

## NUMBER OF PROPOSALS



**30 experts were involved  
in the evaluation**

*20 internal + 10 external evaluators*



More:

<https://mind4machines.eu/wp-content/uploads/2022/10/OC1-Results-3.pdf>



# MIND4MACHINES Open Call-1

## Winner Projects according to the Main Applicant's Name



# OPEN CALL

## CONGRATULATIONS TO THE WINNERS !!!

### COMPANY NAME

- ALLBESMART LDA
- AMPER S&C IOT S.L.
- ANCORA MOBILE, S.L.
- ARA ROBOTİK VE YAPAY ZEKA TEKNOLOJİLERİ A.Ş.
- BARUFFALDI PLASTIC TECHNOLOGY S.R.L.
- CIBOS INNOVATION PRIVATE COMPANY
- DELTA MATERIALS PROCESS & INNOVATION SOLUTIONS
- ENFORMA BİLİŞİM A.Ş.
- FLAG-MS S.R.L.
- IKNOWHOW SA
- INNOPPIA
- KHENDA TEKNOLOJİ A.Ş.
- KOGNITIVE MANUFACTURING TECH S.R.L.
- MERITUS SYSTEMY INFORMATYCZNE SP. Z O.O.
- PRIVATE ENTERPRISE FOP SOLNTSEV OLEKSII VASYLOVYCH
- QUANTA & QUALIA
- R2M SOLUTION SPAIN, S.L.
- ROVIMATICA S.L.
- TR2 SRLS
- UWAZI TECH GMBH
- WISESIDE S.R.L.

### PROJECT ACRONYM

AR4MACHINES  
TEXTRACK  
AWake  
ARAM4M22  
BLINK 4.0  
MANTISSA  
DigVessel  
iData40  
TISAT4IPP  
WeldBOT  
ADnCaiM4auto  
DIGITSME  
IPES  
AI-WMS  
SmartZavod  
RIM  
BIQUAD  
ROSBIQI  
PRODE  
VCG.AI  
DIGIMON



This project has received funding from the European Union's Horizon 2020 research and innovation programme – Innosup from the Grant Agreement No 101005711



**REPUBLIC OF TURKEY**  
**MINISTRY OF INDUSTRY**  
**AND TECHNOLOGY**



COMPETITIVE  
AND COHESION  
POLICY

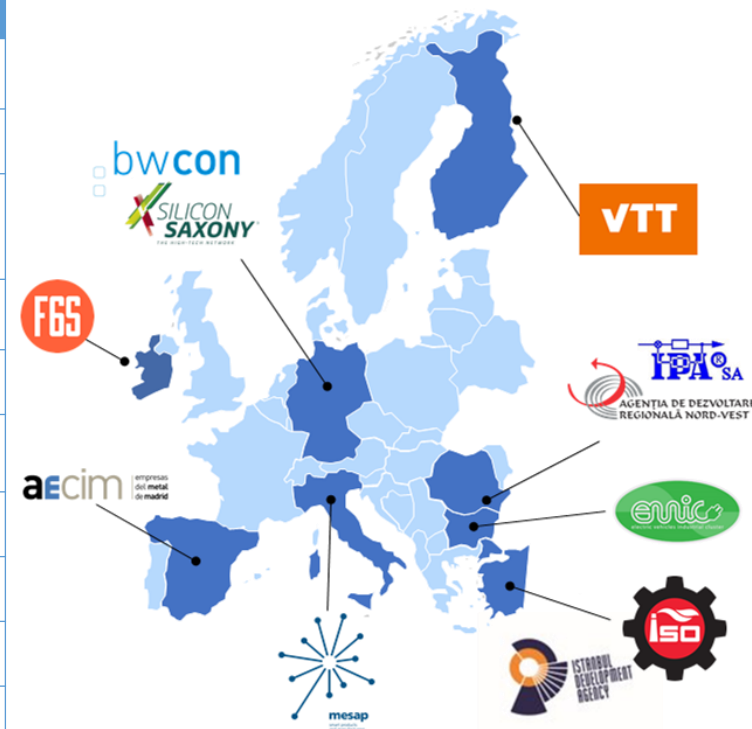


TÜBİTAK

# MIND4MACHINES Consortium



Nº	Participant	Short name	Country	Type
1	Istanbul Sanayi Odasi (Istanbul Chamber of Industry)	ICI	TR	Chamber of Industry
2	BWCON GMBH	BWCON	DE	Business Association
3	Asociacion De Empresarios Del Comercio E Industria Del Metal De Madrid	AECIM	ES	Business Association
4	Agentia de Dezvoltare Regionala Nord-Vest	NWRDA	RO	Regional Dev. Agency
5	Silicon Saxony e. V.	SISAX	DE	Cluster organisation
6	SC IPA SA	IPASA	RO	R&D Institute
7	Centro Servizi Industrie SRL	MESAP	IT	Cluster organisation
8	Industrialen Klaster Elektromoboli	EVIC	BG	Cluster organisation
9	Istanbul Development Agency	IDA	TR	Regional Dev. Agency
10	VTT Technical Research Centre of Finland	VTT	FI	Research organisation
11	F6S	F6S	IE	Tech SMEs cluster



# Story Behind-Summary



**Search for a  
proper Call,  
January  
2019**

INNOSUP-01-  
2018-2020



**1st Stage  
Submission,  
April 2019**



**2nd Stage  
Submission,  
September  
2019**



**Evaluation  
Results,  
December  
2019**

Reserved list,  
12.5 points



**Revision  
and  
Resubmission,  
1st stage, April  
2020**

1st stage, April  
2020



**2nd Stage,  
September  
2020**



**Evaluation  
Results,  
January  
2021**

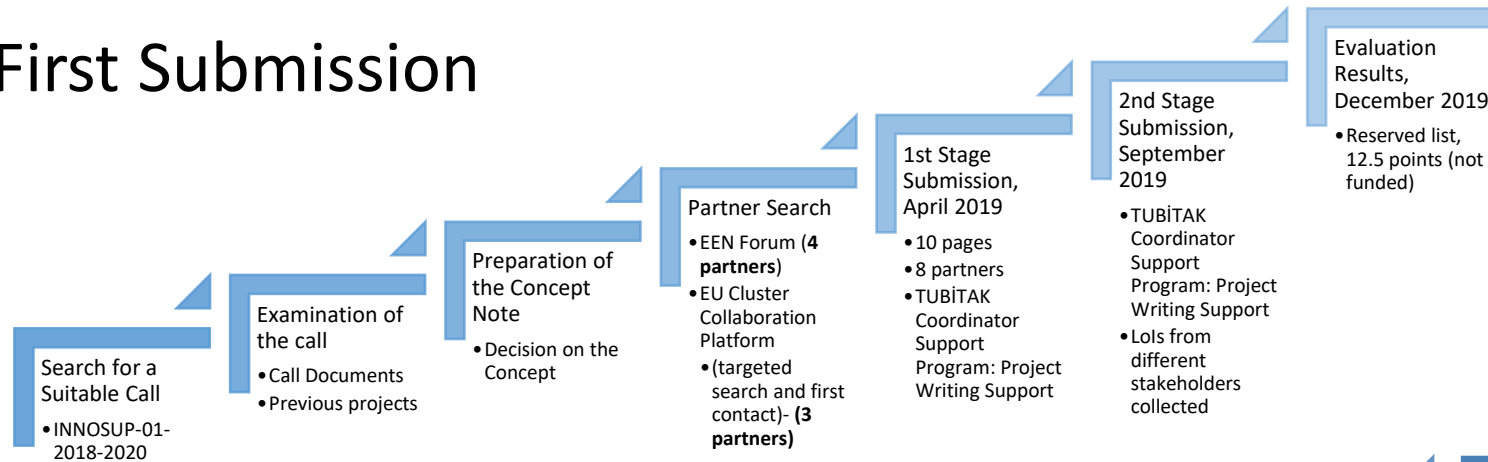
Funded, 15  
points 😊



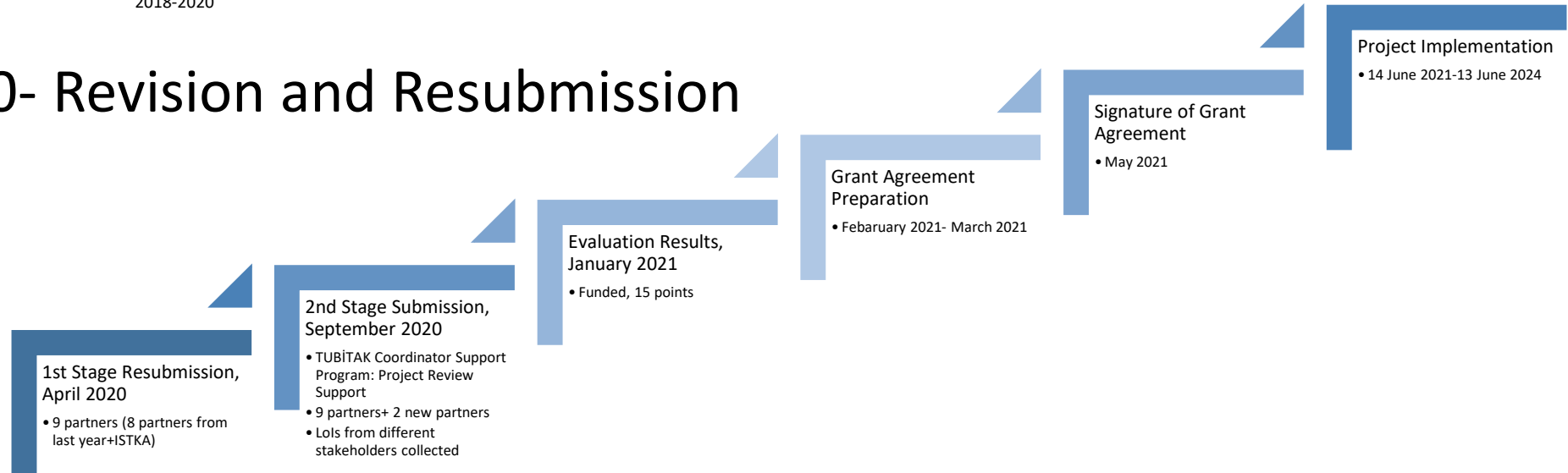
**Project  
Implementation**

14 June 2021-  
13 June 2024

## 2019- First Submission



## 2020- Revision and Resubmission



# Evaluation Summary Report 2019

## 1- Excellence

Direct support to SMEs is well designed by competition and open support schemes, efficiently combining financial support and knowledge transfer for innovations development. **However the voucher scheme is very complex and challenging to manage/ difiçil de gestionat.**

TRL overview is not totally presented. Specifically, **it is not sufficiently described how innovative projects already regarded as TRL 8-9 are going to be positioned and benefit from the proposed Action. This is a minor shortcoming.**

## 2-Impact

**A shortcoming/ neajuns is that some of the supported initiatives at TRL lower level (between 2 and 4) are insufficiently presented in sense of their description and justification. In addition, those represent insufficiently mature innovative projects for an innovation action under this Call.**

**A minor shortcoming is that the part referring to exploitation of the project results is not presented in adequate accuracy (such as announced but not presented table, which represents slight confusion in reading that paragraph).**

## 3 - Quality and efficiency of the implementation

The Gantt chart includes appropriate activities durations schedules. **However, there is a shortcoming related to the time frame scheduled for "mapping and analysis of needs and challenges", which is regarded as unnecessarily long (9 months).**

The proposal adequately plans 78% of the total project budget for direct SMEs support. The vouchers for travel, ideas generation and open competition scheme are clearly detailed.

**However, a shortcoming is the budget figures are not adequately supported by a specific breakdown of remaining amounts of SME funding. Respectively, the provision of business support services (training, mentoring) is not fully clear in the sense of whether these activities will be provided by the partners or by external actors. The dedicated budget for each option is not clearly specified.**

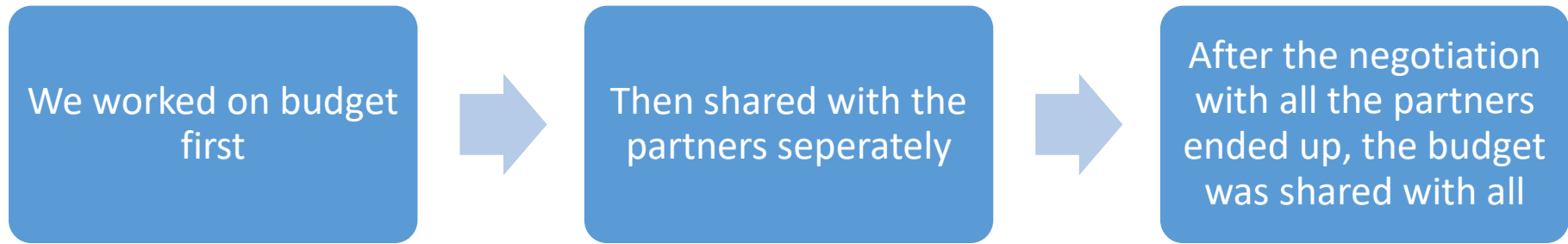
Nine critical risks have been very well identified. Each risk has been assessed properly for its likelihood and relevant mitigation measures have been identified. **However, a minor shortcoming is that the respective critical risk impact levels are not provided.**

**A minor shortcoming, though, is that certain costs lack detailed description, namely: organisation of international events.**

# Remarks on Proposal Writing Process

- ✓ Partners: Regional coverage and main contribution taken into account
- ✓ From 2019 to 2020: EU Green Deal and Covid-19 measures added.
- 1-to-1 meetings with partners esp. at the 2nd stage. More talk with big sharks...
- ☀ Proposal writing in summer...
- Partners feedback on the proposal gathered via online meetings & e-mails.
- External support

# Remarks on Proposal Writing Process Budget



# Remarks on Proposal Writing Process

- Be sure that the targets/goals in the project are **SMART**
- Number and Content of Deliverables must be set SMART, especially adequate. Deliverables must mean something for the further implementation of the project.
- Proofreading by possible colleagues, partners...
- Spell check
- Check numbers, dates of deliverables, milestones, WP and task leaders names etc in the text and any other table
- WP and Task leaders must be OK with their duty
- Document must have one owner (if not decided to work on a shared document)
- Pay attention to different versions arriving from different parties!!!
- Every comment and change must be taken to the master document!!!
- Submit earlier to the PP, the docs can be revoked and reuploaded after submission until the deadline.



# THANK YOU TEŐEKKÜRLER 😊

Eda ıđ TrktaŐ  
İstanbul Chamber of Industry  
R&D and Technology Department  
E-mail: [ecig@iso.org.tr](mailto:ecig@iso.org.tr)  
<https://www.linkedin.com/in/edacig/>

Blten yeliđi ve detaylar iin:

[www.mind4machines.eu](http://www.mind4machines.eu)

 [@ Mind4Machines](https://twitter.com/Mind4Machines)

 [www.linkedin.com/company/mind4machines](http://www.linkedin.com/company/mind4machines)

 [MIND4MACHINES](https://www.youtube.com/MIND4MACHINES)



Contact:

Office Address

*Turkey in Horizon 2020 Project  
And Sokak 8/12 Akasya Apt. 06680 Çankaya/Ankara  
06520 Çankaya/Ankara,Turkey  
Tel: +90 312 467 61 40  
<http://www.turkeyinh2020.eu/>  
[info@TurkeyinH2020.eu](mailto:info@TurkeyinH2020.eu)*



REPUBLIC OF TURKEY  
MINISTRY OF INDUSTRY  
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